



***CAPITAL REGION
AIRPORT
AUTHORITY***

**Financial Budget
for the Year Ended
June 30, 2023**

Amendments included: Resolution 22-14, 22-17, 22-28, 22-30, 23-01

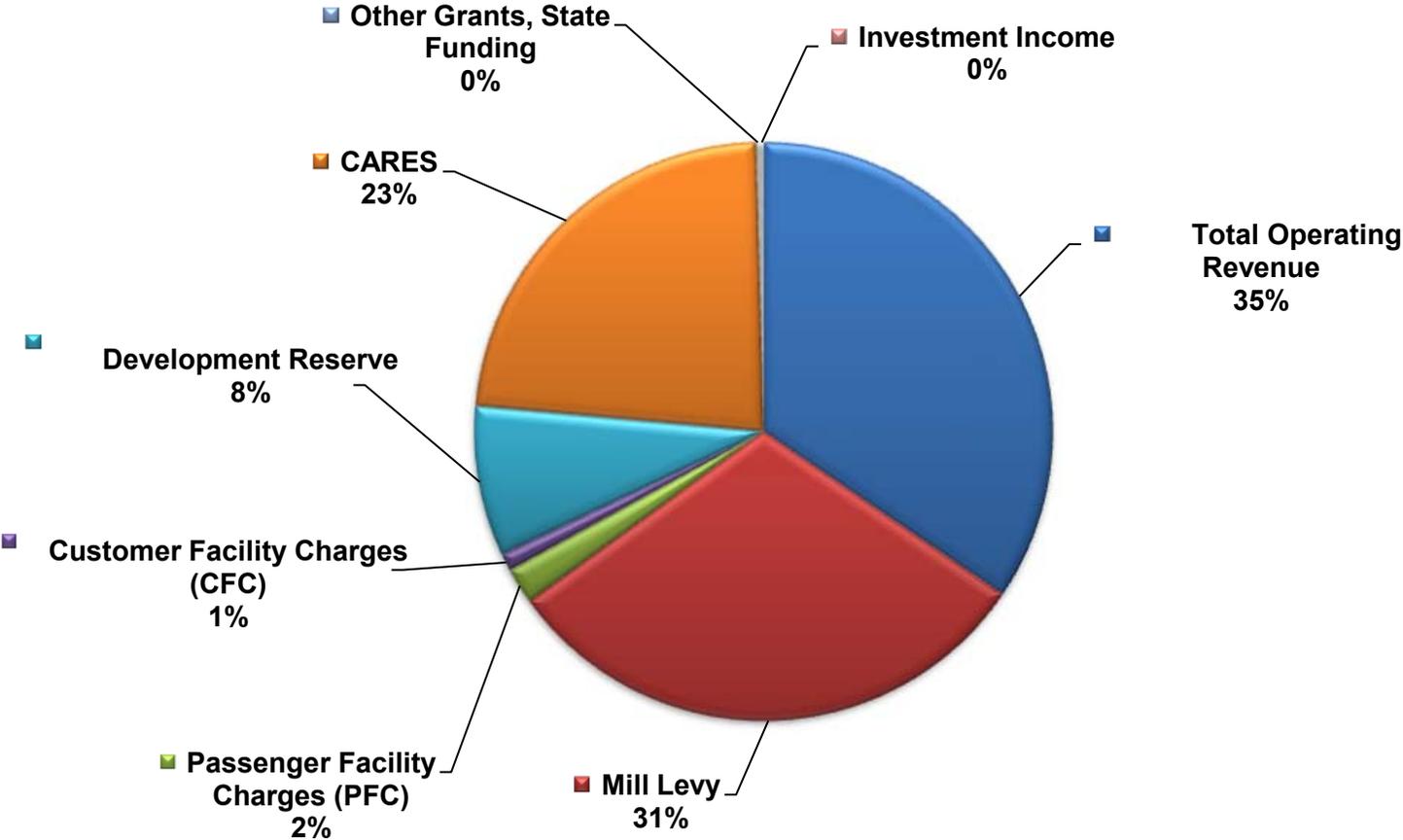
Capital Region Airport Authority
Statement of Source, Use of Funds

