



***CAPITAL REGION
AIRPORT
AUTHORITY***

**Financial Budget
for the Year Ended
June 30, 2025**

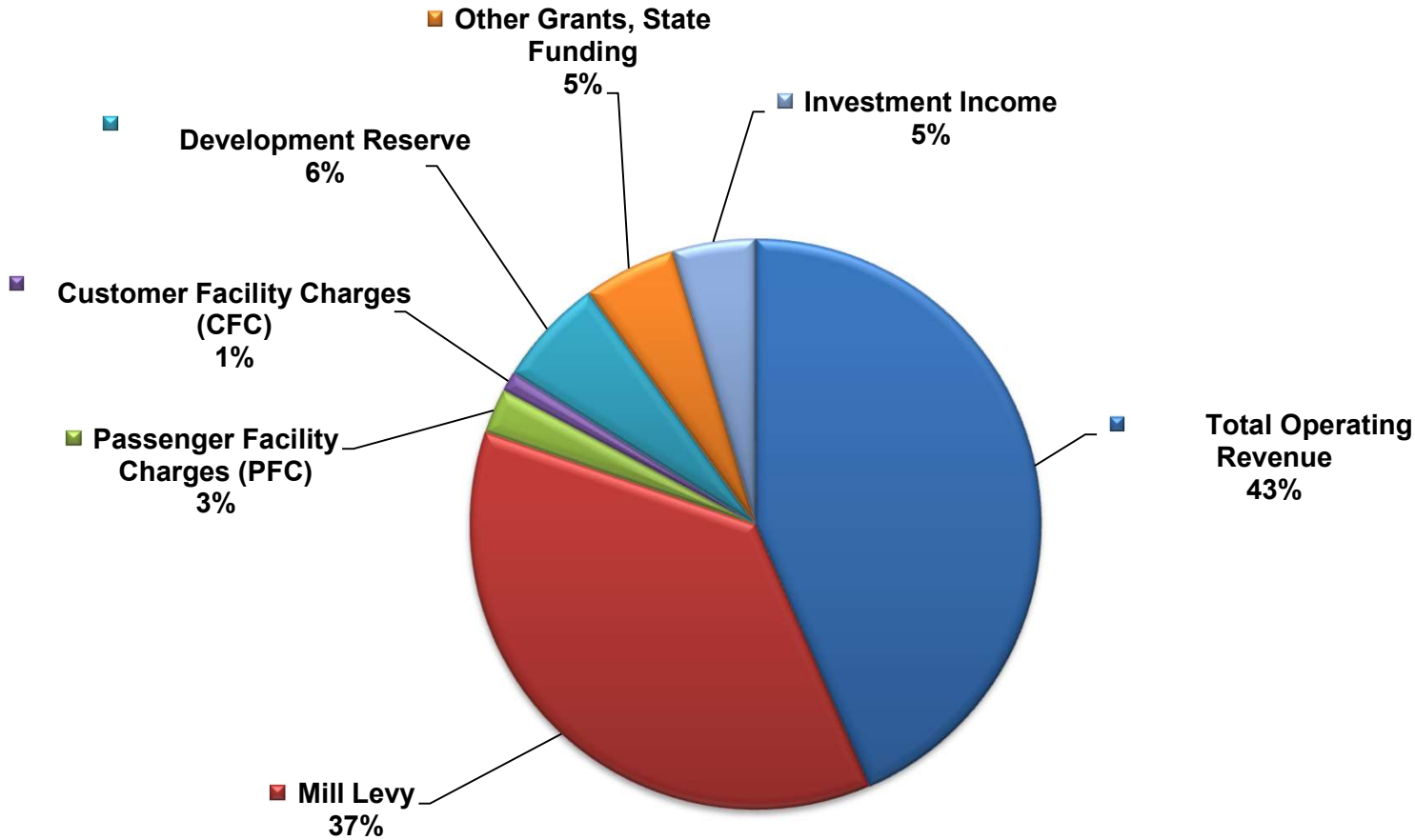
Capital Region Airport Authority
Statement of Source, Use of Funds

<u>Source of Funds</u>	<u>Budget 2025</u>	<u>Budget 2024</u>	<u>Budget Difference 2025-2024</u>
Operating Revenues:			
Airline	\$3,494,950	\$3,562,972	(\$68,022)
Parking Lot	\$785,500	650,000	\$135,500
Concession	\$852,200	735,379	\$116,821
Other	\$422,900	392,430	\$30,470
Building/Office Rents	\$875,000	875,797	(\$797)
Land Rent	\$884,000	882,697	\$1,303
Fuel Revenue	100,000	107,000	(\$7,000)
Total Operating Revenues	\$7,414,550	\$7,206,275	\$208,275
Other Revenues:			
Mill Levy	6,277,112	6,277,112	\$0
Passenger Facility Charges (PFC)	432,000	440,000	(\$8,000)
Customer Facility Charges (CFC)	190,000	185,000	\$5,000
Development Reserve	1,050,000	686,000	\$364,000
Other Grants, State Funding	895,048	34,000	\$861,048
Investment Income	800,000	600,000	\$200,000
Total Source of Funds:	\$17,058,710	\$15,428,387	\$1,630,323
<u>Use of Funds</u>			
Operating Expenses:			
Payroll	\$4,835,255	\$4,946,350	(\$111,095)
Supplies	\$270,650	218,850	\$51,800
Maintenance	\$1,082,000	1,007,800	\$74,200
Repairs	\$37,700	25,000	\$12,700
Services	\$1,740,187	1,702,570	\$37,617
Insurance	\$274,004	284,203	(\$10,199)
Employee Development	\$234,195	199,170	\$35,025
Utilities, Fuel, Communications	\$1,124,850	1,072,700	\$52,150
Equipment	\$289,145	229,986	\$59,159
Customer Service	\$7,000	2,000	\$5,000
Other	\$30,000	27,000	\$3,000
Total Operating Expenses	\$9,924,986	\$9,715,629	\$209,357
Other Uses of Funds:			
Capital Expense	\$1,875,076	988,261	\$886,815
Business Development	\$200,000	200,700	(\$700)
Airline Incentive	\$1,800,000	1,320,000	\$480,000
Public Awareness	\$340,000	300,000	\$40,000
Marketing & Advertising	\$1,000,000	1,000,000	\$0
Development Reserve	\$1,151,600	917,373	\$234,227
Budget Stabilization Reserve	\$145,048	361,424	(\$216,376)
Customer Facility Charge Reserves	\$190,000	185,000	\$5,000
Passenger Facility Charge Reserves	\$432,000	440,000	(\$8,000)
Total Use of Funds	\$17,058,710	\$15,428,387	\$1,630,323
Net Source of Funds	\$0	\$0	\$0

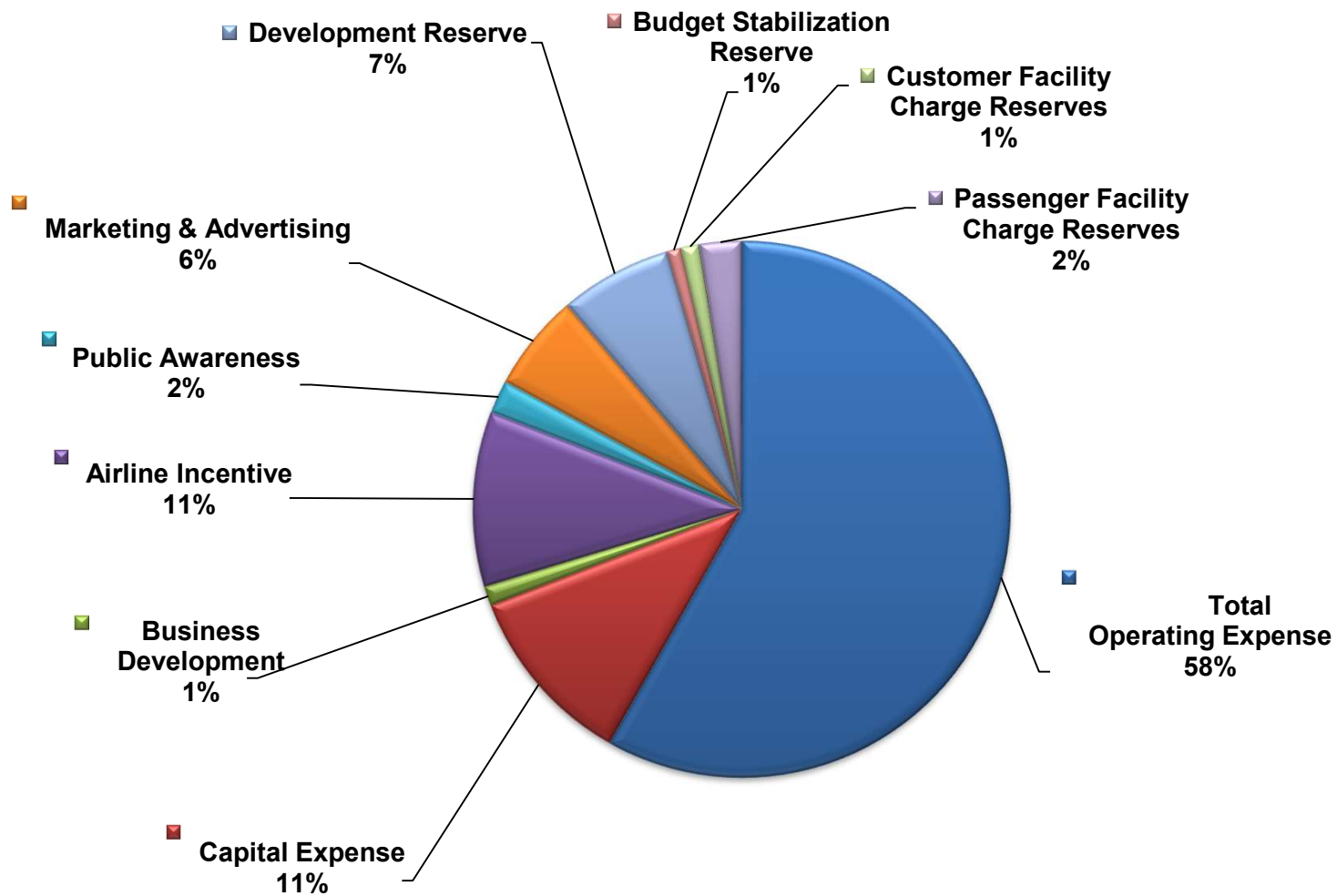
Capital Region Airport Authority
Statement of Source, Use of Funds
2025 Budget

<u>Source of Funds:</u>	Total	Airfield	Terminal	Buildings & Grounds	Operations	Public Safety	Administration	Mason	International
Operating Revenues									
Airline	3,494,950	1,440,800	2,028,150						26,000
Parking Lot	785,500			785,500					
Concession	852,200		852,200						
Other	422,900	200,200	10,700	13,000	25,000				174,000
Building/Office Rents	875,000		325,000	523,700				26,300	
Land Rent	884,000			784,000				100,000	
Fuel Revenue	100,000	75,000						25,000	
Total Operating Revenue	7,414,550	1,716,000	3,216,050	2,106,200	25,000	0	0	151,300	200,000
Other Source of Funds									
Mill Levy	6,277,112						5,686,052		591,060
Passenger Facility Charges (PFC)	432,000						432,000		
Customer Facility Charges (CFC)	190,000		190,000						
Development Reserve	1,050,000						1,050,000		
Other Grants, State Funding	895,048					2,000	893,048		
Investment Income	800,000						800,000		
Total Other Sources	9,644,160	0	190,000	0	0	2,000	8,861,100	0	591,060
Total Sources of Funds:	17,058,710	1,716,000	3,406,050	2,106,200	25,000	2,000	8,861,100	151,300	791,060
Use of Funds:									
Operating Expenses									
Payroll	4,835,255	1,258,027	597,602		788,890	1,106,723	1,046,897	37,116	
Supplies	270,650	138,700	16,700	45,000	17,500	32,500	8,000	12,250	
Maintenance	1,082,000	380,500	434,500	66,500	113,500	29,300	18,200	34,500	5,000
Repairs	37,700	11,500	18,200	3,500	500	500		3,500	
Services	1,740,187	13,400	521,600	24,600	2,700	32,587	432,900	14,800	697,600
Insurance	274,004	97,748	90,137	19,525	10,261	30,962	15,500	9,371	500
Employee Development	234,195	48,840	20,520	1,000	30,235	54,600	79,000		
Utilities, Fuel, Communications	1,124,850	302,500	551,700	104,000	22,000	70,700	27,900	25,850	20,200
Equipment	289,145	32,100	85,300	6,000	44,600	13,400	79,735	10,250	17,760
Customer Service	7,000						7,000		
Other	30,000						15,000	15,000	
Total Operating Expense	9,924,986	2,283,315	2,336,259	270,125	1,030,186	1,371,272	1,730,132	162,637	741,060
Other Uses of Funds									
Capital Expense	1,875,076						1,875,076		
Business Development	200,000						200,000		
Airline Incentive	1,800,000						1,800,000		
Public Awareness	340,000						340,000		
Marketing & Advertising	1,000,000						950,000		50,000
Development Reserve	1,151,600						1,151,600		
Budget Stabilization Reserve	145,048						145,048		
Customer Facility Charge Reserves	190,000		190,000						
Passenger Facility Charge Reserves	432,000						432,000		
Total Other Uses	7,133,724	0	190,000	0	0	0	6,893,724	0	50,000
Total Use of Funds:	17,058,710	2,283,315	2,526,259	270,125	1,030,186	1,371,272	8,623,856	162,637	791,060
Net Source / Use of Funds:	0	-567,315	879,791	1,836,075	-1,005,186	-1,369,272	237,244	-11,337	0

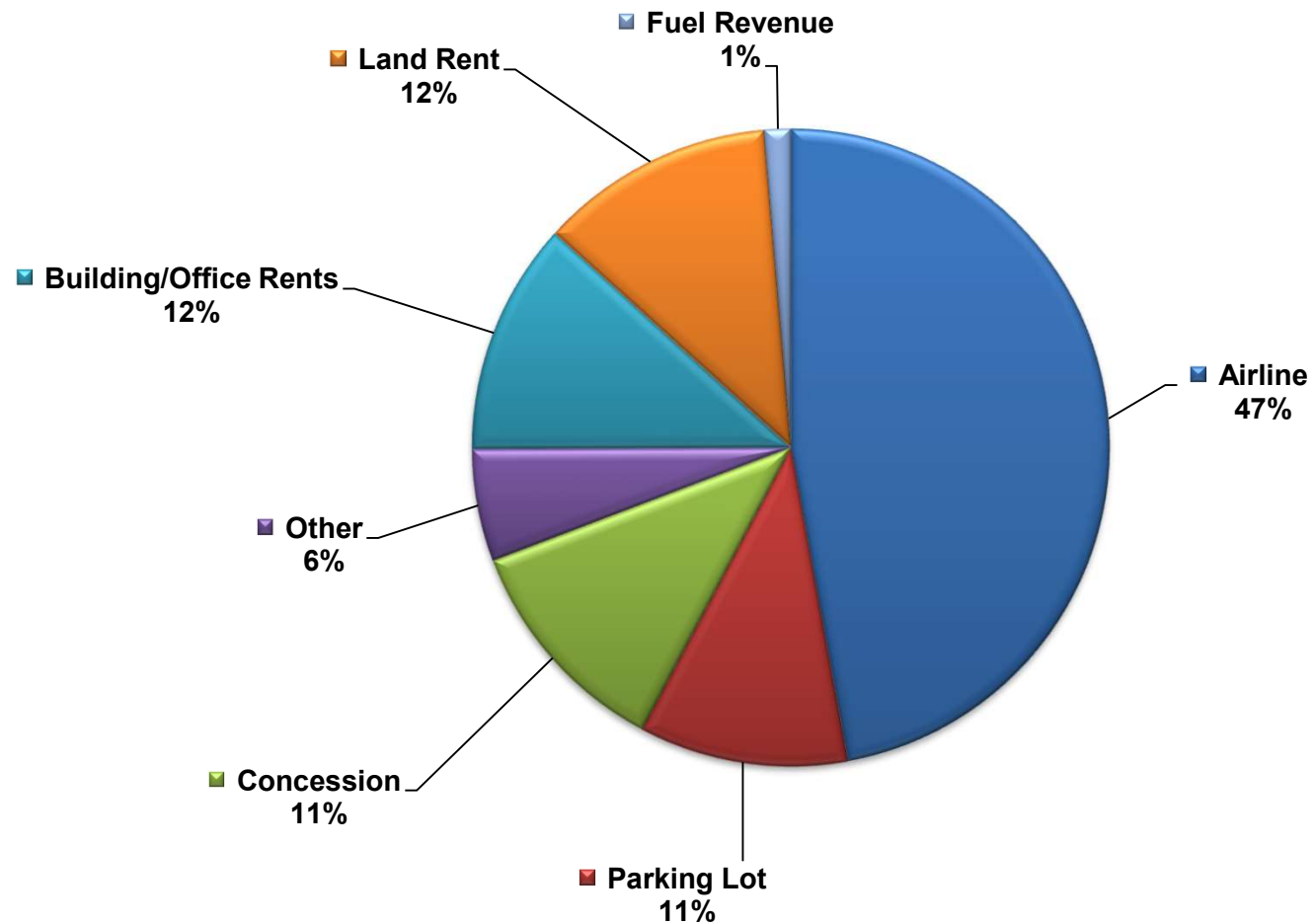
Capital Region Airport Authority 2025 Total Source of Funds



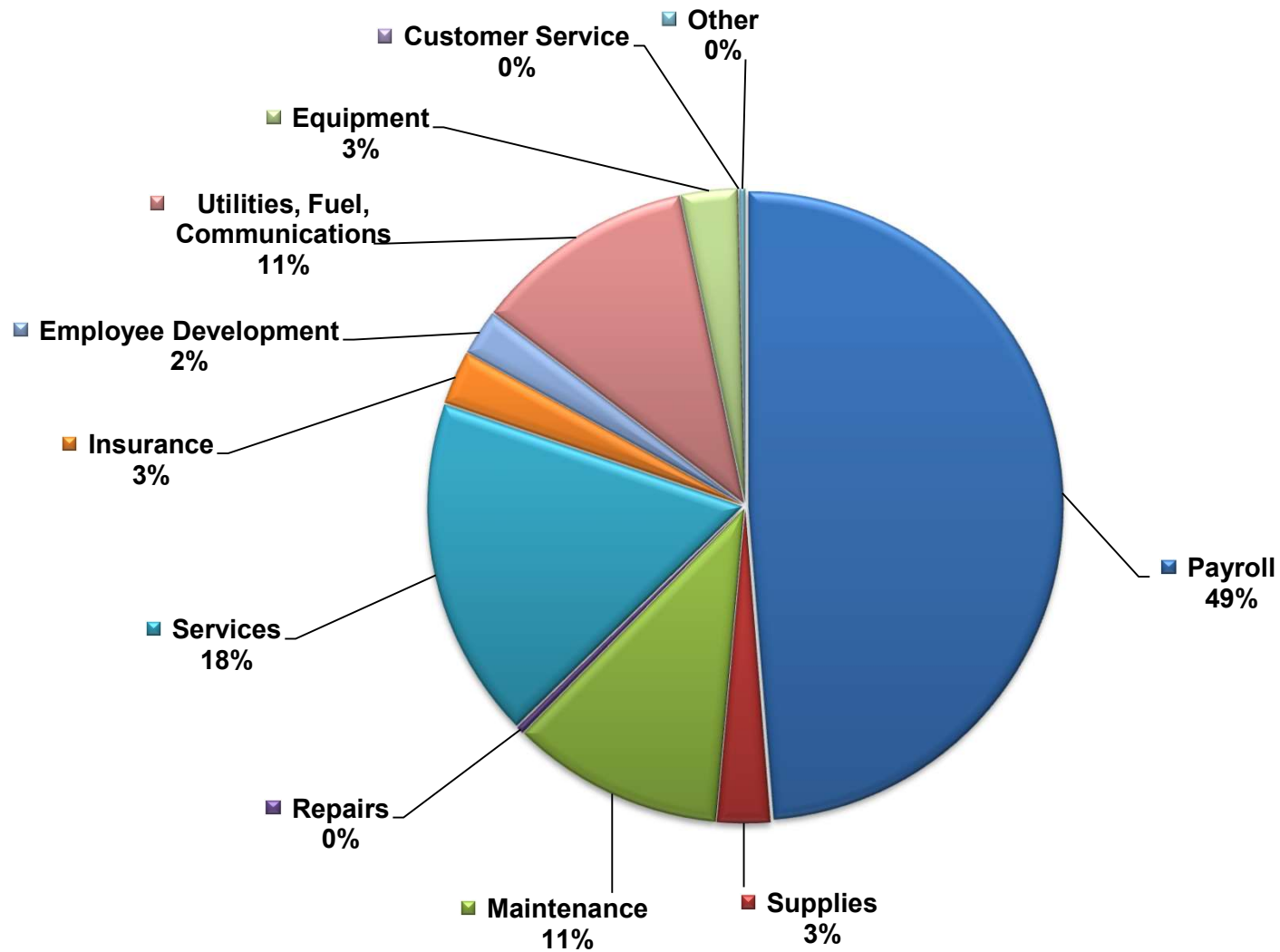
Capital Region Airport Authority 2025 Total Use of Funds



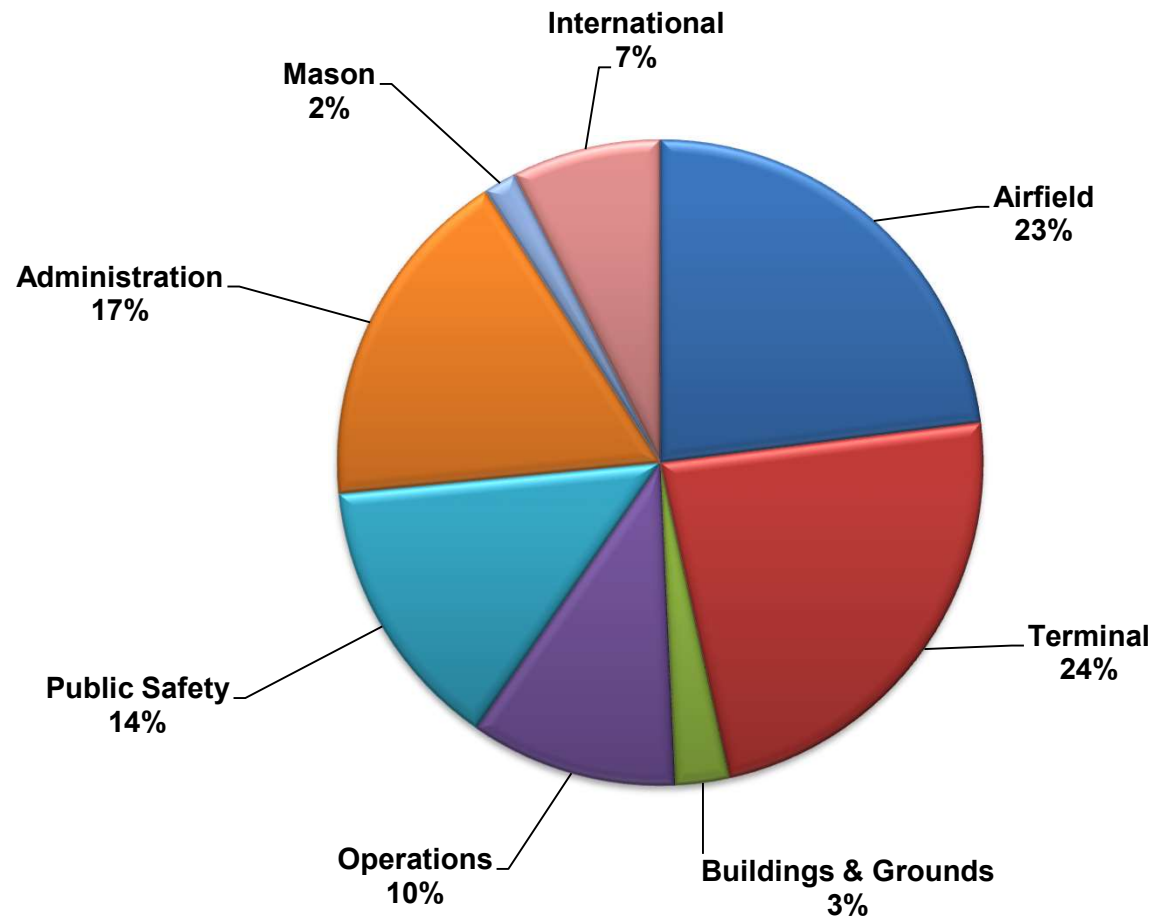
Capital Region Airport Authority 2025 Operating Revenue by Category



Capital Region Airport Authority 2025 Operating Expenses by Category



Capital Region Airport Authority 2025 Operating Expenses by Department



Capital Region Airport Authority
Mill Levy Allocation & Use Of Development Reserve
2025 Budget

<u>Budgeted Uses of Mill Levy Collected</u>	<u>2025</u>	<u>2024</u>	<u>Variance</u>
Business Development	\$200,000	\$200,700	(\$700)
Public Awareness	\$340,000	\$300,000	\$40,000
Marketing/Advertising	\$1,000,000	\$1,000,000	\$0
International Operations	\$591,060	\$510,770	\$80,290
Development Reserve	\$1,151,600	\$917,373	\$234,227
Budget Stabilization Reserve	\$0	\$361,424	(\$361,424)
Operating Shortfall	\$1,119,376	\$1,998,584	(\$879,208)
Capital Expenses	\$1,875,076	\$988,261	\$886,815
Total:	\$6,277,112	\$6,277,112	\$0
Mill Levy Rate:	0.6990		

Budgeted Use of Development Reserve

Airline Incentive - Credit	\$ 1,050,000	\$ 1,320,000.00	(\$270,000)
	\$ 1,050,000	\$ 1,320,000	\$ (270,000)

Budget 2025

Comparative Income Statement

Capital Region Airport Authority

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Airline						
4000 Landing Fees	\$730,000	\$729,684	\$518,635	\$701,071	\$316	0%
4010 Apron Fees	\$662,000	\$661,631	\$462,802	\$617,943	\$369	0%
4015 Airline Rents	\$2,016,000	\$2,046,000	\$1,333,855	\$2,045,843	(\$30,000)	(1%)
4017 Airline Per Use Fee	\$36,650	\$78,000	\$1,236	\$21,009	(\$41,350)	(53%)
4145 Non Scheduled Charter Airline Fees	\$50,300	\$47,657	\$47,183	\$58,253	\$2,643	6%
Airline	\$3,494,950	\$3,562,972	\$2,363,711	\$3,444,118	(\$68,022)	(2%)
Parking Lot						
4040 Parking Lot Fees	\$785,500	\$650,000	\$655,122	\$698,333	\$135,500	21%
Parking Lot	\$785,500	\$650,000	\$655,122	\$698,333	\$135,500	21%
Concessions						
4080 Concessions - Restaurant	\$35,000	\$25,200	\$27,110	\$30,741	\$9,800	39%
4090 Concessions - Taxi	\$19,000	\$19,000	\$15,256	\$16,338	\$0	0%
4100 Concessions - Rental Cars	\$780,000	\$675,000	\$585,663	\$722,886	\$105,000	16%
4110 Concessions - Advertising	\$8,200	\$8,179	\$14,772	\$8,171	\$21	0%
4120 Concessions - Other	\$10,000	\$8,000	\$18,643	\$10,121	\$2,000	25%
4180 Web Site Ads	\$0	\$0	\$0	\$39	\$0	0%
Concessions	\$852,200	\$735,379	\$661,443	\$788,296	\$116,821	16%
Other						
4050 Tie Downs/Parking	\$13,000	\$13,000	\$7,882	\$13,864	\$0	0%
4140 Tenant Electric Sales	\$10,700	\$11,650	\$7,029	\$11,581	(\$950)	(8%)
4150 FBO / G.A. Fees	\$180,200	\$156,700	\$141,180	\$189,281	\$23,500	15%
4190 Security/Fingerprints	\$25,000	\$14,300	\$19,113	\$27,523	\$10,700	75%
4200 FTZ / F.I.S. Fees	\$174,000	\$193,280	\$105,180	\$185,655	(\$19,280)	(10%)
4340 Miscellaneous	\$20,000	\$3,500	\$165,553	\$81,430	\$16,500	471%
Other	\$422,900	\$392,430	\$445,937	\$509,334	\$30,470	8%
Building / Office Rents						
4070 Building Rents	\$875,000	\$875,797	\$712,480	\$798,453	(\$797)	0%
Building / Office Rents	\$875,000	\$875,797	\$712,480	\$798,453	(\$797)	0%
Land Rent						
4020 Land Rent	\$822,000	\$820,969	\$586,771	\$723,713	\$1,031	0%
4060 Wireless Tower	\$62,000	\$61,728	\$47,230	\$62,292	\$272	0%
4065 Lease NPV	\$0	\$0	\$199,106	\$157,662	\$0	0%
Land Rent	\$884,000	\$882,697	\$833,108	\$943,666	\$1,303	0%
Fuel Revenue						
4030 Fuel Flowage Fees	\$75,000	\$75,000	\$49,344	\$74,998	\$0	0%
4035 Fuel Sales	\$200,000	\$207,000	\$117,575	\$225,855	(\$7,000)	(3%)
5000 Aviation fuel - Cost of sales	(\$175,000)	(\$175,000)	(\$105,310)	(\$188,506)	\$0	0%
Fuel Revenue	\$100,000	\$107,000	\$61,609	\$112,347	(\$7,000)	(7%)
Revenues	\$7,414,550	\$7,206,275	\$5,733,411	\$7,294,546	\$208,275	3%
Expenses						
Payroll Expenses						
5100 Wages	\$2,820,125	\$2,788,159	\$2,004,721	\$2,638,971	(\$31,966)	(1%)
5110 Wages - Overtime	\$130,802	\$131,556	\$106,125	\$152,621	\$754	1%
5120 Outside Labor	\$0	\$0	\$0	\$17,609	\$0	0%
5130 MERS - Defined Benefit	\$674,557	\$826,528	\$508,786	\$1,421,527	\$151,971	18%

Budget 2025

Comparative Income Statement

Capital Region Airport Authority

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5135 MERS - Defined Contribution	\$17,484	\$17,896	\$10,191	\$17,447	\$412	2%
5137 MERS - Health Care Svgs Plan	\$50,050	\$50,050	\$35,882	\$46,046	\$0	0%
5140 FICA	\$222,020	\$219,753	\$164,240	\$210,958	(\$2,267)	(1%)
5150 Compensated Absences	\$42,702	\$43,811	\$25,615	\$48,382	\$1,109	3%
5160 Unemployment Benefits	\$2,000	\$0	\$562	\$0	(\$2,000)	0%
5170 Health Insurance	\$715,211	\$706,499	\$488,807	\$675,837	(\$8,712)	(1%)
5180 Life Insurance	\$49,424	\$49,444	\$30,052	\$35,969	\$20	0%
5190 Dental Insurance	\$48,201	\$47,987	\$34,520	\$45,716	(\$214)	0%
5200 Disability Insurance	\$30,679	\$30,131	\$20,182	\$23,604	(\$548)	(2%)
5205 Wellness/CARES Program	\$2,000	\$2,000	\$1,481	\$1,715	\$0	0%
5210 Worker's Comp	\$30,000	\$32,536	\$22,340	\$33,845	\$2,536	8%
Payroll Expenses	\$4,835,255	\$4,946,350	\$3,453,504	\$5,370,246	\$111,095	2%
Supplies						
5220 Supplies - Restroom	\$500	\$500	\$0	\$0	\$0	0%
5230 Supplies - Firearms	\$3,500	\$3,000	\$1,373	\$1,572	(\$500)	(17%)
5240 Supplies - Firefighting	\$21,000	\$2,500	\$1,965	\$616	(\$18,500)	(740%)
5245 Supplies - LEO	\$1,500	\$1,000	\$308	\$693	(\$500)	(50%)
5250 Supplies - Machine & Equip.	\$5,000	\$5,000	\$5,334	\$5,714	\$0	0%
5270 Supplies - Medical	\$4,500	\$4,500	\$3,571	\$3,598	\$0	0%
5280 Supplies - Safety (OSHA)	\$13,700	\$13,200	\$9,989	\$12,745	(\$500)	(4%)
5290 Supplies - Security System	\$12,000	\$10,000	\$7,423	\$8,611	(\$2,000)	(20%)
5300 Supplies - Shop / Cleaning	\$2,250	\$2,250	\$2,161	\$1,543	\$0	0%
5310 Supplies - Shop Tools	\$7,500	\$6,500	\$7,559	\$4,907	(\$1,000)	(15%)
5320 Supplies - Snow Removal	\$146,000	\$116,500	\$84,346	\$83,096	(\$29,500)	(25%)
5330 Supplies - Office	\$14,200	\$13,400	\$10,892	\$11,944	(\$800)	(6%)
5350 Supplies - Building	\$3,500	\$3,500	\$219	\$0	\$0	0%
5370 Supplies - Misc.	\$5,500	\$11,500	\$22,307	\$16,003	\$6,000	52%
6040 Signage	\$30,000	\$25,500	\$28,952	\$17,646	(\$4,500)	(18%)
Supplies	\$270,650	\$218,850	\$186,399	\$168,687	(\$51,800)	(24%)
Maintenance						
5390 Maintenance - Building	\$197,000	\$197,000	\$113,602	\$168,647	\$0	0%
5392 Maintenance - Bldg - Global Logistics	\$5,000	\$5,000	\$860	\$905	\$0	0%
5396 Maintenance - HVAC	\$110,000	\$110,000	\$75,358	\$188,407	\$0	0%
5397 Maintenance - AWOS	\$2,500	\$2,500	\$1,793	\$2,534	\$0	0%
5405 Maintenance - Electrical	\$146,500	\$138,500	\$63,796	\$74,842	(\$8,000)	(6%)
5410 Maintenance - Fire Exting. Syst.	\$17,500	\$15,000	\$11,659	\$24,743	(\$2,500)	(17%)
5430 Maintenance - Fuel System	\$11,500	\$10,000	\$12,173	\$13,389	(\$1,500)	(15%)
5435 Maintenance - Jet Bridge	\$35,000	\$35,000	\$33,245	\$14,096	\$0	0%
5440 Maintenance - Office Equipment	\$12,400	\$8,000	\$2,493	\$7,025	(\$4,400)	(55%)
5450 Maintenance - Elev / Escalator	\$45,000	\$30,000	\$48,768	\$31,538	(\$15,000)	(50%)
5460 Maintenance - Pavement	\$280,000	\$260,000	\$72,433	\$364,435	(\$20,000)	(8%)
5470 Maintenance - Security System	\$105,000	\$98,400	\$10,271	\$99,697	(\$6,600)	(7%)
5480 Maintenance - Office Foliage	\$8,200	\$8,000	\$7,415	\$8,171	(\$200)	(3%)
5490 Maintenance - Vehicles	\$106,400	\$90,400	\$212,765	\$116,856	(\$16,000)	(18%)
Maintenance	\$1,082,000	\$1,007,800	\$666,630	\$1,115,284	(\$74,200)	(7%)
Repairs						
5500 Repairs - Conveyor Belts	\$3,500	\$3,500	\$0	\$416	\$0	0%
5510 Repairs - Fence	\$9,000	\$9,000	\$2,332	\$5,011	\$0	0%
5520 Repairs - Hangars	\$2,500	\$2,500	\$404	\$0	\$0	0%
5540 Repairs - Radios & MDT's	\$19,200	\$6,500	\$3,356	\$1,413	(\$12,700)	(195%)