<u>Source of Funds</u>	<u>Budget 2023</u>	<u>Budget 2022</u>	<u>Budget Difference 2023-2022</u>
Operating Revenues:			
Airline	\$3,441,048	\$3,686,187	(\$245,139)
Parking Lot	\$475,000	855,893	(\$380,893)
Concession	\$690,902	633,590	\$57,312
Other	\$213,258	181,457	\$31,801
Building/Office Rents	\$821,043	580,612	\$240,431
Land Rent	\$831,567	930,898	(\$99,331)
Fuel Revenue	87,880	62,787	\$25,093
Total Operating Revenues	<u>\$6,560,698</u>	<u>\$6,931,424</u>	<u>(\$370,726)</u>
Other Revenues:			
Mill Levy	5,800,000	6,133,959	(\$333,959)
Passenger Facility Charges (PFC)	384,000	400,000	(\$16,000)
Customer Facility Charges (CFC)	182,166	216,000	(\$33,834)
Development Reserve	1,600,000	0	\$1,600,000
CARES	4,400,000	\$1,602,718	\$2,797,282
Other Grants, State Funding	32,000	\$0	\$32,000
Investment Income	50,000	50,000	\$0
Total Source of Funds:	<u>\$19,008,864</u>	<u>\$15,334,101</u>	<u>\$3,674,763</u>
Use of Funds			
Operating Expenses:			
Payroll	\$4,829,195	\$4,701,875	\$127,320
Supplies	\$189,900	209,400	(\$19,500)
Maintenance	\$900,800	965,500	(\$64,700)
Repairs	\$27,500	32,500	(\$5,000)
Services	\$1,477,065	1,642,173	(\$165,108)
Insurance	\$256,531	226,695	\$29,836
Employee Development	\$177,948	178,773	(\$825)
Utilities, Fuel, Communications	\$1,202,950	1,139,850	\$63,100
Equipment	\$311,637	198,640	\$112,997
Customer Service	\$2,000	53,500	(\$51,500)
Marketing & Advertising	\$0	453,630	(\$453,630)
Airport Development	\$0	132,129	(\$132,129)
Other	\$70,500	68,500	\$2,000
Total Operating Expenses	<u>\$9,446,026</u>	<u>\$10,003,165</u>	<u>(\$557,139)</u>
Other Uses of Funds:			
Capital Reserves / Mill Levy	\$913,630	2,672,816	(\$1,759,186)
Business Development	\$200,000	500,000	(\$300,000)
Airline Incentive	\$1,661,056	0	\$1,661,056
Public Awareness	\$300,000	0	\$300,000
Marketing & Advertising	\$1,000,000	0	\$1,000,000
Development Reserve	\$521,986	1,542,120	(\$1,020,134)
CARES Reserve	\$4,400,000	0	\$4,400,000
Customer Facility Charge Reserves	\$384,000	216,000	\$168,000
Passenger Facility Charge Reserves	\$182,166	400,000	(\$217,834)
Total Use of Funds	<u>\$19,008,864</u>	<u>\$15,334,101</u>	<u>\$3,674,763</u>
Net Source of Funds	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

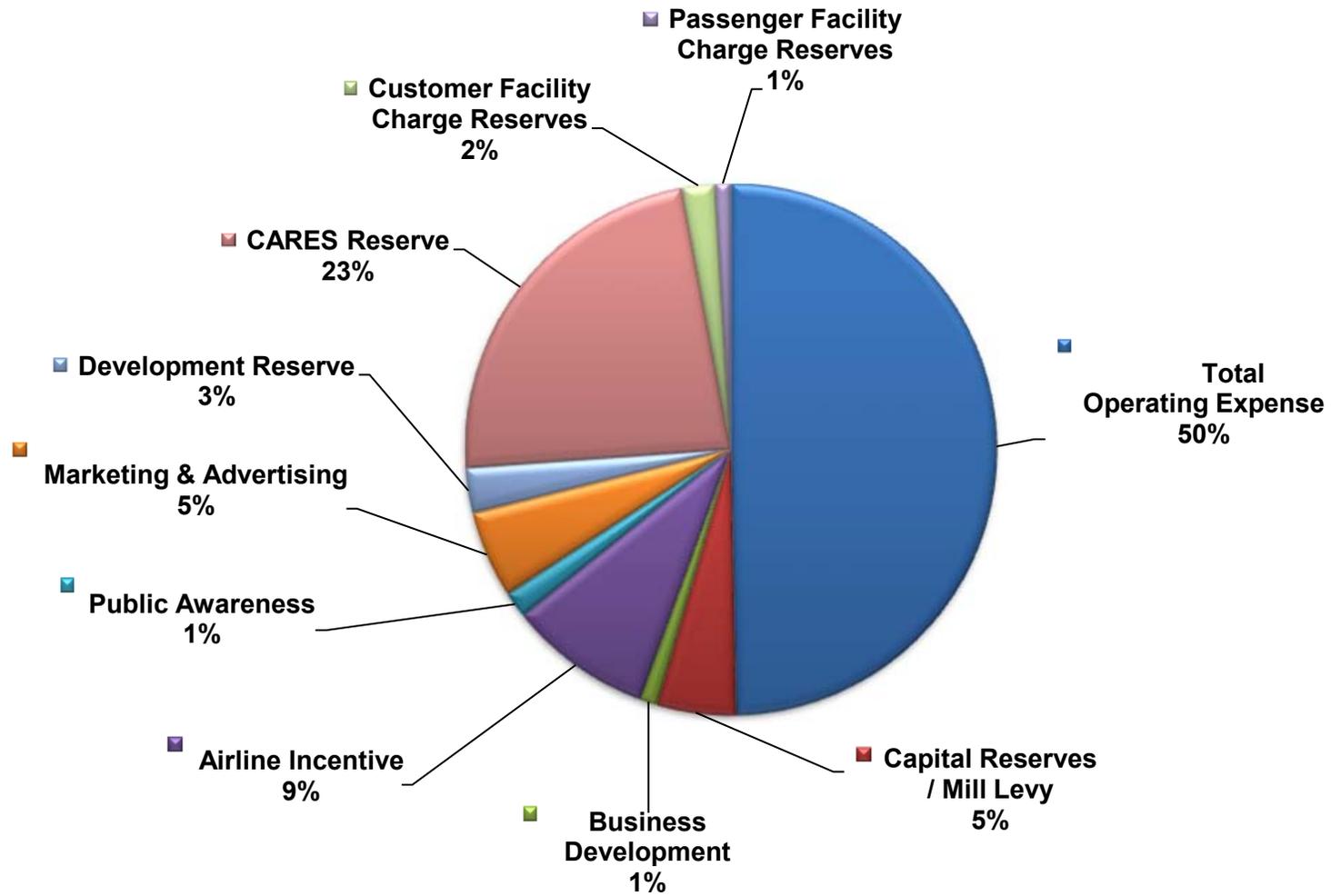
Capital Region Airport Authority
Statement of Source, Use of Funds
2023 Budget