Budget 2025
Comparative Income Statement

Capital Region Airport Authority
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5550 Repairs - Rental Car Facilities	\$3,500	\$3,500	\$3,993	\$6,295	\$0	0%
Repairs	\$37,700	\$25,000	\$10,086	\$13,135	(\$12,700)	(51%)
Services						
5600 Payroll Processing	\$7,250	\$6,500	\$4,861	\$6,856	(\$750)	(12%)
5610 Benefits Processing	\$2,000	\$2,000	\$1,747	\$1,117	\$0	0%
5615 Hiring Expense	\$3,000	\$2,500	\$1,288	\$2,196	(\$500)	(20%)
5625 Prof. Svc - Public Relations	\$10,000	\$10,000	\$0	\$500	\$0	0%
5627 Prof. Svc - Property Management	\$40,000	\$0	\$0	\$0	(\$40,000)	0%
5630 Prof. Svc - Audit	\$48,000	\$34,000	\$35,500	\$34,100	(\$14,000)	(41%)
5640 Prof. Svc - Finance	\$36,500	\$32,650	\$14,819	\$29,117	(\$3,850)	(12%)
5645 Prof. Svc - I.T.	\$175,400	\$178,625	\$123,413	\$168,735	\$3,225	2%
5650 Prof. Svc - Legal	\$35,000	\$55,000	\$22,288	\$48,293	\$20,000	36%
5652 Prof. Svc - Customs	\$680,000	\$680,000	\$309,921	\$684,826	\$0	0%
5654 Prof. Svc - Engineering	\$16,000	\$11,000	\$6,480	\$22,993	(\$5,000)	(45%)
5655 Prof. Svc - Misc.	\$91,250	\$77,500	\$58,176	\$59,748	(\$13,750)	(18%)
5660 Janitorial Services	\$508,000	\$505,000	\$341,352	\$499,214	(\$3,000)	(1%)
5670 Lawn Care/Snow Removal	\$10,000	\$35,000	\$30,052	\$21,108	\$25,000	71%
5680 Security Services	\$29,587	\$28,245	\$18,549	\$27,525	(\$1,342)	(5%)
5690 Trash Hauling	\$13,800	\$12,200	\$8,527	\$10,600	(\$1,600)	(13%)
5700 Exterminator Services	\$7,500	\$6,150	\$3,627	\$4,727	(\$1,350)	(22%)
6015 Memberships - Aviation Industry	\$14,000	\$14,000	\$11,139	\$9,545	\$0	0%
6070 Wildlife Management	\$12,900	\$12,200	\$3,654	\$2,932	(\$700)	(6%)
Services	\$1,740,187	\$1,702,570	\$995,394	\$1,634,130	(\$37,617)	(2%)
Insurance						
5720 Insurance - Auto	\$57,266	\$60,381	\$37,198	\$53,890	\$3,115	5%
5730 Insurance - Liability	\$51,572	\$60,471	\$39,078	\$56,869	\$8,899	15%
5740 Insurance - Police Liability	\$23,000	\$24,751	\$15,616	\$23,547	\$1,751	7%
5750 Insurance - Public Officials	\$11,500	\$10,213	\$6,653	\$9,540	(\$1,287)	(13%)
5760 Insurance - Property	\$130,166	\$127,887	\$86,033	\$117,327	(\$2,279)	(2%)
5770 Insurance - Bond	\$500	\$500	\$570	\$500	\$0	0%
Insurance	\$274,004	\$284,203	\$185,148	\$261,673	\$10,199	4%
Employee Development						
5780 Education & Training	\$152,595	\$122,420	\$70,854	\$90,356	(\$30,175)	(25%)
5790 Dues & Subscriptions	\$14,300	\$14,000	\$7,596	\$13,928	(\$300)	(2%)
5800 Employee Events	\$13,000	\$10,000	\$10,034	\$8,409	(\$3,000)	(30%)
5810 Disaster Exercise	\$4,000	\$4,000	\$0	\$61	\$0	0%
5820 Medical Evaluation	\$4,000	\$3,850	\$2,966	\$3,861	(\$150)	(4%)
5830 Uniforms	\$46,300	\$44,900	\$30,701	\$35,364	(\$1,400)	(3%)
Employee Development	\$234,195	\$199,170	\$122,152	\$151,979	(\$35,025)	(18%)
Utilities, Fuel, Communications						
5840 Glycol Remediation	\$130,000	\$130,000	\$129	\$55,028	\$0	0%
5845 Environmental Testing	\$30,000	\$30,000	\$90,572	\$66,481	\$0	0%
5850 Fuel & Oil	\$82,000	\$74,450	\$55,066	\$119,115	(\$7,550)	(10%)
5860 Telephone	\$75,900	\$47,000	\$51,957	\$50,723	(\$28,900)	(61%)
5865 Cell Phones	\$27,300	\$26,000	\$19,305	\$25,528	(\$1,300)	(5%)
5880 Utilities - Electricity	\$552,600	\$557,600	\$418,251	\$467,267	\$5,000	1%
5885 Utilities - H2O, Sewer	\$80,850	\$90,850	\$39,191	\$69,043	\$10,000	11%
5890 Utilities - Natural Gas	\$99,000	\$98,500	\$78,195	\$148,249	(\$500)	(1%)
5900 Waste Disposal	\$47,200	\$18,300	\$29,473	\$13,226	(\$28,900)	(158%)

Budget 2025

Comparative Income Statement

Capital Region Airport Authority

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Utilities, Fuel, Communications	\$1,124,850	\$1,072,700	\$782,139	\$1,014,660	(\$52,150)	(5%)
Equipment						
5910 Computer - Hardware	\$37,700	\$32,700	\$7,564	\$11,111	(\$5,000)	(15%)
5920 Computer - Software	\$117,085	\$80,874	\$75,724	\$129,055	(\$36,211)	(45%)
5930 Computer - Network/Internet	\$17,660	\$10,500	\$1,406	\$12,458	(\$7,160)	(68%)
5935 Computer Subscription	\$49,950	\$47,162	\$37,224	\$42,261	(\$2,788)	(6%)
5940 Leased / Rental Equipment	\$46,500	\$43,800	\$12,399	\$28,483	(\$2,700)	(6%)
5960 Licenses/Registration Fees	\$5,200	\$4,700	\$2,824	\$4,571	(\$500)	(11%)
5965 Small Equipment	\$15,050	\$10,250	\$6,959	\$14,095	(\$4,800)	(47%)
Equipment	\$289,145	\$229,986	\$144,100	\$242,034	(\$59,159)	(26%)
Customer Service						
5360 Information Center	\$2,000	\$2,000	\$330	\$1,890	\$0	0%
5657 Studies / Surveys	\$5,000	\$0	\$0	\$900	(\$5,000)	0%
5658 Porter Service	\$0	\$0	\$0	\$5,819	\$0	0%
Customer Service	\$7,000	\$2,000	\$330	\$8,608	(\$5,000)	(250%)
Marketing & Advertising						
5982 Promotions / Promo Items	\$0	\$0	\$0	\$3,199	\$0	0%
Marketing & Advertising	\$0	\$0	\$0	\$3,199	\$0	0%
Airport Development						
6016 Memberships - Regional / Local	\$0	\$0	\$20	\$0	\$0	0%
Airport Development	\$0	\$0	\$20	\$0	\$0	0%
Other						
6010 Business Meetings	\$5,500	\$6,500	\$3,807	\$4,686	\$1,000	15%
6020 Postage/Shipping Fees	\$6,500	\$3,500	\$3,789	\$2,360	(\$3,000)	(86%)
6030 Property Tax / Assessments	\$15,000	\$15,000	\$9,380	\$8,812	\$0	0%
6060 Bad Debts	\$1,000	\$0	\$1,000	\$823	(\$1,000)	0%
6080 Miscellaneous Expense	\$2,000	\$2,000	\$911	\$1,192	\$0	0%
6090 Discounts Taken	\$0	\$0	(\$3)	(\$239)	\$0	0%
Other	\$30,000	\$27,000	\$18,884	\$17,634	(\$3,000)	(11%)
Expenses	\$9,924,986	\$9,715,629	\$6,564,784	\$10,001,270	(\$209,357)	(2%)
Operating Income	(\$2,510,436)	(\$2,509,354)	(\$831,373)	(\$2,706,724)	(\$1,082)	0%
Other Income/Expense						
Property Tax						
4300 Tax Revenue	\$6,277,112	\$6,277,112	\$3,657,240	\$6,213,566	\$0	0%
Property Tax	\$6,277,112	\$6,277,112	\$3,657,240	\$6,213,566	\$0	0%
Grant Revenue						
6000 Grant Revenue	\$895,048	\$177,048	\$2,027,265	\$5,114,971	\$718,000	406%
Grant Revenue	\$895,048	\$177,048	\$2,027,265	\$5,114,971	\$718,000	406%
PFC Collections						
4310 PFC Revenue	\$432,000	\$440,000	\$336,878	\$368,473	(\$8,000)	(2%)
PFC Collections	\$432,000	\$440,000	\$336,878	\$368,473	(\$8,000)	(2%)
CFC Collections						
4315 CFC Revenue	\$190,000	\$185,000	\$151,465	\$200,265	\$5,000	3%
CFC Collections	\$190,000	\$185,000	\$151,465	\$200,265	\$5,000	3%

Budget 2025

Comparative Income Statement

Capital Region Airport Authority

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Gain/Loss on Sale of Asset						
4160 Gain / Loss on Sale of Asset	\$0	\$0	\$31,200	\$96,280	\$0	0%
Gain/Loss on Sale of Asset	\$0	\$0	\$31,200	\$96,280	\$0	0%
Gain/Loss on Lease NPV						
4175 Gain/Loss on Lease NPV	\$0	\$0	(\$31,775)	(\$24,124)	\$0	0%
Gain/Loss on Lease NPV	\$0	\$0	(\$31,775)	(\$24,124)	\$0	0%
Investment Income						
4320 Investment Income	\$800,000	\$600,000	\$985,522	\$621,929	\$200,000	33%
4330 Gains/Loss - Investment Value	\$0	\$0	\$109,492	\$62,224	\$0	0%
Investment Income	\$800,000	\$600,000	\$1,095,014	\$684,153	\$200,000	33%
Interest and finance charges						
7010 Interest Expense	\$0	\$0	(\$4)	\$0	\$0	0%
Interest and finance charges	\$0	\$0	(\$4)	\$0	\$0	0%
Business Development						
7020 Business Development	(\$200,000)	(\$200,700)	(\$146,619)	(\$202,233)	\$700	0%
7026 Airline Incentives	(\$1,800,000)	(\$1,320,000)	(\$779,926)	(\$2,573,884)	(\$480,000)	(36%)
7030 Public Awareness	(\$340,000)	(\$300,000)	(\$219,948)	(\$253,616)	(\$40,000)	(13%)
7040 Marketing/Advertising	(\$1,000,000)	(\$1,000,000)	(\$822,371)	(\$1,064,153)	\$0	0%
Business Development	(\$3,340,000)	(\$2,820,700)	(\$1,968,865)	(\$4,093,885)	(\$519,300)	(18%)
Depreciation & OPEB						
7000 Depreciation	(\$3,700,000)	(\$3,500,000)	\$0	(\$3,698,812)	(\$200,000)	(6%)
7002 Amortization	(\$15,000)	(\$15,000)	\$0	(\$14,006)	\$0	0%
7005 OPEB Expense/Revenue	\$0	\$0	\$0	\$428,365	\$0	0%
Depreciation & OPEB	(\$3,715,000)	(\$3,515,000)	\$0	(\$3,284,453)	(\$200,000)	(6%)
Other Income/Expense	\$1,539,160	\$1,343,460	\$5,298,419	\$5,275,245	\$195,700	15%
N.I. Before Capital Contributions	(\$971,276)	(\$1,165,894)	\$4,467,045	\$2,568,521	\$194,618	17%
Capital Contributions						
8000 Capital Contributions - FAA	(\$9,949,415)	(\$13,068,382)	\$16,082,501	\$2,697,730	\$3,118,967	24%
8005 Capital Contributions - Other	\$0	(\$35,162)	\$0	\$0	\$35,162	100%
Capital Contributions	(\$9,949,415)	(\$13,103,544)	\$16,082,501	\$2,697,730	\$3,154,129	24%
Net Income	(\$10,920,691)	(\$14,269,438)	\$20,549,547	\$5,266,251	\$3,348,747	23%

Budget 2025
Comparative Income Statement

Administration
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Other						
4340 Miscellaneous	\$0	\$3,500	\$8,746	\$77,447	(\$3,500)	(100%)
Other	\$0	\$3,500	\$8,746	\$77,447	(\$3,500)	(100%)
Revenues	\$0	\$3,500	\$8,746	\$77,447	(\$3,500)	(100%)
Expenses						
Payroll Expenses						
5100 Wages	\$584,834	\$693,819	\$502,369	\$698,236	\$108,985	16%
5110 Wages - Overtime	\$11,462	\$2,099	\$2,549	\$1,521	(\$9,363)	(446%)
5130 MERS - Defined Benefit	\$203,257	\$324,790	\$142,049	\$579,446	\$121,533	37%
5135 MERS - Defined Contribution	\$2,607	\$4,227	\$2,211	\$8,449	\$1,620	38%
5137 MERS - Health Care Svgs Plan	\$6,006	\$10,010	\$5,852	\$8,393	\$4,004	40%
5140 FICA	\$44,381	\$52,069	\$38,234	\$49,991	\$7,688	15%
5150 Compensated Absences	\$8,344	\$11,544	\$6,793	\$12,383	\$3,200	28%
5160 Unemployment Benefits	\$2,000	\$0	\$562	\$0	(\$2,000)	0%
5170 Health Insurance	\$156,075	\$190,375	\$126,365	\$185,251	\$34,300	18%
5180 Life Insurance	\$9,872	\$12,896	\$4,338	\$6,192	\$3,024	23%
5190 Dental Insurance	\$6,389	\$8,290	\$5,739	\$7,651	\$1,901	23%
5200 Disability Insurance	\$5,470	\$7,741	\$4,859	\$6,580	\$2,271	29%
5205 Wellness/CARES Program	\$2,000	\$2,000	\$1,481	\$1,386	\$0	0%
5210 Worker's Comp	\$4,200	\$5,084	\$15,219	\$4,220	\$884	17%
Payroll Expenses	\$1,046,897	\$1,324,944	\$858,620	\$1,569,701	\$278,047	21%
Supplies						
5250 Supplies - Machine & Equip.	\$0	\$0	\$449	\$0	\$0	0%
5300 Supplies - Shop / Cleaning	\$0	\$0	\$736	\$0	\$0	0%
5330 Supplies - Office	\$8,000	\$8,000	\$8,195	\$8,902	\$0	0%
Supplies	\$8,000	\$8,000	\$9,380	\$8,902	\$0	0%
Maintenance						
5440 Maintenance - Office Equipment	\$8,600	\$4,300	\$75	\$3,754	(\$4,300)	(100%)
5480 Maintenance - Office Foliage	\$8,200	\$8,000	\$7,415	\$8,171	(\$200)	(3%)
5490 Maintenance - Vehicles	\$1,400	\$500	\$194	\$0	(\$900)	(180%)
Maintenance	\$18,200	\$12,800	\$7,683	\$11,924	(\$5,400)	(42%)
Services						
5600 Payroll Processing	\$7,250	\$6,500	\$4,861	\$6,856	(\$750)	(12%)
5610 Benefits Processing	\$2,000	\$2,000	\$1,747	\$1,117	\$0	0%
5615 Hiring Expense	\$3,000	\$2,500	\$1,288	\$2,196	(\$500)	(20%)
5625 Prof. Svc - Public Relations	\$10,000	\$10,000	\$0	\$500	\$0	0%
5627 Prof. Svc - Property Management	\$40,000	\$0	\$0	\$0	(\$40,000)	0%
5630 Prof. Svc - Audit	\$48,000	\$34,000	\$35,500	\$34,100	(\$14,000)	(41%)
5640 Prof. Svc - Finance	\$36,500	\$32,650	\$14,819	\$29,117	(\$3,850)	(12%)
5645 Prof. Svc - I.T.	\$175,400	\$178,625	\$123,413	\$168,735	\$3,225	2%
5650 Prof. Svc - Legal	\$35,000	\$55,000	\$22,288	\$48,293	\$20,000	36%
5654 Prof. Svc - Engineering	\$15,000	\$10,000	\$6,480	\$22,993	(\$5,000)	(50%)
5655 Prof. Svc - Misc.	\$46,750	\$42,500	\$38,689	\$24,164	(\$4,250)	(10%)
6015 Memberships - Aviation Industry	\$14,000	\$14,000	\$10,789	\$9,545	\$0	0%
Services	\$432,900	\$387,775	\$259,874	\$347,616	(\$45,125)	(12%)
Insurance						
5730 Insurance - Liability	\$4,000	\$3,991	\$1,604	\$3,537	(\$9)	0%

Budget 2025

Comparative Income Statement

Administration

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5750 Insurance - Public Officials	\$11,500	\$10,213	\$6,653	\$9,540	(\$1,287)	(13%)
Insurance	\$15,500	\$14,204	\$8,256	\$13,077	(\$1,296)	(9%)
Employee Development						
5780 Education & Training	\$60,000	\$57,625	\$52,055	\$47,915	(\$2,375)	(4%)
5790 Dues & Subscriptions	\$9,000	\$8,500	\$6,085	\$8,971	(\$500)	(6%)
5800 Employee Events	\$10,000	\$10,000	\$10,034	\$8,409	\$0	0%
5830 Uniforms	\$0	\$0	\$2,841	\$0	\$0	0%
Employee Development	\$79,000	\$76,125	\$71,014	\$65,295	(\$2,875)	(4%)
Utilities, Fuel, Communications						
5850 Fuel & Oil	\$2,000	\$750	\$2,026	\$558	(\$1,250)	(167%)
5860 Telephone	\$21,400	\$12,000	\$16,014	\$15,320	(\$9,400)	(78%)
5865 Cell Phones	\$4,500	\$4,500	\$3,159	\$4,455	\$0	0%
Utilities, Fuel, Communications	\$27,900	\$17,250	\$21,199	\$20,333	(\$10,650)	(62%)
Equipment						
5910 Computer - Hardware	\$7,700	\$6,000	\$2,164	\$4,640	(\$1,700)	(28%)
5920 Computer - Software	\$46,135	\$10,124	\$23,350	\$52,777	(\$36,011)	(356%)
5930 Computer - Network/Internet	\$4,900	\$3,000	\$1,406	\$4,859	(\$1,900)	(63%)
5935 Computer Subscription	\$15,000	\$16,662	\$8,100	\$10,410	\$1,662	10%
5940 Leased / Rental Equipment	\$5,000	\$3,000	\$5,361	\$2,957	(\$2,000)	(67%)
5960 Licenses/Registration Fees	\$1,000	\$500	\$875	\$1,220	(\$500)	(100%)
5965 Small Equipment	\$0	\$2,000	\$0	\$0	\$2,000	100%
Equipment	\$79,735	\$41,286	\$41,255	\$76,862	(\$38,449)	(93%)
Customer Service						
5360 Information Center	\$2,000	\$2,000	\$330	\$1,890	\$0	0%
5657 Studies / Surveys	\$5,000	\$0	\$0	\$900	(\$5,000)	0%
Customer Service	\$7,000	\$2,000	\$330	\$2,790	(\$5,000)	(250%)
Marketing & Advertising						
5982 Promotions / Promo Items	\$0	\$0	\$0	\$3,199	\$0	0%
Marketing & Advertising	\$0	\$0	\$0	\$3,199	\$0	0%
Other						
6010 Business Meetings	\$5,500	\$6,500	\$3,807	\$4,686	\$1,000	15%
6020 Postage/Shipping Fees	\$6,500	\$3,500	\$3,789	\$2,360	(\$3,000)	(86%)
6060 Bad Debts	\$1,000	\$0	\$1,000	\$823	(\$1,000)	0%
6080 Miscellaneous Expense	\$2,000	\$2,000	\$911	\$1,192	\$0	0%
6090 Discounts Taken	\$0	\$0	(\$3)	(\$239)	\$0	0%
Other	\$15,000	\$12,000	\$9,503	\$8,821	(\$3,000)	(25%)
Expenses	\$1,730,132	\$1,896,384	\$1,287,115	\$2,128,522	\$166,252	9%
Operating Income	(\$1,730,132)	(\$1,892,884)	(\$1,278,369)	(\$2,051,075)	\$162,752	9%
Other Income/Expense						
Property Tax						
4300 Tax Revenue	\$6,277,112	\$6,277,112	\$3,657,240	\$6,213,566	\$0	0%
Property Tax	\$6,277,112	\$6,277,112	\$3,657,240	\$6,213,566	\$0	0%
Grant Revenue						
6000 Grant Revenue	\$893,048	\$143,048	\$2,000,000	\$5,082,919	\$750,000	524%
Grant Revenue	\$893,048	\$143,048	\$2,000,000	\$5,082,919	\$750,000	524%

Budget 2025
Comparative Income Statement

Administration
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
PFC Collections						
4310 PFC Revenue	\$432,000	\$440,000	\$336,878	\$368,473	(\$8,000)	(2%)
PFC Collections	\$432,000	\$440,000	\$336,878	\$368,473	(\$8,000)	(2%)
Gain/Loss on Sale of Asset						
4160 Gain / Loss on Sale of Asset	\$0	\$0	\$31,200	\$96,280	\$0	0%
Gain/Loss on Sale of Asset	\$0	\$0	\$31,200	\$96,280	\$0	0%
Investment Income						
4320 Investment Income	\$800,000	\$600,000	\$985,522	\$621,929	\$200,000	33%
4330 Gains/Loss - Investment Value	\$0	\$0	\$109,492	\$62,224	\$0	0%
Investment Income	\$800,000	\$600,000	\$1,095,014	\$684,153	\$200,000	33%
Business Development						
7020 Business Development	(\$200,000)	(\$200,000)	(\$146,619)	(\$202,233)	\$0	0%
7026 Airline Incentives	(\$1,800,000)	(\$1,320,000)	(\$779,926)	(\$2,573,884)	(\$480,000)	(36%)
7030 Public Awareness	(\$340,000)	(\$300,000)	(\$219,948)	(\$253,616)	(\$40,000)	(13%)
7040 Marketing/Advertising	(\$950,000)	(\$950,000)	(\$771,148)	(\$1,014,013)	\$0	0%
Business Development	(\$3,290,000)	(\$2,770,000)	(\$1,917,641)	(\$4,043,745)	(\$520,000)	(19%)
Depreciation & OPEB						
7000 Depreciation	(\$3,700,000)	(\$3,500,000)	\$0	(\$3,698,812)	(\$200,000)	(6%)
7002 Amortization	(\$15,000)	(\$15,000)	\$0	(\$14,006)	\$0	0%
7005 OPEB Expense/Revenue	\$0	\$0	\$0	\$428,365	\$0	0%
Depreciation & OPEB	(\$3,715,000)	(\$3,515,000)	\$0	(\$3,284,453)	(\$200,000)	(6%)
Other Income/Expense	\$1,397,160	\$1,175,160	\$5,202,691	\$5,117,191	\$222,000	19%
N.I. Before Capital Contributions	(\$332,972)	(\$717,724)	\$3,924,322	\$3,066,116	\$384,752	54%
Capital Contributions						
8000 Capital Contributions - FAA	(\$9,949,415)	(\$13,068,382)	\$16,082,501	\$2,697,730	\$3,118,967	24%
8005 Capital Contributions - Other	\$0	(\$35,162)	\$0	\$0	\$35,162	100%
Capital Contributions	(\$9,949,415)	(\$13,103,544)	\$16,082,501	\$2,697,730	\$3,154,129	24%
Net Income	(\$10,282,387)	(\$13,821,268)	\$20,006,823	\$5,763,846	\$3,538,881	26%

Budget Footnotes

Administration

2025

Posting Account	Account Description	Footnote
4310.10	PFC Revenue	Total estimated enplanements 132,956 PFC Revenue 74% Rate collection \$4.39 Total PFC Revenue \$431,920.86 Amount used \$432,000
4320.10	Investment Income	A conservative investment at 2% of 40 million available, interest would be \$800,000
5627.10	Prof. Svc - Property Management	Included \$40,000 in Prof Svcs - Property Management for Airport property management services.
5630.10	Prof. Svc - Audit	Includes an additional \$10,000 for an Internal Audit with Maner Costerisan in the Fall of 2024
5657.10	Studies / Surveys	New budget line item intended to capture required demographic data for Title VI compliance.
5860.10	Telephone	Increased account \$6,000 due to the increase on copper lines
6000.10	Grant Revenue	Concessions Rent Relief Airport Rescue Grant for \$143,048 Air Service with Fiscal Relief Fund Grant for \$750,000
7020.10	Business Development	For the Business Development budget for FY2025, there is no change from last fiscal year.
7026.10	Airline Incentives	For the Airline Incentive budget there is an increase of \$470,000 from last fiscal year.
7030.10	Public Awareness	For the Public Awareness budget for FY2025 there is an increase of \$40,000 from last fiscal year.
7040.10	Marketing/Advertising	For the Marketing/Advertising budget for FY2025, there is no change from last fiscal year.

Airfield
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Airline						
4000 Landing Fees	\$730,000	\$729,684	\$518,635	\$701,071	\$316	0%
4010 Apron Fees	\$662,000	\$661,631	\$462,802	\$617,943	\$369	0%
4145 Non Scheduled Charter Airline Fees	\$48,800	\$46,345	\$45,329	\$56,323	\$2,455	5%
Airline	\$1,440,800	\$1,437,660	\$1,026,767	\$1,375,336	\$3,140	0%
Other						
4150 FBO / G.A. Fees	\$180,200	\$156,700	\$141,180	\$189,281	\$23,500	15%
4340 Miscellaneous	\$20,000	\$0	\$121,479	\$0	\$20,000	0%
Other	\$200,200	\$156,700	\$262,660	\$189,281	\$43,500	28%
Fuel Revenue						
4030 Fuel Flowage Fees	\$75,000	\$75,000	\$49,344	\$74,998	\$0	0%
Fuel Revenue	\$75,000	\$75,000	\$49,344	\$74,998	\$0	0%
Revenues	\$1,716,000	\$1,669,360	\$1,338,770	\$1,639,615	\$46,640	3%
Expenses						
Payroll Expenses						
5100 Wages	\$732,628	\$654,232	\$479,544	\$622,417	(\$78,396)	(12%)
5110 Wages - Overtime	\$36,369	\$40,440	\$16,260	\$44,130	\$4,071	10%
5130 MERS - Defined Benefit	\$161,594	\$194,250	\$158,124	\$277,559	\$32,656	17%
5135 MERS - Defined Contribution	\$4,907	\$4,168	\$2,398	\$2,834	(\$739)	(18%)
5137 MERS - Health Care Svgs Plan	\$14,014	\$12,012	\$8,701	\$12,012	(\$2,002)	(17%)
5140 FICA	\$58,549	\$52,893	\$39,046	\$51,076	(\$5,656)	(11%)
5150 Compensated Absences	\$11,588	\$10,389	\$6,060	\$10,690	(\$1,199)	(12%)
5170 Health Insurance	\$192,491	\$172,146	\$131,714	\$177,101	(\$20,345)	(12%)
5180 Life Insurance	\$13,276	\$12,197	\$8,664	\$9,820	(\$1,079)	(9%)
5190 Dental Insurance	\$16,064	\$14,818	\$11,162	\$14,352	(\$1,246)	(8%)
5200 Disability Insurance	\$8,147	\$7,370	\$5,150	\$6,269	(\$777)	(11%)
5210 Worker's Comp	\$8,400	\$8,134	\$2,094	\$8,715	(\$266)	(3%)
Payroll Expenses	\$1,258,027	\$1,183,049	\$868,919	\$1,236,974	(\$74,978)	(6%)
Supplies						
5250 Supplies - Machine & Equip.	\$5,000	\$5,000	\$4,885	\$5,714	\$0	0%
5280 Supplies - Safety (OSHA)	\$7,200	\$7,200	\$3,040	\$6,660	\$0	0%
5300 Supplies - Shop / Cleaning	\$1,500	\$1,500	\$1,229	\$1,405	\$0	0%
5310 Supplies - Shop Tools	\$3,000	\$3,000	\$2,974	\$3,527	\$0	0%
5320 Supplies - Snow Removal	\$109,500	\$105,000	\$83,141	\$73,305	(\$4,500)	(4%)
5330 Supplies - Office	\$500	\$500	\$301	\$347	\$0	0%
5370 Supplies - Misc.	\$2,000	\$8,500	\$21,873	\$12,496	\$6,500	76%
6040 Signage	\$10,000	\$10,000	\$8,996	\$5,993	\$0	0%
Supplies	\$138,700	\$140,700	\$126,438	\$109,447	\$2,000	1%
Maintenance						
5390 Maintenance - Building	\$20,000	\$20,000	\$9,780	\$30,589	\$0	0%
5405 Maintenance - Electrical	\$50,000	\$50,000	\$18,955	\$28,821	\$0	0%
5410 Maintenance - Fire Exting. Syst.	\$0	\$0	\$279	\$0	\$0	0%
5430 Maintenance - Fuel System	\$4,000	\$2,500	\$1,864	\$5,433	(\$1,500)	(60%)
5460 Maintenance - Pavement	\$220,000	\$200,000	\$54,054	\$227,522	(\$20,000)	(10%)
5490 Maintenance - Vehicles	\$86,500	\$70,000	\$67,409	\$88,199	(\$16,500)	(24%)
Maintenance	\$380,500	\$342,500	\$152,342	\$380,562	(\$38,000)	(11%)
Repairs						

Budget 2025
Comparative Income Statement

Airfield
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5510 Repairs - Fence	\$8,000	\$8,000	\$2,328	\$5,011	\$0	0%
5540 Repairs - Radios & MDT's	\$3,500	\$3,500	\$1,446	\$212	\$0	0%
Repairs	\$11,500	\$11,500	\$3,775	\$5,223	\$0	0%
Services						
5655 Prof. Svc - Misc.	\$8,000	\$2,000	\$0	\$0	(\$6,000)	(300%)
5670 Lawn Care/Snow Removal	\$0	\$0	\$0	\$455	\$0	0%
5690 Trash Hauling	\$3,600	\$3,000	\$1,075	\$1,477	(\$600)	(20%)
5700 Exterminator Services	\$1,800	\$1,500	\$666	\$843	(\$300)	(20%)
Services	\$13,400	\$6,500	\$1,741	\$2,776	(\$6,900)	(106%)
Insurance						
5720 Insurance - Auto	\$31,496	\$33,210	\$19,227	\$29,051	\$1,714	5%
5730 Insurance - Liability	\$27,202	\$29,473	\$21,033	\$29,698	\$2,271	8%
5760 Insurance - Property	\$39,050	\$38,366	\$25,810	\$35,198	(\$684)	(2%)
5770 Insurance - Bond	\$0	\$0	\$70	\$0	\$0	0%
Insurance	\$97,748	\$101,049	\$66,140	\$93,947	\$3,301	3%
Employee Development						
5780 Education & Training	\$29,340	\$10,740	\$225	\$0	(\$18,600)	(173%)
5790 Dues & Subscriptions	\$1,500	\$1,500	\$0	\$1,494	\$0	0%
5800 Employee Events	\$2,000	\$0	\$0	\$0	(\$2,000)	0%
5820 Medical Evaluation	\$1,000	\$750	\$355	\$1,255	(\$250)	(33%)
5830 Uniforms	\$15,000	\$14,000	\$7,240	\$11,969	(\$1,000)	(7%)
Employee Development	\$48,840	\$26,990	\$7,820	\$14,718	(\$21,850)	(81%)
Utilities, Fuel, Communications						
5840 Glycol Remediation	\$130,000	\$130,000	\$129	\$55,028	\$0	0%
5845 Environmental Testing	\$7,000	\$7,000	\$88,385	\$2,898	\$0	0%
5850 Fuel & Oil	\$60,000	\$55,000	\$41,859	\$92,333	(\$5,000)	(9%)
5860 Telephone	\$9,000	\$7,500	\$7,173	\$6,760	(\$1,500)	(20%)
5865 Cell Phones	\$8,000	\$8,000	\$5,395	\$7,018	\$0	0%
5880 Utilities - Electricity	\$60,000	\$65,000	\$43,420	\$53,796	\$5,000	8%
5885 Utilities - H2O, Sewer	\$1,500	\$1,500	\$528	\$672	\$0	0%
5890 Utilities - Natural Gas	\$12,000	\$12,000	\$9,793	\$16,437	\$0	0%
5900 Waste Disposal	\$15,000	\$12,000	\$26,563	\$12,705	(\$3,000)	(25%)
Utilities, Fuel, Communications	\$302,500	\$298,000	\$223,245	\$247,647	(\$4,500)	(2%)
Equipment						
5910 Computer - Hardware	\$4,200	\$3,000	\$1,080	\$2,030	(\$1,200)	(40%)
5920 Computer - Software	\$6,200	\$6,000	\$6,282	\$6,099	(\$200)	(3%)
5940 Leased / Rental Equipment	\$14,000	\$13,000	\$3,037	\$1,803	(\$1,000)	(8%)
5960 Licenses/Registration Fees	\$1,700	\$1,700	\$0	\$260	\$0	0%
5965 Small Equipment	\$6,000	\$6,000	\$6,959	\$12,845	\$0	0%
Equipment	\$32,100	\$29,700	\$17,358	\$23,038	(\$2,400)	(8%)
Expenses	\$2,283,315	\$2,139,988	\$1,467,776	\$2,114,332	(\$143,327)	(7%)
Operating Income	(\$567,315)	(\$470,628)	(\$129,006)	(\$474,717)	(\$96,687)	(21%)
N.I. Before Capital Contributions	(\$567,315)	(\$470,628)	(\$129,006)	(\$474,717)	(\$96,687)	(21%)
Net Income	(\$567,315)	(\$470,628)	(\$129,006)	(\$474,717)	(\$96,687)	(21%)