<u>Source of Funds:</u>	Total	Airfield	Terminal	Buildings & Grounds	Operations	Public Safety	Administration	Mason	International
Operating Revenues									
Airline	\$3,441,048	\$1,369,117	\$2,046,569						\$25,362
Parking Lot	\$475,000			\$475,000					
Concession	\$690,902		690,902						
Other	\$213,258	157,700	11,290	19,268	10,000				15,000
Building/Office Rents	\$821,043		302,935	491,837				26,271	
Land Rent	\$831,567			737,562				94,005	
Fuel Revenue	\$87,880	72,880						15,000	
Total Operating Revenue	\$6,560,698	\$1,599,697	\$3,051,696	\$1,723,667	\$10,000	\$0	\$0	\$135,276	\$40,362
Other Source of Funds									
Mill Levy	\$5,800,000						\$5,134,312		\$665,688
Passenger Facility Charges (PFC)	\$384,000						384,000		
Customer Facility Charges (CFC)	\$182,166		182,166						
Development Reserve	\$1,600,000						1,600,000		
CARES	\$4,400,000						4,400,000		
Other Grants, State Funding	\$32,000					32,000			
Investment Income	\$50,000						50,000		
Total Other Sources	\$12,448,166	\$0	\$182,166	\$0	\$0	\$32,000	\$11,568,312	\$0	\$665,688
Total Sources of Funds:	\$19,008,864	\$1,599,697	\$3,233,862	\$1,723,667	\$10,000	\$32,000	\$11,568,312	\$135,276	\$706,050
Use of Funds:									
Operating Expenses									
Payroll	\$4,829,195	\$1,141,210	\$623,683		\$717,527	\$1,153,012	\$1,153,528	\$40,235	
Supplies	\$189,900	128,700	11,450	10,000	13,500	14,000	8,000	4,250	
Maintenance	\$900,800	337,500	386,000	85,500	21,400	24,200	12,200	29,000	5,000
Repairs	\$27,500	13,500	5,500	2,500	500	500		5,000	
Services	\$1,477,065	6,500	493,145	99,000		28,000	324,570	2,700	523,150
Insurance	\$256,531	88,412	82,791	17,700	12,208	31,946	14,424	8,550	500
Employee Development	\$177,948	20,740	13,400		26,000	55,208	62,600		
Utilities, Fuel, Communications	\$1,202,950	298,000	568,600	116,500	16,500	41,200	16,500	20,750	124,900
Equipment	\$311,637	32,200	72,800	10,000	116,093	7,340	54,954	5,750	12,500
Customer Service	\$2,000		0				2,000		
Marketing & Advertising	\$0								
Airport Development	\$0						0		
Other	\$70,500	10,000	6,000	7,000	2,000		25,500	20,000	
Total Operating Expense	\$9,446,026	\$2,076,762	\$2,263,369	\$348,200	\$925,728	\$1,355,406	\$1,674,276	\$136,235	\$666,050
Other Uses of Funds									
Capital Reserves / Mill Levy	\$913,630						913,630		
Business Development	\$200,000						200,000		
Airline Incentive	\$1,661,056						1,661,056		
Public Awareness	\$300,000						300,000		
Marketing & Advertising	\$1,000,000						960,000		40,000
Development Reserve	\$521,986						521,986		
CARES Reserve	\$4,400,000						4,400,000		
Customer Facility Charge Reserves	\$384,000						384,000		
Passenger Facility Charge Reserves	\$182,166		182,166						
Total Other Uses	\$9,562,838	\$0	\$182,166	\$0	\$0	\$0	\$9,340,672	\$0	\$40,000
Total Use of Funds:	\$19,008,864	\$2,076,762	\$2,445,535	\$348,200	\$925,728	\$1,355,406	\$11,014,948	\$136,235	\$706,050
Net Source / Use of Funds:	\$0	(\$477,065)	\$788,327	\$1,375,467	(\$915,728)	(\$1,323,406)	\$553,364	(\$959)	\$0