Budget Footnotes

Airfield

2025

Posting Account	Account Description	Footnote
5100.20	Wages	Increased FTE for 4.5 months for cross training with (2) retiring staff members.
5320.20	Supplies - Snow Removal	Increased account \$4,500 for snow removal food for the team. Moved from account 5370.20
5370.20	Supplies - Misc.	Decreased account by splitting the cost among appropriate accounts
5430.20	Maintenance - Fuel System	Increased \$1,500 due to replacement parts and annual inspections increased in cost.
5460.20	Maintenance - Pavement	Increased \$20k for stone - Build drive west of maintenance building
5490.20	Maintenance - Vehicles	Increased account \$6,500 for the increasing cost of parts for vehicles and equipment. This was transferred from account 5370.20 misc.
5655.20	Prof. Svc - Misc.	Increased account by \$6,000 to update Storm Water Pollution Prevention Plan & Spill Prevention, Control, and Countermeasure Plan / Pollution Incident Prevention Plan - LAN
5780.20	Education & Training	Increased account by \$19,400 for additional training and Employee Development
5800.20	Employee Events	Added account for maintenance department team events
5830.20	Uniforms	Increased budget for additional FTE in maintenance for 4-5 months
5860.20	Telephone	Increased account by \$1,500 due to the increases on copper lines
5940.20	Leased / Rental Equipment	Increased account by \$1k due the new Waves Radio System

Budget 2025
Comparative Income Statement

Terminal
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Airline						
4015 Airline Rents	\$2,016,000	\$2,046,000	\$1,333,855	\$2,045,843	(\$30,000)	(1%)
4017 Airline Per Use Fee	\$10,650	\$50,000	\$1,236	\$21,009	(\$39,350)	(79%)
4145 Non Scheduled Charter Airline Fees	\$1,500	\$1,312	\$1,854	\$1,930	\$188	14%
Airline	\$2,028,150	\$2,097,312	\$1,336,944	\$2,068,782	(\$69,162)	(3%)
Concessions						
4080 Concessions - Restaurant	\$35,000	\$25,200	\$27,110	\$30,741	\$9,800	39%
4090 Concessions - Taxi	\$19,000	\$19,000	\$15,256	\$16,338	\$0	0%
4100 Concessions - Rental Cars	\$780,000	\$675,000	\$585,663	\$722,886	\$105,000	16%
4110 Concessions - Advertising	\$8,200	\$8,179	\$14,772	\$8,171	\$21	0%
4120 Concessions - Other	\$10,000	\$8,000	\$18,643	\$10,121	\$2,000	25%
4180 Web Site Ads	\$0	\$0	\$0	\$39	\$0	0%
Concessions	\$852,200	\$735,379	\$661,443	\$788,296	\$116,821	16%
Other						
4140 Tenant Electric Sales	\$10,700	\$11,650	\$7,029	\$11,581	(\$950)	(8%)
Other	\$10,700	\$11,650	\$7,029	\$11,581	(\$950)	(8%)
Building / Office Rents						
4070 Building Rents	\$325,000	\$325,898	\$281,181	\$302,337	(\$898)	0%
Building / Office Rents	\$325,000	\$325,898	\$281,181	\$302,337	(\$898)	0%
Land Rent						
4065 Lease NPV	\$0	\$0	\$30,274	\$19,514	\$0	0%
Land Rent	\$0	\$0	\$30,274	\$19,514	\$0	0%
Revenues	\$3,216,050	\$3,170,239	\$2,316,872	\$3,190,510	\$45,811	1%
Expenses						
Payroll Expenses						
5100 Wages	\$352,119	\$352,494	\$256,053	\$345,370	\$375	0%
5110 Wages - Overtime	\$15,896	\$15,318	\$9,012	\$23,995	(\$578)	(4%)
5130 MERS - Defined Benefit	\$69,298	\$70,239	\$44,349	\$121,911	\$941	1%
5135 MERS - Defined Contribution	\$1,619	\$1,592	\$1,007	\$789	(\$27)	(2%)
5137 MERS - Health Care Svgs Plan	\$4,004	\$2,002	\$231	\$616	(\$2,002)	(100%)
5140 FICA	\$28,019	\$28,003	\$21,608	\$28,423	(\$16)	0%
5150 Compensated Absences	\$5,534	\$5,575	\$3,252	\$7,572	\$41	1%
5170 Health Insurance	\$100,617	\$91,718	\$64,726	\$91,897	(\$8,899)	(10%)
5180 Life Insurance	\$6,627	\$6,101	\$3,346	\$3,907	(\$526)	(9%)
5190 Dental Insurance	\$6,389	\$6,174	\$4,395	\$6,197	(\$215)	(3%)
5200 Disability Insurance	\$3,880	\$3,825	\$2,584	\$3,922	(\$55)	(1%)
5210 Worker's Comp	\$3,600	\$7,117	\$1,843	\$7,668	\$3,517	49%
Payroll Expenses	\$597,602	\$590,158	\$412,406	\$642,266	(\$7,444)	(1%)
Supplies						
5280 Supplies - Safety (OSHA)	\$6,500	\$6,000	\$6,949	\$6,085	(\$500)	(8%)
5300 Supplies - Shop / Cleaning	\$750	\$750	\$196	\$138	\$0	0%
5310 Supplies - Shop Tools	\$2,500	\$1,500	\$4,585	\$1,380	(\$1,000)	(67%)
5330 Supplies - Office	\$450	\$450	\$508	\$739	\$0	0%
5350 Supplies - Building	\$0	\$0	\$219	\$0	\$0	0%
5370 Supplies - Misc.	\$1,500	\$1,500	\$318	\$1,354	\$0	0%
6040 Signage	\$5,000	\$3,500	\$10,239	\$628	(\$1,500)	(43%)

Budget 2025

Comparative Income Statement

Terminal
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Supplies	\$16,700	\$13,700	\$23,014	\$10,324	(\$3,000)	(22%)
Maintenance						
5390 Maintenance - Building	\$155,000	\$155,000	\$90,060	\$114,117	\$0	0%
5396 Maintenance - HVAC	\$110,000	\$110,000	\$75,358	\$188,407	\$0	0%
5405 Maintenance - Electrical	\$78,000	\$70,000	\$19,636	\$39,284	(\$8,000)	(11%)
5410 Maintenance - Fire Exting. Syst.	\$8,000	\$7,500	\$5,616	\$20,933	(\$500)	(7%)
5435 Maintenance - Jet Bridge	\$35,000	\$35,000	\$33,245	\$14,096	\$0	0%
5440 Maintenance - Office Equipment	\$0	\$0	\$36	\$181	\$0	0%
5450 Maintenance - Elev / Escalator	\$45,000	\$30,000	\$48,768	\$31,538	(\$15,000)	(50%)
5490 Maintenance - Vehicles	\$3,500	\$3,500	\$3,558	\$5,044	\$0	0%
Maintenance	\$434,500	\$411,000	\$276,279	\$413,599	(\$23,500)	(6%)
Repairs						
5500 Repairs - Conveyor Belts	\$3,500	\$3,500	\$0	\$416	\$0	0%
5540 Repairs - Radios & MDT's	\$14,700	\$2,000	\$1,870	\$1,141	(\$12,700)	(635%)
Repairs	\$18,200	\$5,500	\$1,870	\$1,557	(\$12,700)	(231%)
Services						
5655 Prof. Svc - Misc.	\$20,000	\$20,000	\$14,364	\$5,324	\$0	0%
5660 Janitorial Services	\$491,000	\$491,000	\$330,372	\$484,574	\$0	0%
5690 Trash Hauling	\$5,100	\$5,000	\$5,546	\$5,714	(\$100)	(2%)
5700 Exterminator Services	\$3,000	\$2,500	\$1,701	\$2,160	(\$500)	(20%)
6015 Memberships - Aviation Industry	\$0	\$0	\$350	\$0	\$0	0%
6070 Wildlife Management	\$2,500	\$2,500	\$1,200	\$0	\$0	0%
Services	\$521,600	\$521,000	\$353,533	\$497,772	(\$600)	0%
Insurance						
5720 Insurance - Auto	\$11,453	\$12,076	\$7,987	\$11,040	\$623	5%
5730 Insurance - Liability	\$13,601	\$16,259	\$10,824	\$15,338	\$2,658	16%
5760 Insurance - Property	\$65,083	\$63,944	\$43,017	\$58,663	(\$1,139)	(2%)
Insurance	\$90,137	\$92,279	\$61,827	\$85,041	\$2,142	2%
Employee Development						
5780 Education & Training	\$13,020	\$14,270	\$3,451	\$2,127	\$1,250	9%
5790 Dues & Subscriptions	\$1,500	\$1,500	\$0	\$811	\$0	0%
5820 Medical Evaluation	\$0	\$0	\$146	\$173	\$0	0%
5830 Uniforms	\$6,000	\$6,000	\$4,931	\$4,450	\$0	0%
Employee Development	\$20,520	\$21,770	\$8,528	\$7,560	\$1,250	6%
Utilities, Fuel, Communications						
5845 Environmental Testing	\$3,000	\$3,000	\$0	\$0	\$0	0%
5850 Fuel & Oil	\$0	\$0	\$107	\$184	\$0	0%
5860 Telephone	\$9,000	\$6,500	\$7,173	\$8,519	(\$2,500)	(38%)
5865 Cell Phones	\$3,100	\$3,100	\$1,973	\$2,555	\$0	0%
5880 Utilities - Electricity	\$425,000	\$425,000	\$325,429	\$353,073	\$0	0%
5885 Utilities - H2O, Sewer	\$38,000	\$38,000	\$9,575	\$37,539	\$0	0%
5890 Utilities - Natural Gas	\$70,000	\$70,000	\$53,917	\$112,317	\$0	0%
5900 Waste Disposal	\$3,600	\$3,000	\$2,911	\$442	(\$600)	(20%)
Utilities, Fuel, Communications	\$551,700	\$548,600	\$401,085	\$514,629	(\$3,100)	(1%)
Equipment						
5910 Computer - Hardware	\$3,000	\$3,000	\$1,080	\$2,241	\$0	0%
5920 Computer - Software	\$64,000	\$64,000	\$46,092	\$50,160	\$0	0%
5940 Leased / Rental Equipment	\$11,000	\$7,500	\$1,311	\$12,738	(\$3,500)	(47%)

Budget 2025
Comparative Income Statement

Terminal
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5960 Licenses/Registration Fees	\$500	\$500	\$0	\$275	\$0	0%
5965 Small Equipment	\$6,800	\$0	\$0	\$0	(\$6,800)	0%
Equipment	\$85,300	\$75,000	\$48,482	\$65,415	(\$10,300)	(14%)
Customer Service						
5658 Porter Service	\$0	\$0	\$0	\$5,819	\$0	0%
Customer Service	\$0	\$0	\$0	\$5,819	\$0	0%
Expenses	\$2,336,259	\$2,279,007	\$1,587,024	\$2,243,981	(\$57,252)	(3%)
Operating Income	\$879,791	\$891,232	\$729,848	\$946,529	(\$11,441)	(1%)
Other Income/Expense						
CFC Collections						
4315 CFC Revenue	\$190,000	\$185,000	\$151,465	\$200,265	\$5,000	3%
CFC Collections	\$190,000	\$185,000	\$151,465	\$200,265	\$5,000	3%
Gain/Loss on Lease NPV						
4175 Gain/Loss on Lease NPV	\$0	\$0	(\$145)	\$2,187	\$0	0%
Gain/Loss on Lease NPV	\$0	\$0	(\$145)	\$2,187	\$0	0%
Other Income/Expense	\$190,000	\$185,000	\$151,320	\$202,452	\$5,000	3%
N.I. Before Capital Contributions	\$1,069,791	\$1,076,232	\$881,168	\$1,148,981	(\$6,441)	(1%)
Net Income	\$1,069,791	\$1,076,232	\$881,168	\$1,148,981	(\$6,441)	(1%)

Budget Footnotes

Terminal
2025

Posting Account	Account Description	Footnote
5310.30	Supplies - Shop Tools	Increased \$1,000 due to new hires
5405.30	Maintenance - Electrical	Maintenance Contract for U.P.S 2nd floor, Maintenance contract for generators, new batteries in UPS.
5450.30	Maintenance - Elev / Escalator	Increase account 15K due to obsolete equipment on the escalators
5540.30	Repairs - Radios & MDT's	Waves Radio System,purchasing 6 additional radios for events \$4,000. Integrate the new Waves Radio System into the Ingham County System - \$8,700
5860.30	Telephone	Increased account by \$3,500 due to the increased cost of our copper lines
5940.30	Leased / Rental Equipment	Increased account by \$3,500 due to the new Waves Radio System.
5965.30	Small Equipment	Increased account by \$6,800 due to never having an account in this department \$5,800 for)2) scales - Airline Counter \$1,000 misc

Budget 2025
Comparative Income Statement

Building & Grounds
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Parking Lot						
4040 Parking Lot Fees	\$785,500	\$650,000	\$655,122	\$698,333	\$135,500	21%
Parking Lot	\$785,500	\$650,000	\$655,122	\$698,333	\$135,500	21%
Other						
4050 Tie Downs/Parking	\$13,000	\$13,000	\$7,882	\$13,714	\$0	0%
Other	\$13,000	\$13,000	\$7,882	\$13,714	\$0	0%
Building / Office Rents						
4070 Building Rents	\$523,700	\$523,669	\$415,452	\$474,906	\$31	0%
Building / Office Rents	\$523,700	\$523,669	\$415,452	\$474,906	\$31	0%
Land Rent						
4020 Land Rent	\$722,000	\$721,021	\$513,951	\$635,616	\$979	0%
4060 Wireless Tower	\$62,000	\$61,728	\$47,230	\$62,292	\$272	0%
4065 Lease NPV	\$0	\$0	\$150,978	\$121,695	\$0	0%
Land Rent	\$784,000	\$782,749	\$712,159	\$819,603	\$1,251	0%
Revenues	\$2,106,200	\$1,969,418	\$1,790,616	\$2,006,555	\$136,782	7%
Expenses						
Supplies						
5320 Supplies - Snow Removal	\$35,000	\$10,000	\$1,206	\$9,790	(\$25,000)	(250%)
5370 Supplies - Misc.	\$0	\$0	\$77	\$0	\$0	0%
6040 Signage	\$10,000	\$7,000	\$7,005	\$11,025	(\$3,000)	(43%)
Supplies	\$45,000	\$17,000	\$8,287	\$20,815	(\$28,000)	(165%)
Maintenance						
5390 Maintenance - Building	\$3,000	\$3,000	\$1,881	\$5,985	\$0	0%
5392 Maintenance - Bldg - Global Logistics	\$5,000	\$5,000	\$860	\$905	\$0	0%
5405 Maintenance - Electrical	\$10,000	\$10,000	\$14,737	\$59	\$0	0%
5410 Maintenance - Fire Exting. Syst.	\$3,500	\$3,500	\$0	\$0	\$0	0%
5460 Maintenance - Pavement	\$45,000	\$45,000	\$10,549	\$126,574	\$0	0%
5490 Maintenance - Vehicles	\$0	\$0	\$0	(\$23)	\$0	0%
Maintenance	\$66,500	\$66,500	\$28,027	\$133,500	\$0	0%
Repairs						
5550 Repairs - Rental Car Facilities	\$3,500	\$3,500	\$3,993	\$6,295	\$0	0%
Repairs	\$3,500	\$3,500	\$3,993	\$6,295	\$0	0%
Services						
5655 Prof. Svc - Misc.	\$10,000	\$10,000	\$1,908	\$29,396	\$0	0%
5670 Lawn Care/Snow Removal	\$10,000	\$35,000	\$30,052	\$20,652	\$25,000	71%
5690 Trash Hauling	\$3,600	\$3,000	\$1,189	\$2,376	(\$600)	(20%)
5700 Exterminator Services	\$1,000	\$1,000	\$0	\$0	\$0	0%
Services	\$24,600	\$49,000	\$33,150	\$52,425	\$24,400	50%
Insurance						
5760 Insurance - Property	\$19,525	\$19,183	\$12,905	\$17,599	(\$342)	(2%)
Insurance	\$19,525	\$19,183	\$12,905	\$17,599	(\$342)	(2%)
Employee Development						
5800 Employee Events	\$1,000	\$0	\$0	\$0	(\$1,000)	0%
Employee Development	\$1,000	\$0	\$0	\$0	(\$1,000)	0%

Budget 2025
Comparative Income Statement

Building & Grounds
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Utilities, Fuel, Communications						
5845 Environmental Testing	\$10,000	\$10,000	\$1,490	\$395	\$0	0%
5860 Telephone	\$10,000	\$0	\$1,102	\$0	(\$10,000)	0%
5880 Utilities - Electricity	\$40,000	\$40,000	\$31,244	\$36,332	\$0	0%
5885 Utilities - H2O, Sewer	\$40,000	\$50,000	\$28,053	\$29,577	\$10,000	20%
5890 Utilities - Natural Gas	\$2,500	\$2,500	\$4,827	\$3,742	\$0	0%
5900 Waste Disposal	\$1,500	\$1,500	\$0	\$80	\$0	0%
Utilities, Fuel, Communications	\$104,000	\$104,000	\$66,716	\$70,125	\$0	0%
Equipment						
5940 Leased / Rental Equipment	\$6,000	\$10,000	\$1,238	\$9,279	\$4,000	40%
Equipment	\$6,000	\$10,000	\$1,238	\$9,279	\$4,000	40%
Other						
6030 Property Tax / Assessments	\$0	\$0	\$719	\$382	\$0	0%
Other	\$0	\$0	\$719	\$382	\$0	0%
Expenses	\$270,125	\$269,183	\$155,034	\$310,420	(\$942)	0%
Operating Income	\$1,836,075	\$1,700,235	\$1,635,581	\$1,696,135	\$135,840	8%
Other Income/Expense						
Gain/Loss on Lease NPV						
4175 Gain/Loss on Lease NPV	\$0	\$0	(\$29,045)	(\$23,474)	\$0	0%
Gain/Loss on Lease NPV	\$0	\$0	(\$29,045)	(\$23,474)	\$0	0%
Other Income/Expense	\$0	\$0	(\$29,045)	(\$23,474)	\$0	0%
N.I. Before Capital Contributions	\$1,836,075	\$1,700,235	\$1,606,537	\$1,672,661	\$135,840	8%
Net Income	\$1,836,075	\$1,700,235	\$1,606,537	\$1,672,661	\$135,840	8%

Budget Footnotes

Building & Grounds

2025

Posting Account	Account Description	Footnote
5320.40	Supplies - Snow Removal	Increased account by \$25,000 due to moving expenses from services to supplies - 5670.40 - 5320.40
5670.40	Lawn Care/Snow Removal	Decreased account by \$25,000 due to moving the expenses to supplies - 5670.40 - 5320.40
5800.40	Employee Events	New account for department team building events
5860.40	Telephone	Added \$10,000 to this account to cover the warehouse phone charges. This charge was being allocated to (70)
5885.40	Utilities - H2O, Sewer	Decreased account by \$10,000 due to the new irrigations controllers saving water
5940.40	Leased / Rental Equipment	Decreased account \$4,000 due to not renting specific equipment
6040.40	Signage	Increased account by \$3,000 to replace Property for Lease signs along Port Lansing

Operations
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Other						
4190 Security/Fingerprints	\$25,000	\$14,300	\$19,113	\$27,523	\$10,700	75%
4340 Miscellaneous	\$0	\$0	\$781	(\$41)	\$0	0%
Other	\$25,000	\$14,300	\$19,894	\$27,482	\$10,700	75%
Fuel Revenue						
4030 Fuel Flowage Fees	\$0	\$0	\$0	\$0	\$0	0%
Fuel Revenue	\$0	\$0	\$0	\$0	\$0	0%
Revenues	\$25,000	\$14,300	\$19,894	\$27,482	\$10,700	75%
Expenses						
Payroll Expenses						
5100 Wages	\$477,131	\$452,809	\$347,050	\$424,915	(\$24,322)	(5%)
5110 Wages - Overtime	\$11,254	\$14,529	\$19,159	\$19,413	\$3,275	23%
5130 MERS - Defined Benefit	\$91,851	\$90,471	\$63,889	\$188,141	(\$1,380)	(2%)
5135 MERS - Defined Contribution	\$4,235	\$4,018	\$2,568	\$2,760	(\$217)	(5%)
5137 MERS - Health Care Svgs Plan	\$16,016	\$16,016	\$12,320	\$15,400	\$0	0%
5140 FICA	\$36,550	\$34,949	\$27,815	\$33,367	(\$1,601)	(5%)
5150 Compensated Absences	\$7,431	\$6,989	\$4,077	\$7,440	(\$442)	(6%)
5170 Health Insurance	\$116,267	\$106,237	\$79,941	\$99,871	(\$10,030)	(9%)
5180 Life Insurance	\$7,711	\$7,182	\$6,037	\$6,606	(\$529)	(7%)
5190 Dental Insurance	\$7,857	\$7,591	\$5,286	\$7,344	(\$266)	(4%)
5200 Disability Insurance	\$6,287	\$4,856	\$3,415	\$2,612	(\$1,431)	(29%)
5205 Wellness/CARES Program	\$0	\$0	\$0	\$154	\$0	0%
5210 Worker's Comp	\$6,300	\$5,694	\$1,508	\$6,272	(\$606)	(11%)
Payroll Expenses	\$788,890	\$751,341	\$573,066	\$814,297	(\$37,549)	(5%)
Supplies						
5290 Supplies - Security System	\$12,000	\$10,000	\$7,423	\$8,611	(\$2,000)	(20%)
5330 Supplies - Office	\$4,000	\$3,500	\$1,489	\$1,956	(\$500)	(14%)
5370 Supplies - Misc.	\$1,500	\$1,000	\$40	\$512	(\$500)	(50%)
Supplies	\$17,500	\$14,500	\$8,952	\$11,079	(\$3,000)	(21%)
Maintenance						
5410 Maintenance - Fire Exting. Syst.	\$0	\$0	\$89	\$0	\$0	0%
5440 Maintenance - Office Equipment	\$3,500	\$3,500	\$2,089	\$2,875	\$0	0%
5470 Maintenance - Security System	\$105,000	\$98,400	\$10,271	\$99,697	(\$6,600)	(7%)
5490 Maintenance - Vehicles	\$5,000	\$6,900	\$1,010	\$2,825	\$1,900	28%
Maintenance	\$113,500	\$108,800	\$13,459	\$105,397	(\$4,700)	(4%)
Repairs						
5540 Repairs - Radios & MDT's	\$500	\$500	\$0	\$0	\$0	0%
Repairs	\$500	\$500	\$0	\$0	\$0	0%
Services						
6070 Wildlife Management	\$2,700	\$2,000	\$98	\$2,932	(\$700)	(35%)
Services	\$2,700	\$2,000	\$98	\$2,932	(\$700)	(35%)
Insurance						
5720 Insurance - Auto	\$5,727	\$6,038	\$3,993	\$5,520	\$311	5%
5730 Insurance - Liability	\$4,534	\$7,555	\$3,642	\$5,155	\$3,021	40%
Insurance	\$10,261	\$13,593	\$7,635	\$10,675	\$3,332	25%
Employee Development						

Budget 2025
Comparative Income Statement

Operations
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5780 Education & Training	\$26,235	\$23,675	\$13,801	\$17,956	(\$2,560)	(11%)
5790 Dues & Subscriptions	\$1,000	\$1,000	\$550	\$1,390	\$0	0%
5820 Medical Evaluation	\$0	\$0	\$378	\$0	\$0	0%
5830 Uniforms	\$3,000	\$3,000	\$1,370	\$2,056	\$0	0%
Employee Development	\$30,235	\$27,675	\$16,099	\$21,401	(\$2,560)	(9%)
Utilities, Fuel, Communications						
5850 Fuel & Oil	\$7,500	\$6,200	\$5,249	\$8,737	(\$1,300)	(21%)
5860 Telephone	\$9,000	\$7,000	\$7,173	\$6,662	(\$2,000)	(29%)
5865 Cell Phones	\$5,500	\$4,200	\$4,661	\$5,858	(\$1,300)	(31%)
Utilities, Fuel, Communications	\$22,000	\$17,400	\$17,083	\$21,257	(\$4,600)	(26%)
Equipment						
5910 Computer - Hardware	\$15,900	\$10,500	\$1,080	\$1,500	(\$5,400)	(51%)
5920 Computer - Software	\$0	\$0	\$0	\$20,019	\$0	0%
5935 Computer Subscription	\$26,950	\$23,500	\$22,528	\$22,359	(\$3,450)	(15%)
5940 Leased / Rental Equipment	\$1,000	\$800	\$30	\$381	(\$200)	(25%)
5965 Small Equipment	\$750	\$750	\$0	\$0	\$0	0%
Equipment	\$44,600	\$35,550	\$23,638	\$44,258	(\$9,050)	(25%)
Airport Development						
6016 Memberships - Regional / Local	\$0	\$0	\$20	\$0	\$0	0%
Airport Development	\$0	\$0	\$20	\$0	\$0	0%
Expenses	\$1,030,186	\$971,359	\$660,050	\$1,031,295	(\$58,827)	(6%)
Operating Income	(\$1,005,186)	(\$957,059)	(\$640,155)	(\$1,003,812)	(\$48,127)	(5%)
N.I. Before Capital Contributions	(\$1,005,186)	(\$957,059)	(\$640,155)	(\$1,003,812)	(\$48,127)	(5%)
Net Income	(\$1,005,186)	(\$957,059)	(\$640,155)	(\$1,003,812)	(\$48,127)	(5%)

Budget Footnotes

Operations

2025

Posting Account	Account Description	Footnote
4190.50	Security/Fingerprints	Increase in badge pricing stucture and overall number of badges should lead to increase in revenue.
5290.50	Supplies - Security System	Increase in cost of badging supplies and supplies for CCTV and Access Control System.
5330.50	Supplies - Office	Office supply costs. Slight increase from FY24.
5370.50	Supplies - Misc.	Miscellaneous Supplies. Slight increase from FY24.
5440.50	Maintenance - Office Equipment	Coper maintenance and Friction Tester Callibration. No increase for FY25.
5470.50	Maintenance - Security System	Increasing costs of maintenance and parts for CCTV and Access Control Systems.
5540.50	Repairs - Radios & MDT's	Radio maintenance costs. No increase from FY24.
5780.50	Education & Training	Increase requests for conferences, accreditations, and training for Operations Dept. for FY25.
5790.50	Dues & Subscriptions	AAAE Dues and other subscriptions. No increase from FY24.
5830.50	Uniforms	Uniforms and coats for all Ops Officers. No increase from FY24.
5910.50	Computer - Hardware	Replace laptop in Ops vehicle and replace fingerprint scanner and software for badging.
5935.50	Computer Subscription	Computer subscriptions for VEOCI, WeatherSentry, and Badging Calendar. Add MPulse integration into VEOCI.
5940.50	Leased / Rental Equipment	Copier Lease. No increase from FY24.
5965.50	Small Equipment	Small equipment. No increase from FY24.
6070.50	Wildlife Management	Wildlife Mitigation and Depredation Supplies.

Budget 2025
Comparative Income Statement

Public Safety
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Other						
4340 Miscellaneous	\$0	\$0	\$4,546	\$4,023	\$0	0%
Other	\$0	\$0	\$4,546	\$4,023	\$0	0%
Revenues	\$0	\$0	\$4,546	\$4,023	\$0	0%
Expenses						
Payroll Expenses						
5100 Wages	\$641,913	\$603,305	\$404,032	\$537,049	(\$38,608)	(6%)
5110 Wages - Overtime	\$55,821	\$59,170	\$59,145	\$63,562	\$3,349	6%
5130 MERS - Defined Benefit	\$148,557	\$146,778	\$100,375	\$254,469	(\$1,779)	(1%)
5135 MERS - Defined Contribution	\$4,116	\$3,891	\$2,007	\$2,615	(\$225)	(6%)
5137 MERS - Health Care Svgs Plan	\$10,010	\$10,010	\$8,778	\$9,625	\$0	0%
5140 FICA	\$52,111	\$49,429	\$36,241	\$47,317	(\$2,682)	(5%)
5150 Compensated Absences	\$9,805	\$9,314	\$5,433	\$10,296	(\$491)	(5%)
5170 Health Insurance	\$146,995	\$143,264	\$84,064	\$118,888	(\$3,731)	(3%)
5180 Life Insurance	\$11,798	\$10,884	\$7,528	\$9,266	(\$914)	(8%)
5190 Dental Insurance	\$11,502	\$11,114	\$7,938	\$10,173	(\$388)	(3%)
5200 Disability Insurance	\$6,895	\$6,339	\$4,173	\$4,221	(\$556)	(9%)
5205 Wellness/CARES Program	\$0	\$0	\$0	\$174	\$0	0%
5210 Worker's Comp	\$7,200	\$6,507	\$1,675	\$6,970	(\$693)	(11%)
Payroll Expenses	\$1,106,723	\$1,060,005	\$721,391	\$1,074,626	(\$46,718)	(4%)
Supplies						
5230 Supplies - Firearms	\$3,500	\$3,000	\$1,373	\$1,572	(\$500)	(17%)
5240 Supplies - Firefighting	\$21,000	\$2,500	\$1,965	\$616	(\$18,500)	(740%)
5245 Supplies - LEO	\$1,500	\$1,000	\$308	\$693	(\$500)	(50%)
5270 Supplies - Medical	\$4,500	\$4,500	\$3,571	\$3,598	\$0	0%
5310 Supplies - Shop Tools	\$500	\$500	\$0	\$0	\$0	0%
5330 Supplies - Office	\$1,000	\$700	\$312	\$0	(\$300)	(43%)
5350 Supplies - Building	\$500	\$500	\$0	\$0	\$0	0%
5370 Supplies - Misc.	\$0	\$0	\$0	\$109	\$0	0%
Supplies	\$32,500	\$12,700	\$7,529	\$6,589	(\$19,800)	(156%)
Maintenance						
5390 Maintenance - Building	\$10,000	\$10,000	\$6,451	\$6,389	\$0	0%
5405 Maintenance - Electrical	\$5,000	\$5,000	\$350	\$2,759	\$0	0%
5410 Maintenance - Fire Extng. Syst.	\$6,000	\$4,000	\$5,675	\$3,811	(\$2,000)	(50%)
5440 Maintenance - Office Equipment	\$300	\$200	\$293	\$215	(\$100)	(50%)
5490 Maintenance - Vehicles	\$8,000	\$7,500	\$139,949	\$16,289	(\$500)	(7%)
Maintenance	\$29,300	\$26,700	\$152,717	\$29,463	(\$2,600)	(10%)
Repairs						
5540 Repairs - Radios & MDT's	\$500	\$500	\$40	\$60	\$0	0%
Repairs	\$500	\$500	\$40	\$60	\$0	0%
Services						
5655 Prof. Svc - Misc.	\$2,500	\$3,000	\$3,215	\$864	\$500	17%
5680 Security Services	\$29,587	\$28,245	\$18,549	\$27,525	(\$1,342)	(5%)
5700 Exterminator Services	\$500	\$500	\$468	\$597	\$0	0%
Services	\$32,587	\$31,745	\$22,232	\$28,986	(\$842)	(3%)
Insurance						
5720 Insurance - Auto	\$5,727	\$6,038	\$3,993	\$5,520	\$311	5%

Budget 2025
Comparative Income Statement

Public Safety
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
5730 Insurance - Liability	\$2,235	\$3,193	\$1,976	\$3,141	\$958	30%
5740 Insurance - Police Liability	\$23,000	\$24,751	\$15,616	\$23,547	\$1,751	7%
Insurance	\$30,962	\$33,982	\$21,585	\$32,209	\$3,020	9%
Employee Development						
5780 Education & Training	\$24,000	\$16,110	\$1,323	\$22,359	(\$7,890)	(49%)
5790 Dues & Subscriptions	\$1,300	\$1,500	\$790	\$1,155	\$200	13%
5810 Disaster Exercise	\$4,000	\$4,000	\$0	\$61	\$0	0%
5820 Medical Evaluation	\$3,000	\$3,100	\$2,087	\$2,433	\$100	3%
5830 Uniforms	\$22,300	\$21,900	\$14,320	\$16,890	(\$400)	(2%)
Employee Development	\$54,600	\$46,610	\$18,521	\$42,897	(\$7,990)	(17%)
Utilities, Fuel, Communications						
5850 Fuel & Oil	\$7,500	\$7,500	\$4,312	\$9,330	\$0	0%
5860 Telephone	\$9,000	\$6,500	\$7,098	\$6,783	(\$2,500)	(38%)
5865 Cell Phones	\$5,100	\$5,100	\$3,531	\$5,255	\$0	0%
5880 Utilities - Electricity	\$18,000	\$18,000	\$10,162	\$15,091	\$0	0%
5885 Utilities - H2O, Sewer	\$600	\$600	\$611	\$715	\$0	0%
5890 Utilities - Natural Gas	\$5,500	\$5,000	\$4,625	\$8,121	(\$500)	(10%)
5900 Waste Disposal	\$25,000	\$0	\$0	\$0	(\$25,000)	0%
Utilities, Fuel, Communications	\$70,700	\$42,700	\$30,339	\$45,296	(\$28,000)	(66%)
Equipment						
5910 Computer - Hardware	\$5,400	\$9,700	\$2,160	\$700	\$4,300	44%
5935 Computer Subscription	\$8,000	\$7,000	\$6,596	\$9,492	(\$1,000)	(14%)
5940 Leased / Rental Equipment	\$0	\$0	\$300	\$0	\$0	0%
Equipment	\$13,400	\$16,700	\$9,056	\$10,192	\$3,300	20%
Expenses	\$1,371,272	\$1,271,642	\$983,410	\$1,270,317	(\$99,630)	(8%)
Operating Income	(\$1,371,272)	(\$1,271,642)	(\$978,864)	(\$1,266,295)	(\$99,630)	(8%)
Other Income/Expense						
Grant Revenue						
6000 Grant Revenue	\$2,000	\$34,000	\$27,265	\$32,052	(\$32,000)	(94%)
Grant Revenue	\$2,000	\$34,000	\$27,265	\$32,052	(\$32,000)	(94%)
Other Income/Expense	\$2,000	\$34,000	\$27,265	\$32,052	(\$32,000)	(94%)
N.I. Before Capital Contributions	(\$1,369,272)	(\$1,237,642)	(\$951,599)	(\$1,234,242)	(\$131,630)	(11%)
Net Income	(\$1,369,272)	(\$1,237,642)	(\$951,599)	(\$1,234,242)	(\$131,630)	(11%)

Budget Footnotes

Public Safety
2025

Posting Account	Account Description	Footnote
5240.55	Supplies - Firefighting	Funds allocated for the replacement of 450gal AFFF with F3 foam for one ARFF truck.
5780.55	Education & Training	In addition to miscellaneous training costs, these funds account for annual live fire training as required by the FAA.
5810.55	Disaster Exercise	Funds allocated for the FAA required Triennial Disaster Exercise.
5830.55	Uniforms	Allocated funds include replacement firefighting helmets and boots to maintain NFPA & FAA compliancy. Additional funds are allocated for firefighting turnout gear for firefighter postions.
5900.55	Waste Disposal	Funds allocated for the PFAS decontamination of one ARFF Truck prior to F3 foam transition.
5910.55	Computer - Hardware	Allocated funds account for VB400 Motorola Body Cameras. Transition away from the old Digital Ally product.