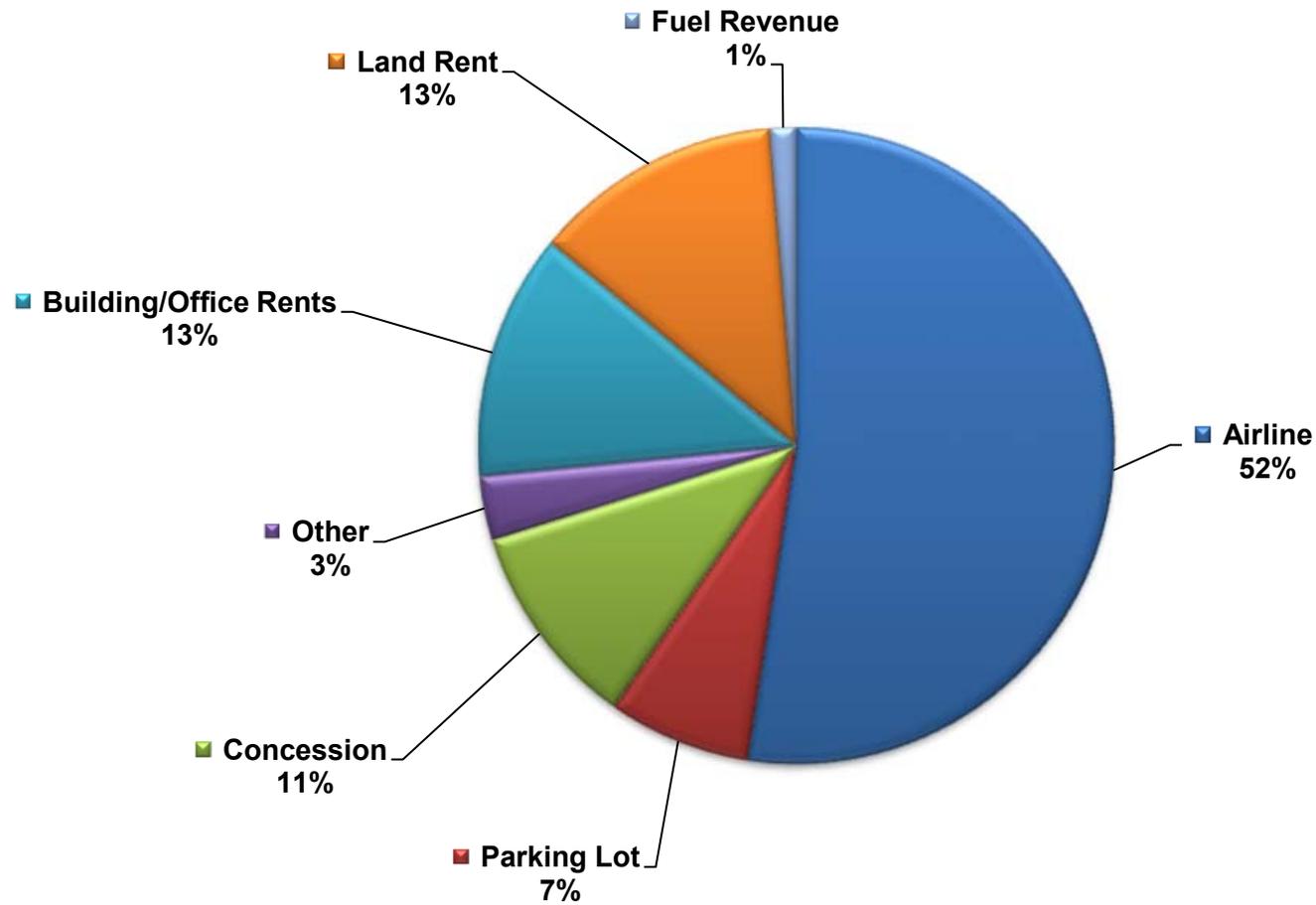
Capital Region Airport Authority 2023 Total Source of Funds