Budget 2025
Comparative Income Statement

Mason Jewett Field
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Other						
4050 Tie Downs/Parking	\$0	\$0	\$0	\$150	\$0	0%
4340 Miscellaneous	\$0	\$0	\$30,000	\$0	\$0	0%
Other	\$0	\$0	\$30,000	\$150	\$0	0%
Building / Office Rents						
4070 Building Rents	\$26,300	\$26,230	\$15,846	\$21,211	\$70	0%
Building / Office Rents	\$26,300	\$26,230	\$15,846	\$21,211	\$70	0%
Land Rent						
4020 Land Rent	\$100,000	\$99,948	\$72,820	\$88,097	\$52	0%
4065 Lease NPV	\$0	\$0	\$17,854	\$16,452	\$0	0%
Land Rent	\$100,000	\$99,948	\$90,675	\$104,549	\$52	0%
Fuel Revenue						
4035 Fuel Sales	\$200,000	\$207,000	\$117,575	\$225,855	(\$7,000)	(3%)
5000 Aviation fuel - Cost of sales	(\$175,000)	(\$175,000)	(\$105,310)	(\$188,506)	\$0	0%
Fuel Revenue	\$25,000	\$32,000	\$12,265	\$37,348	(\$7,000)	(22%)
Revenues	\$151,300	\$158,178	\$148,786	\$163,258	(\$6,878)	(4%)
Expenses						
Payroll Expenses						
5100 Wages	\$31,500	\$31,500	\$15,672	\$10,984	\$0	0%
5120 Outside Labor	\$0	\$0	\$0	\$17,609	\$0	0%
5140 FICA	\$2,410	\$2,410	\$1,295	\$782	\$0	0%
5170 Health Insurance	\$2,766	\$2,759	\$1,997	\$2,829	(\$7)	0%
5180 Life Insurance	\$140	\$184	\$138	\$179	\$44	24%
5210 Worker's Comp	\$300	\$0	\$0	\$0	(\$300)	0%
Payroll Expenses	\$37,116	\$36,853	\$19,102	\$32,383	(\$263)	(1%)
Supplies						
5220 Supplies - Restroom	\$500	\$500	\$0	\$0	\$0	0%
5310 Supplies - Shop Tools	\$1,500	\$1,500	\$0	\$0	\$0	0%
5320 Supplies - Snow Removal	\$1,500	\$1,500	\$0	\$0	\$0	0%
5330 Supplies - Office	\$250	\$250	\$85	\$0	\$0	0%
5350 Supplies - Building	\$3,000	\$3,000	\$0	\$0	\$0	0%
5370 Supplies - Misc.	\$500	\$500	\$0	\$1,531	\$0	0%
6040 Signage	\$5,000	\$5,000	\$2,713	\$0	\$0	0%
Supplies	\$12,250	\$12,250	\$2,798	\$1,531	\$0	0%
Maintenance						
5390 Maintenance - Building	\$4,000	\$4,000	\$3,644	\$3,204	\$0	0%
5397 Maintenance - AWOS	\$2,500	\$2,500	\$1,793	\$2,534	\$0	0%
5405 Maintenance - Electrical	\$3,500	\$3,500	\$10,118	\$3,919	\$0	0%
5430 Maintenance - Fuel System	\$7,500	\$7,500	\$10,309	\$7,956	\$0	0%
5460 Maintenance - Pavement	\$15,000	\$15,000	\$7,830	\$10,340	\$0	0%
5490 Maintenance - Vehicles	\$2,000	\$2,000	\$644	\$4,522	\$0	0%
Maintenance	\$34,500	\$34,500	\$34,338	\$32,474	\$0	0%
Repairs						
5510 Repairs - Fence	\$1,000	\$1,000	\$4	\$0	\$0	0%
5520 Repairs - Hangars	\$2,500	\$2,500	\$404	\$0	\$0	0%
Repairs	\$3,500	\$3,500	\$408	\$0	\$0	0%

Budget 2025 Comparative Income Statement

Mason Jewett Field

Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Services						
5654 Prof. Svc - Engineering	\$1,000	\$1,000	\$0	\$0	\$0	0%
5655 Prof. Svc - Misc.	\$4,000	\$0	\$0	\$0	(\$4,000)	0%
5690 Trash Hauling	\$1,500	\$1,200	\$717	\$1,032	(\$300)	(25%)
5700 Exterminator Services	\$600	\$500	\$549	\$821	(\$100)	(20%)
6070 Wildlife Management	\$7,700	\$7,700	\$2,356	\$0	\$0	0%
Services	\$14,800	\$10,400	\$3,622	\$1,853	(\$4,400)	(42%)
Insurance						
5720 Insurance - Auto	\$2,863	\$3,019	\$1,997	\$2,760	\$156	5%
5760 Insurance - Property	\$6,508	\$6,394	\$4,302	\$5,866	(\$114)	(2%)
Insurance	\$9,371	\$9,413	\$6,298	\$8,626	\$42	0%
Employee Development						
5790 Dues & Subscriptions	\$0	\$0	\$171	\$107	\$0	0%
Employee Development	\$0	\$0	\$171	\$107	\$0	0%
Utilities, Fuel, Communications						
5850 Fuel & Oil	\$5,000	\$5,000	\$1,512	\$7,973	\$0	0%
5860 Telephone	\$3,500	\$2,500	\$2,126	\$2,696	(\$1,000)	(40%)
5865 Cell Phones	\$1,100	\$1,100	\$585	\$387	\$0	0%
5880 Utilities - Electricity	\$9,000	\$9,000	\$7,683	\$8,418	\$0	0%
5885 Utilities - H2O, Sewer	\$750	\$750	\$423	\$540	\$0	0%
5890 Utilities - Natural Gas	\$5,000	\$5,000	\$3,814	\$6,351	\$0	0%
5900 Waste Disposal	\$1,500	\$1,500	\$0	\$0	\$0	0%
Utilities, Fuel, Communications	\$25,850	\$24,850	\$16,144	\$26,365	(\$1,000)	(4%)
Equipment						
5910 Computer - Hardware	\$1,500	\$500	\$0	\$0	(\$1,000)	(200%)
5920 Computer - Software	\$750	\$750	\$0	\$0	\$0	0%
5940 Leased / Rental Equipment	\$4,500	\$4,500	\$1,123	\$1,325	\$0	0%
5960 Licenses/Registration Fees	\$2,000	\$2,000	\$1,949	\$2,816	\$0	0%
5965 Small Equipment	\$1,500	\$1,500	\$0	\$1,250	\$0	0%
Equipment	\$10,250	\$9,250	\$3,073	\$5,391	(\$1,000)	(11%)
Other						
6030 Property Tax / Assessments	\$15,000	\$15,000	\$8,661	\$8,431	\$0	0%
Other	\$15,000	\$15,000	\$8,661	\$8,431	\$0	0%
Expenses	\$162,637	\$156,016	\$94,615	\$117,161	(\$6,621)	(4%)
Operating Income	(\$11,337)	\$2,162	\$54,171	\$46,097	(\$13,499)	(624%)
Other Income/Expense						
Gain/Loss on Lease NPV						
4175 Gain/Loss on Lease NPV	\$0	\$0	(\$2,585)	(\$2,837)	\$0	0%
Gain/Loss on Lease NPV	\$0	\$0	(\$2,585)	(\$2,837)	\$0	0%
Other Income/Expense	\$0	\$0	(\$2,585)	(\$2,837)	\$0	0%
N.I. Before Capital Contributions	(\$11,337)	\$2,162	\$51,586	\$43,260	(\$13,499)	(624%)
Net Income	(\$11,337)	\$2,162	\$51,586	\$43,260	(\$13,499)	(624%)

Budget Footnotes
Mason Jewett Field
2025

Posting Account	Account Description	Footnote
5655.60	Prof. Svc - Misc.	Increased Account by \$4,000 to update the Storm Water Pollution Prevention Plan & Spill Prevention, Control, and Countermeasure Plan / Pollution Incident Prevention Plan - TEW
6070.60	Wildlife Management	USDA Wildlife Services Agreement.

Budget 2025
Comparative Income Statement

International Services
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
Revenues						
Airline						
4017 Airline Per Use Fee	\$26,000	\$28,000	\$0	\$0	(\$2,000)	(7%)
Airline	\$26,000	\$28,000	\$0	\$0	(\$2,000)	(7%)
Other						
4200 FTZ / F.I.S. Fees	\$174,000	\$193,280	\$105,180	\$185,655	(\$19,280)	(10%)
4340 Miscellaneous	\$0	\$0	\$0	\$1	\$0	0%
Other	\$174,000	\$193,280	\$105,180	\$185,657	(\$19,280)	(10%)
Revenues	\$200,000	\$221,280	\$105,180	\$185,657	(\$21,280)	(10%)
Expenses						
Maintenance						
5390 Maintenance - Building	\$5,000	\$5,000	\$1,785	\$8,364	\$0	0%
Maintenance	\$5,000	\$5,000	\$1,785	\$8,364	\$0	0%
Services						
5652 Prof. Svc - Customs	\$680,000	\$680,000	\$309,921	\$684,826	\$0	0%
5660 Janitorial Services	\$17,000	\$14,000	\$10,980	\$14,640	(\$3,000)	(21%)
5700 Exterminator Services	\$600	\$150	\$243	\$306	(\$450)	(300%)
Services	\$697,600	\$694,150	\$321,144	\$699,772	(\$3,450)	0%
Insurance						
5770 Insurance - Bond	\$500	\$500	\$500	\$500	\$0	0%
Insurance	\$500	\$500	\$500	\$500	\$0	0%
Utilities, Fuel, Communications						
5845 Environmental Testing	\$10,000	\$10,000	\$697	\$63,188	\$0	0%
5860 Telephone	\$5,000	\$5,000	\$4,100	\$3,982	\$0	0%
5880 Utilities - Electricity	\$600	\$600	\$314	\$556	\$0	0%
5890 Utilities - Natural Gas	\$4,000	\$4,000	\$1,219	\$1,282	\$0	0%
5900 Waste Disposal	\$600	\$300	\$0	\$0	(\$300)	(100%)
Utilities, Fuel, Communications	\$20,200	\$19,900	\$6,330	\$69,008	(\$300)	(2%)
Equipment						
5930 Computer - Network/Internet	\$12,760	\$7,500	\$0	\$7,599	(\$5,260)	(70%)
5940 Leased / Rental Equipment	\$5,000	\$5,000	\$0	\$0	\$0	0%
Equipment	\$17,760	\$12,500	\$0	\$7,599	(\$5,260)	(42%)
Expenses	\$741,060	\$732,050	\$329,759	\$785,243	(\$9,010)	(1%)
Operating Income	(\$541,060)	(\$510,770)	(\$224,579)	(\$599,586)	(\$30,290)	(6%)
Other Income/Expense						
Interest and finance charges						
7010 Interest Expense	\$0	\$0	(\$4)	\$0	\$0	0%
Interest and finance charges	\$0	\$0	(\$4)	\$0	\$0	0%
Business Development						
7020 Business Development	\$0	(\$700)	\$0	\$0	\$700	100%
7040 Marketing/Advertising	(\$50,000)	(\$50,000)	(\$51,224)	(\$50,140)	\$0	0%
Business Development	(\$50,000)	(\$50,700)	(\$51,224)	(\$50,140)	\$700	1%
Other Income/Expense	(\$50,000)	(\$50,700)	(\$51,228)	(\$50,140)	\$700	1%

Budget 2025
Comparative Income Statement

International Services
Period Ending: 6/30/2025

	YTD Budget 2025	YTD Budget 2024	YTD Actual 2024	YTD Actual 2023	Budget 2025 Budget 2024 Variance \$	Budget 2025 Budget 2024 Variance %
N.I. Before Capital Contributions	(\$591,060)	(\$561,470)	(\$275,807)	(\$649,726)	(\$29,590)	(5%)
Net Income	(\$591,060)	(\$561,470)	(\$275,807)	(\$649,726)	(\$29,590)	(5%)

Budget Footnotes
International Services
2025

Posting Account	Account Description	Footnote
5930.70	Computer - Network/Internet	CBP network costs \$9010 CBP network equipment maintenance costs \$3750

CAPITAL BUDGET 2025			Funding Sources			
#	Project Description	Total Project cost	Federal (Note A)	State (Note A)	Mill Levy (Note B)	CARES (Note C)
Airfield						
1	Rehabilitate Rwy 10R-28L - Design	\$244,450	\$220,005	\$12,222	\$112,223	
2	Improve Rwy 10R Safety Area - Design	\$44,450	\$40,005	\$2,222	\$2,223	
Fleet & Equipment						
3	Replace Maintenance Pickup	\$64,000			\$64,000	
4	Replace Police Tahoe	\$68,000			\$68,000	
5	Replace 2004/2005 Paint Truck	\$150,000			\$150,000	
6	Mohawk Column Lifts - ARFF Truck Requires (6)	\$41,000			\$41,000	
7	Jetbridge Replacement Project	\$10,277,800	\$9,250,020	\$513,890		\$513,890
Mason Jewett Field						
8	Replace Wind Sock	\$15,000			\$15,000	
9	Rehabilitate Terminal Apron - Design	\$92,591	\$83,331	\$4,630	\$4,630	
10	Rehabilitate Terminal Apron East Phase 1 - Construction	\$500,000	\$450,000	\$25,000	\$25,000	
11	Construct New Terminal - Design					\$280,000
12	Obstruction Removal - Design				\$12,500	
13	Reconstruct Taxiway B - Design	\$120,000	\$108,000	\$6,000		\$6,000
14	Reconstruct Taxiway B Lighting - Design	\$40,000	\$36,000	\$2,000		\$2,000
15	Rehabilitate Runway 10-28 - Design	\$120,000	\$108,000	\$6,000		\$6,000
16	Rehabilitate Runway 10-28 Lighting - Design	\$20,000	\$18,000	\$1,000		\$1,000
Parking and Roads						
17	Roadway Improvements - Design	\$562,000		\$562,000 ^D		
Technology						
18	CBP Computer Equipment Refresh	\$140,000			\$140,000	
19	Phone System Upgrade (OS and handsets)	\$37,500			\$37,500	
20	Network Switch Replacement	\$38,000			\$38,000	
Building Improvements						
21	Rehabilitate Terminal - Owner's Rep. (year 1 of 2)				\$90,000 ^E	
22	Rehabilitate Terminal - Design	\$9,000,000	\$8,100,000	\$450,000	\$450,000	
23	Terminal	\$100,000			\$100,000	
24	Restroom FTZ Warehouse	\$50,000			\$50,000	
25	Replace Back Flow Preventer on Fire Sprinkler System	\$55,000			\$55,000	
26	Roof Replacement ARFF East Side - Training/Mechanical	\$60,000			\$60,000	
27	Solar Array for Maintenance / ARFF	\$425,000			\$425,000	
Environmental						
27	North Side Development	\$25,000			\$25,000	
Totals :		\$22,289,791	\$18,413,361	\$1,022,964	\$1,875,076	\$808,890

Note A: Federal and State share of grant funded projects are not included in the budget.

Note B: Locally funded projects plus local share of grant funded projects.

Other Funding Sources Key: C - Customer Facility Charge, CA - CARES Act, and P - Passenger Facility Charge (PFC).

Note C: Local share of potential projects would be funded from CARES Reserve.