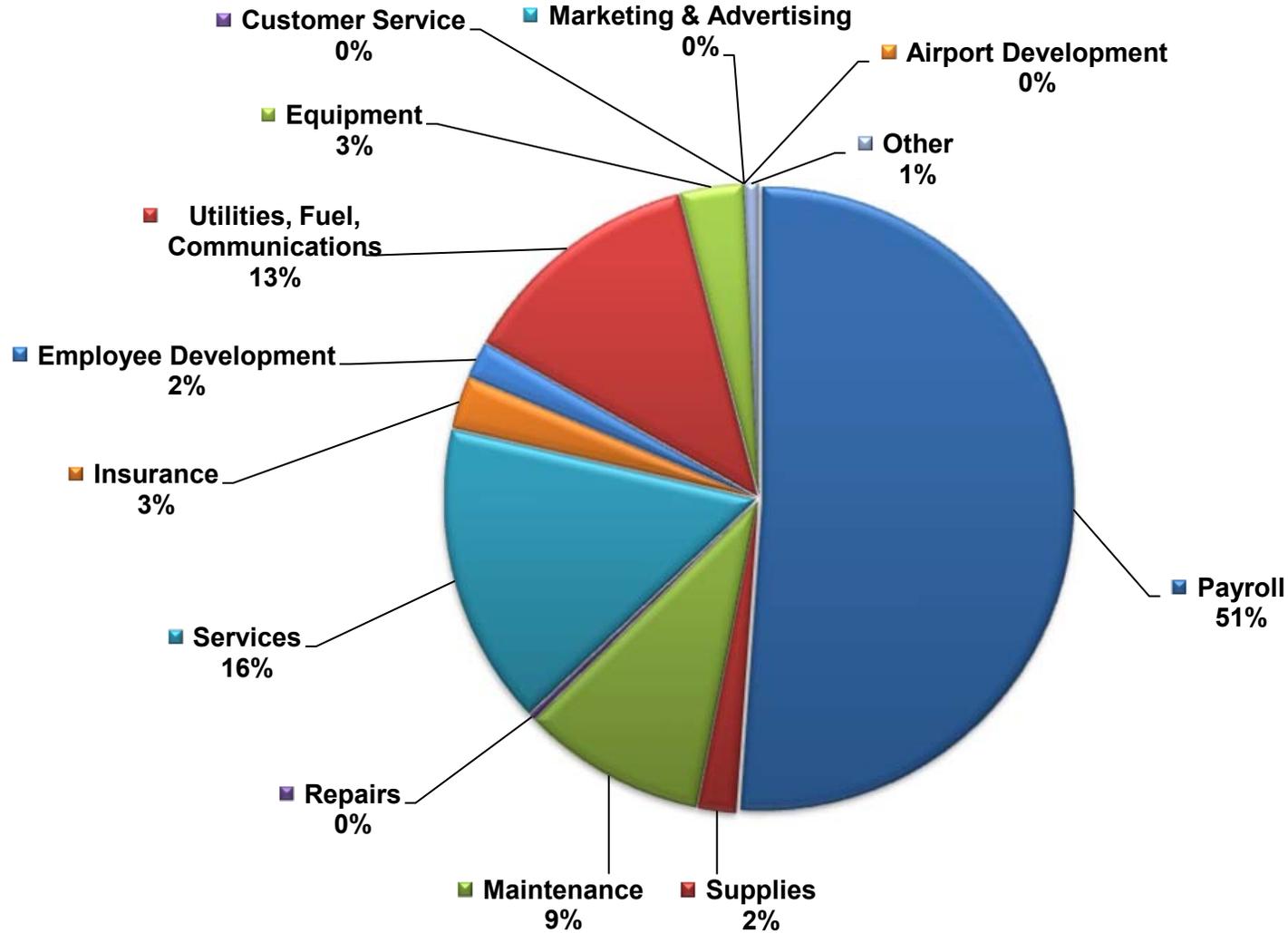
Capital Region Airport Authority 2023 Total Use of Funds