Note D: Already received \$4,700,000 from MDOT.

Note E: Estimate at 2% of project cost or \$180,000 over 2 years.

Capital Contributions of \$9,949,415 includes the Federal and State share of projects 1, 2, 9, 10, 17 and 22.

Capital Region Airport Authority Capital Projects

2025 Budget Summary

1. Rehabilitate Runway 10R-28L – Design: \$112,223

This project will rehabilitate the center 50' of Runway 10R-28L. The estimated project cost is \$244,450; 90% will be funded by FAA (Airport Improvement Program grant), 5% by MDOT, and 5% by CRAA.

2. Improve Runway 10R Safety Area – Design: \$2,223

This project will improve the Runway Safety Area and reconstruct the blast pad at the approach end of Runway 10R. The estimated project cost is \$44,450; 90% will be funded by FAA (Airport Improvement Program grant), 5% by MDOT, and 5% by CRAA.

3. Replace Maintenance Pickup: \$64,000

Replace existing 2015 pickup with plow. The existing pickup will be repurposed as a ramp truck to spread solid deicer on the terminal ramp during snow events. The existing truck that is used for this task will be sold.

4. Replace Police Tahoe: \$68,000

Replace existing 2018 Police Tahoe. The existing Tahoe was recently repaired to be used until the new Tahoe arrives. CRAA was fortunate to obtain a build slot at General Motors for the 2024 model year.

5. Replace 2004/2005 Paint Truck: \$150,000

Replace existing 2004/2005 Kelly-Creswel paint truck. The existing truck has outlasted its life expectancy. This paint truck is cost prohibitive to repair year after year to keep in operation. The truck is outdated and takes an enormous amount of man hours to calibrate as well.

6. Mohawk Column Lifts – ARFF Truck Requires (6): \$41,000

CRAA currently owns (4) of these lifts, but the new ARFF truck requires (6) to lift the vehicle safely. The additional (2) lift columns will create a safer condition for providing maintenance on our larger vehicles.

7. Jetbridge Replacement Project: \$513,890

This project will replace the six (6) passenger loading bridges serving the terminal. This project is contingent upon CRAA being awarded a BIL-ATP grant from the FAA. If awarded, the CARES Reserve will fund CRAA's share of the project. The estimated project cost is \$10,277,800; 90% will be funded by FAA (BIL-ATP grant), 5% by MDOT, and 5% by CRAA.

8. Replace Wind Sock - Mason: \$15,000

The current wind sock in Mason is obsolete and parts are no longer available to rebuild.

9. Rehabilitate Terminal Apron – Design: \$4,630

This project will rehabilitate the 490' x 250' terminal apron at Mason Jewett Field. The estimated project cost is \$92,591; 90% will be funded by FAA (Airport Improvement Program grant), 5% by MDOT, and 5% by CRAA.

10. Rehabilitate Terminal Apron East Phase I – Construction: \$25,000

This project will rehabilitate the eastern 190' x 250' of the terminal apron at Mason Jewett Field. The estimated project cost is \$500,000; 90% will be funded by FAA (Airport Infrastructure Grant), 5% by MDOT, and 5% by CRAA.

11. Construct New Terminal – Design: \$280,000

This project will replace the terminal building at Mason Jewett Field. This project is contingent upon CRAA being awarded a BIL-ATP grant from the FAA. If awarded, the CARES Reserve will fund 100% of the project cost.

12. Obstruction Removal – Design: \$12,500

This project will provide professional services (i.e., engineering and legal) associated with mitigating obstructions (e.g., trees) in the vicinity of Mason Jewett Field.

13. Reconstruct Taxiway B – Design: \$6,000

This project will reconstruct Taxiway B at Mason Jewett Field. This project is contingent upon CRAA being awarded Congressionally Directed Spending (earmark). If awarded, the CARES Reserve will fund CRAA's share of the project. The estimated project cost is \$120,000; 90% will be funded by FAA (supplemental appropriation), 5% by MDOT, and 5% by CRAA.

14. Reconstruct Taxiway B Lighting – Design: \$2,000

This project will reconstruct the Taxiway B lighting circuit at Mason Jewett Field. This project is contingent upon CRAA being awarded Congressionally Directed Spending (earmark). If awarded, the CARES Reserve will fund CRAA's share of the project. The estimated project cost is \$40,000; 90% will be funded by FAA (supplemental appropriation), 5% by MDOT, and 5% by CRAA.

15. Rehabilitate Runway 10-28 – Design: \$6,000

This project will rehabilitate Runway 10-28 B at Mason Jewett Field. This project is contingent upon CRAA being awarded Congressionally Directed Spending (earmark). If awarded, the CARES Reserve will fund CRAA's share of the project. The estimated project cost is \$120,000; 90% will be funded by FAA (supplemental appropriation), 5% by MDOT, and 5% by CRAA.

16. Rehabilitate Runway 10-28 Lighting – Design: \$1,000

This project will rehabilitate the Runway 10-28 lighting circuit at Mason Jewett Field. This project is contingent upon CRAA being awarded Congressionally Directed Spending (earmark). If awarded, the CARES Reserve will fund CRAA's share of the project. The estimated project cost is \$20,000; 90% will be funded by FAA (supplemental appropriation), 5% by MDOT, and 5% by CRAA.

17. Roadway Improvements – Design: \$0

This project will improve Capital City Blvd. and Port Lansing Road, along with storm sewer, non-motorized pathway, landscaping, and signage upgrades. The estimated project cost is \$562,000 and will be 100% funded by the State of Michigan (earmark).

18. CBP Computer Equipment Refresh: \$140,000

This project will replace all the computer hardware and network equipment in the Customs and Border Protection (CBP) Federal Inspection Services (FIS) facility.

19. Phone System Upgrade (OS and handsets): \$37,500

This project will replace both the operating system and handsets associated with the airport telephone system, as they are approaching end of life.

20. Network Switch Replacement: \$38,000

This project will replace airport network switches that are approaching end of life.

21. Rehabilitate Terminal – Owner’s Rep. (year 1 of 2): \$90,000

This project will fund an Owner’s Representative (contracted) position to coordinate design of a terminal rehabilitation project.

22. Rehabilitate Terminal – Design: \$450,000

This project will rehabilitate the terminal building at Capital Region International Airport. CRAA was awarded \$8.1M in Congressionally Directed Spending (earmark) for this project. The estimated project cost is \$9,000,000; 90% will be funded by FAA (supplemental appropriation), 5% by MDOT, and 5% by CRAA.

23. Terminal: \$100,000

Replace several windows around the terminal due bad seals creating condensation and heat / cooling loss. This increases energy costs and makes the windows inoperative to see through.

24. Restroom FTZ Warehouse: \$50,000

Design the restroom to be utilized by all tenants who do not have restroom facility within their suites. The construction will be completed in-house with some assistance by contractors where needed.

25. Replace Back Flow Preventer on Fire Sprinkler System: \$55,000

The back flow preventer located on the terminal fire sprinkler system is obsolete and is no longer code compliant. The Board of Water & Light is requiring this device to be replaced in order to continue use of the system.

26. Roof Replacement ARFF East Side – Training/Mechanical: \$60,000

All other roof systems at ARFF were replaced in 2012 as part of the expansion project. This roof was not replaced due to this side of the building was not expanded. This roof is now leaking and has been patched several times.

27. Solar Array for Maintenance/ARFF: \$425,000

CRAA would like to create a renewable energy platform here at the airport. This solar array would provide enough power to supply both ARFF and Maintenance facilities. This will provide a 5-7 year return on investment.

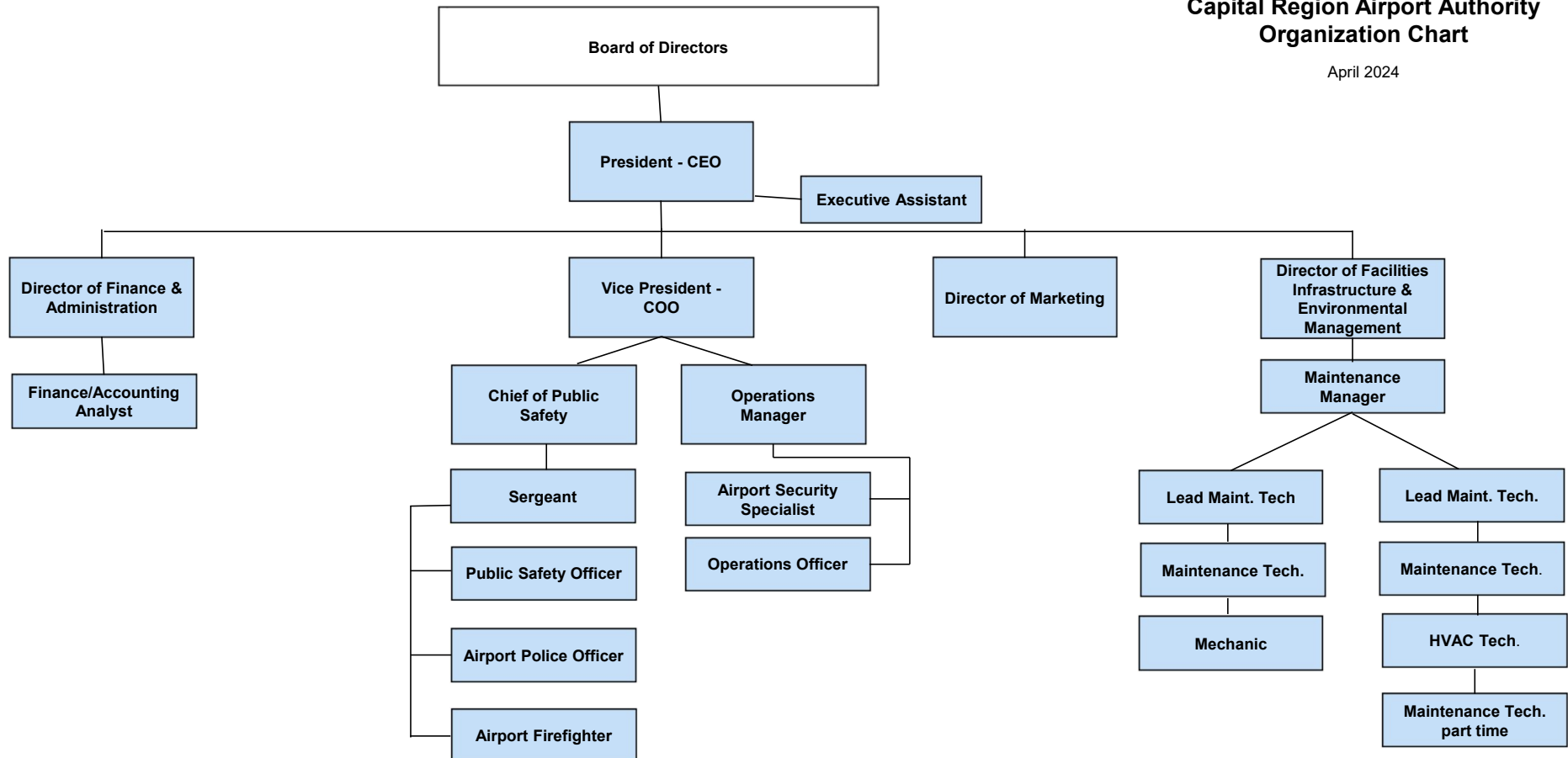
28. North Side Development: \$25,000

This project will support preliminary engineering services (i.e., environmental, wetland delineation, surveying, etc.) related to future potential development of approximately 460 acres of land on the north side of the airport.



Capital Region Airport Authority Organization Chart

April 2024



Capital Region Airport Authority
Authorized Positions
FY2025 Budget

Title	Authorized Positions	Salary Range
Maintenance Technician (part time)	1	\$25.50/hour
Operations Officer	7	40,456 – 51,646
Airport Security Specialist	1	39,987 – 52,064
Maintenance Technician	9	42,702 – 54,538
Public Safety Officer	5	44,533 – 56,826
Airport Police Officer	1	44,533 – 54,122
Airport Firefighter	2	44,533 – 51,548
Executive Assistant	1	43,000 – 62,485
Finance/Accounting Analyst	1	43,955 – 60,036
Lead Maintenance Technician	3	54,496 – 63,128
Mechanic	1	51,251 – 65,437
HVAC Technician	1	51,251 – 65,437
Public Safety Sergeant	1	54,584 – 71,071
Maintenance Manager	1	70,610 – 91,937
Operations Manager	1	70,610 – 91,937
Chief of Public Safety	1	70,610 – 92,678
Director of Marketing	1	71,180 – 92,678
Director of Facilities Infrastructure and Environmental Management	1	84,892 – 110,531
Director of Finance & Administration	1	105,676 – 137,594
Vice President - COO	1	106,924 – 139,219
President - CEO	1	Contract

Total

42

Capital Region Airport Authority

Amended Resolution Revising Consolidated Rates & Charges for 12 Months Ended June 30, 2025

WHEREAS the Capital Region Airport Authority (the Authority) is authorized and empowered to establish the rates and charges as stated below, and

WHEREAS the Authority has adopted ordinance # **24-10** setting forth the methodology used to establish Airline Rates and Charges and Operating Requirements. Said Ordinance requires the fees be calculated on an annual basis, and are to reflect changes in Authority's costs; and

WHEREAS the Capital Region Airport Authority has reviewed its projected operating expenses for the Fiscal Year commencing July 1, 2024; and

WHEREAS said fee calculations have been adjusted in accordance with ordinance requirements.

THEREFORE, BE IT RESOLVED that effective July 1, 2024 for the 12 months thereafter, constituting Fiscal Year 2025, the following Airport rates and charges shall be in effect:

	Capital Region International Airport	Mason Jewett Field
Landing Fees	\$2.04 per 1,000 lbs.	n/a
Apron Fees	\$1.77 per 1,000 lbs.	n/a
General Aviation Parking Fees	<6500 lbs.: \$10.00/day after initial 8 hours or \$250.00/month >= 6500 lbs.: \$1.54/1000 lbs./day after initial 8 hours (Day=24-hour period or any portion thereof)	\$5.00/24 hours \$50.00/month
RON Aircraft Parking Fee (Remain Over Night)	\$150/night after initial RON	n/a
Terminal Building Rental Rates	Type 1 Space: \$50.89 per sq ft/annum Type 2 Space: \$35.62 per sq ft/annum Terminal 2 - \$443.57 per turn	n/a
Fuel Flowage Rates	\$.10/gallon	n/a
Federal Inspection Services Fees (per flight)	General Aviation/Cargo: ·12,500 lbs. MTOW or less - \$150 ·12,501-30,000 lbs. MTOW - \$300 ·30,001-100,000 lbs. MTOW - \$450 ·101,000 lbs. MTOW or more - \$600 Passenger airline: \$20 per passenger Overtime (outside M-F, 8A-4P): \$250	n/a
Incinerator Fees	\$150 per burn	n/a
Commercial Operators Fee (% of gross receipts)	On-Airport operators - 2.5% Off-Airport operators - 5.0%	2.5% 5.0%
Commercial Aeronautical Activities Fee	\$100 per occurrence	\$100 per occurrence
Ground Site Lease Rate	Airfield Access \$0.28 per square ft. Non-Airfield Access \$0.14 per square ft.	Airfield Access \$0.23 per square ft.
Terminal Parking Lot Rates Grace Period: 15 min.	<u>Short Term:</u> Per Hour \$3.00 Daily Max \$15.00 <u>Long Term:</u> Per Hour \$2.00 Daily Max: \$12.00	n/a

Room Rental Rates (no charge for airport tenants)	<u>Community Room</u> \$40/hour; \$100/half day (4 hours); \$200/full day <u>Friendship Room</u> \$250/half day (4 hours); \$500/full day <u>Chris Holman Meeting Room</u> \$40/hour; \$100/half day (4 hours); \$200/full day <u>Conference Room B</u> \$25/half day (4 hours); \$50/full day	n/a
Public Safety Fees	Law Enforcement Call Out \$300/officer (first 3 hours) \$100/officer (each hour thereafter) ARFF Index Increase \$250/hour (2 hour minimum per truck) Range Fee \$75/hour (2 hour minimum) ARFF Classroom \$12/hour (2 hr. min)	n/a
Crew Member Parking	\$120/year \$10/month	n/a
Badge & Related Fees	Fingerprint Fee \$15.00 Criminal History Record Check \$27.00 Security Threat Assessment \$7.00 Badge Fee \$22.00 (new & renewal) Lost Badge (1st) \$25.00 Lost Badge (2nd) \$50.00 Lost Badge (3rd) \$150.00 Badge Non-Return Fee \$250.00	n/a
Aircraft Deicing Fluid Collection/Processing Fee	\$.90/gallon applied (general aviation and charter aircraft)	n/a
Rental Car Facilities	Ready/Return Space \$10/parking space/month Service Building \$24.70/square foot	n/a

BE IT FURTHER RESOLVED that: a) the fees set forth herein apply, and may be charged to all service providers, users, vendors, contractors, employees & tenants located on, or utilizing Airport facilities, infrastructure, or property; b) the fees set forth herein, are standard fees and/or typical and may not be applicable to fees set by agreement, and/or fees for unique situations.

BE IT FURTHER RESOLVED that all prior resolutions are repealed to the extent they are inconsistent herewith.

John Shaski, Chair

Bonnie Wohlfert, Secretary



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