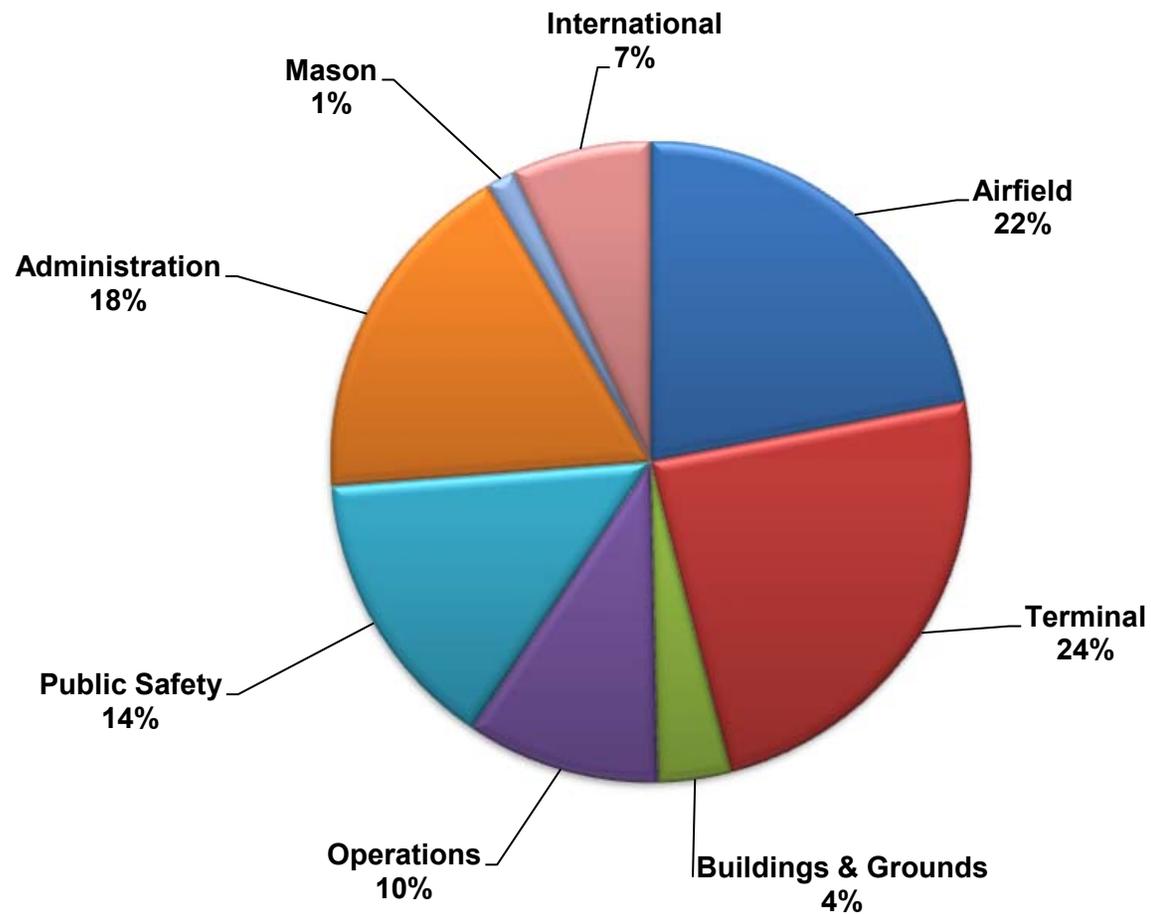
Capital Region Airport Authority 2023 Operating Revenue by Category



Capital Region Airport Authority 2023 Operating Expenses by Category



Capital Region Airport Authority 2023 Operating Expenses by Department



Capital Region Airport Authority
Mill Levy Allocation & Use Of Development Reserve
2023 Budget

<u>Budgeted Uses of Mill Levy Collected</u>	<u>2023</u>	<u>2022</u>	<u>Variance</u>
Business Development	\$200,000	\$413,630	(\$213,630)
Public Awareness	\$300,000	\$131,429	\$168,571
Marketing/Advertising	\$1,000,000	\$0	
International Operations	\$665,688	\$646,750	\$18,938
Add'l MERS/OPEB Contribution	\$0	\$500,000	(\$500,000)
Budget Stabilization Reserve	\$521,986	\$1,542,120	(\$1,020,134)
Operating Shortfall	2,198,696	\$227,214	\$1,971,482
Capital Expenses	\$913,630	\$2,672,816	(\$1,759,186)
Total:	\$5,800,000	\$6,133,959	(\$333,959)
Mill Levy Rate:	0.6990		

Budgeted Use of Development Reserve

Airline Incentive - Credit	\$ 1,600,000	\$ -	\$1,600,000
	\$ 1,600,000	\$ -	\$ 1,600,000

Mill Levy amount is an estimate only, provided by Ingham County Equalization Department.
Actual Mill Levy revenue may vary based on final determination of Taxable Value (per Ingham County).

Income Statement Comparison

Capital Region Airport Authority

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Airline				
4000 Landing Fees	\$711,566.00	\$785,291.00	(\$73,725.00)	(9.39%)
4010 Apron Fees	\$624,898.00	\$689,791.00	(\$64,893.00)	(9.41%)
4015 Airline Rents	\$2,045,944.00	\$2,131,978.00	(\$86,034.00)	(4.04%)
4017 Airline Per Use Fee	\$25,362.00	\$38,627.00	(\$13,265.00)	(34.34%)
4145 Non Scheduled Charter Airline Fees	\$33,278.00	\$40,500.00	(\$7,222.00)	(17.83%)
Airline	\$3,441,048.00	\$3,686,187.00	(\$245,139.00)	(6.65%)
Parking Lot				
4040 Parking Lot Fees	\$475,000.00	\$855,893.00	(\$380,893.00)	(44.50%)
Parking Lot	\$475,000.00	\$855,893.00	(\$380,893.00)	(44.50%)
Concessions				
4080 Concessions - Restaurant	\$19,230.00	\$0.00	\$19,230.00	0.00%
4090 Concessions - Taxi	\$18,500.00	\$11,290.00	\$7,210.00	63.86%
4100 Concessions - Rental Cars	\$638,000.00	\$600,000.00	\$38,000.00	6.33%
4110 Concessions - Advertising	\$8,172.00	\$18,500.00	(\$10,328.00)	(55.83%)
4120 Concessions - Other	\$7,000.00	\$3,800.00	\$3,200.00	84.21%
Concessions	\$690,902.00	\$633,590.00	\$57,312.00	9.05%
Other				
4050 Tie Downs/Parking	\$19,268.00	\$6,908.00	\$12,360.00	178.92%
4140 Tenant Electric Sales	\$11,290.00	\$10,549.00	\$741.00	7.02%
4150 FBO / G.A. Fees	\$157,700.00	\$150,000.00	\$7,700.00	5.13%
4190 Security/Fingerprints	\$10,000.00	\$5,000.00	\$5,000.00	100.00%
4200 FTZ / F.I.S. Fees	\$15,000.00	\$3,000.00	\$12,000.00	400.00%
4340 Miscellaneous	\$0.00	\$6,000.00	(\$6,000.00)	(100.00%)
Other	\$213,258.00	\$181,457.00	\$31,801.00	17.53%
Building / Office Rents				
4070 Building Rents	\$821,043.00	\$580,612.00	\$240,431.00	41.41%
Building / Office Rents	\$821,043.00	\$580,612.00	\$240,431.00	41.41%
Land Rent				
4020 Land Rent	\$770,679.00	\$871,666.00	(\$100,987.00)	(11.59%)
4060 Wireless Tower	\$60,888.00	\$59,232.00	\$1,656.00	2.80%
Land Rent	\$831,567.00	\$930,898.00	(\$99,331.00)	(10.67%)
Fuel Revenue				
4030 Fuel Flowage Fees	\$72,880.00	\$34,915.00	\$37,965.00	108.74%
4035 Fuel Sales	\$210,000.00	\$137,255.00	\$72,745.00	53.00%
5000 Aviation fuel - Cost of sales	(\$195,000.00)	(\$109,383.00)	(\$85,617.00)	(78.27%)
Fuel Revenue	\$87,880.00	\$62,787.00	\$25,093.00	39.97%
Revenues	\$6,560,698.00	\$6,931,424.00	(\$370,726.00)	(5.35%)
Expenses				
Payroll Expenses				
5100 Wages	\$2,656,772.00	\$2,596,000.00	(\$60,772.00)	(2.34%)
5110 Wages - Overtime	\$130,729.00	\$144,000.00	\$13,271.00	9.22%
5120 Outside Labor	\$37,000.00	\$37,000.00	\$0.00	0.00%
5130 MERS - Defined Benefit	\$806,300.00	\$766,000.00	(\$40,300.00)	(5.26%)
5135 MERS - Defined Contribution	\$31,956.00	\$17,000.00	(\$14,956.00)	(87.98%)
5137 MERS - Health Care Svgs Plan	\$46,508.00	\$46,000.00	(\$508.00)	(1.10%)
5140 FICA	\$203,274.00	\$208,000.00	\$4,726.00	2.27%
5150 Compensated Absences	\$41,021.00	\$41,235.00	\$214.00	0.52%
5170 Health Insurance	\$729,743.00	\$717,000.00	(\$12,743.00)	(1.78%)
5180 Life Insurance	\$44,983.00	\$35,140.00	(\$9,843.00)	(28.01%)
5190 Dental Insurance	\$48,569.00	\$42,000.00	(\$6,569.00)	(15.64%)
5200 Disability Insurance	\$17,804.00	\$14,500.00	(\$3,304.00)	(22.79%)
5205 Wellness/CARES Program	\$2,000.00	\$2,000.00	\$0.00	0.00%
5210 Worker's Comp	\$32,536.00	\$36,000.00	\$3,464.00	9.62%
Payroll Expenses	\$4,829,195.00	\$4,701,875.00	(\$127,320.00)	(2.71%)
Supplies				
5220 Supplies - Restroom	\$500.00	\$500.00	\$0.00	0.00%
5230 Supplies - Firearms	\$4,500.00	\$5,000.00	\$500.00	10.00%

Income Statement Comparison

Capital Region Airport Authority

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
5240 Supplies - Firefighting	\$3,000.00	\$5,000.00	\$2,000.00	40.00%
5245 Supplies - LEO	\$1,500.00	\$1,500.00	\$0.00	0.00%
5250 Supplies - Machine & Equip.	\$5,000.00	\$6,500.00	\$1,500.00	23.08%
5260 Supplies - MCI Trailer	\$0.00	\$300.00	\$300.00	100.00%
5270 Supplies - Medical	\$3,500.00	\$4,000.00	\$500.00	12.50%
5280 Supplies - Safety (OSHA)	\$15,200.00	\$17,200.00	\$2,000.00	11.63%
5290 Supplies - Security System	\$9,500.00	\$10,000.00	\$500.00	5.00%
5300 Supplies - Shop / Cleaning	\$2,250.00	\$2,750.00	\$500.00	18.18%
5310 Supplies - Shop Tools	\$7,500.00	\$12,500.00	\$5,000.00	40.00%
5320 Supplies - Snow Removal	\$116,500.00	\$117,500.00	\$1,000.00	0.85%
5330 Supplies - Office	\$12,700.00	\$15,900.00	\$3,200.00	20.13%
5350 Supplies - Building	\$500.00	\$1,000.00	\$500.00	50.00%
5370 Supplies - Misc.	\$7,750.00	\$9,750.00	\$2,000.00	20.51%
Supplies	\$189,900.00	\$209,400.00	\$19,500.00	9.31%
Maintenance				
5390 Maintenance - Building	\$205,500.00	\$219,000.00	\$13,500.00	6.16%
5392 Maintenance - Bldg - Global Logistics	\$5,000.00	\$5,000.00	\$0.00	0.00%
5396 Maintenance - HVAC	\$90,000.00	\$115,000.00	\$25,000.00	21.74%
5397 Maintenance - AWOS	\$2,500.00	\$2,500.00	\$0.00	0.00%
5405 Maintenance - Electrical	\$138,500.00	\$87,000.00	(\$51,500.00)	(59.20%)
5410 Maintenance - Fire Exting. Syst.	\$14,500.00	\$73,000.00	\$58,500.00	80.14%
5430 Maintenance - Fuel System	\$10,000.00	\$7,500.00	(\$2,500.00)	(33.33%)
5435 Maintenance - Jet Bridge	\$35,000.00	\$40,000.00	\$5,000.00	12.50%
5440 Maintenance - Office Equipment	\$6,900.00	\$8,100.00	\$1,200.00	14.81%
5450 Maintenance - Elev / Escalator	\$30,000.00	\$30,000.00	\$0.00	0.00%
5460 Maintenance - Pavement	\$245,000.00	\$260,000.00	\$15,000.00	5.77%
5470 Maintenance - Security System	\$12,000.00	\$10,000.00	(\$2,000.00)	(20.00%)
5480 Maintenance - Office Foliage	\$7,500.00	\$10,000.00	\$2,500.00	25.00%
5490 Maintenance - Vehicles	\$98,400.00	\$98,400.00	\$0.00	0.00%
Maintenance	\$900,800.00	\$965,500.00	\$64,700.00	6.70%
Repairs				
5500 Repairs - Conveyor Belts	\$3,500.00	\$3,500.00	\$0.00	0.00%
5510 Repairs - Fence	\$11,000.00	\$15,000.00	\$4,000.00	26.67%
5520 Repairs - Hangars	\$4,000.00	\$5,000.00	\$1,000.00	20.00%
5540 Repairs - Radios & MDT's	\$6,500.00	\$6,500.00	\$0.00	0.00%
5550 Repairs - Rental Car Facilities	\$2,500.00	\$2,500.00	\$0.00	0.00%
Repairs	\$27,500.00	\$32,500.00	\$5,000.00	15.38%
Services				
5600 Payroll Processing	\$7,000.00	\$7,200.00	\$200.00	2.78%
5610 Benefits Processing	\$2,000.00	\$3,000.00	\$1,000.00	33.33%
5615 Hiring Expense	\$2,500.00	\$5,000.00	\$2,500.00	50.00%
5630 Prof. Svc - Audit	\$34,000.00	\$34,000.00	\$0.00	0.00%
5640 Prof. Svc - Finance	\$44,750.00	\$22,000.00	(\$22,750.00)	(103.41%)
5645 Prof. Svc - I.T.	\$156,320.00	\$100,000.00	(\$56,320.00)	(56.32%)
5650 Prof. Svc - Legal	\$50,000.00	\$50,000.00	\$0.00	0.00%
5652 Prof. Svc - Customs	\$510,000.00	\$570,000.00	\$60,000.00	10.53%
5654 Prof. Svc - Engineering	\$4,000.00	\$8,000.00	\$4,000.00	50.00%
5655 Prof. Svc - Misc.	\$106,645.00	\$47,000.00	(\$59,645.00)	(126.90%)
5660 Janitorial Services	\$471,500.00	\$373,000.00	(\$98,500.00)	(26.41%)
5670 Lawn Care/Snow Removal	\$45,000.00	\$35,000.00	(\$10,000.00)	(28.57%)
5680 Security Services	\$25,000.00	\$35,000.00	\$10,000.00	28.57%
5685 Services - Parking Lot Mgmt	\$0.00	\$332,673.00	\$332,673.00	100.00%
5690 Trash Hauling	\$12,200.00	\$14,200.00	\$2,000.00	14.08%
5700 Exterminator Services	\$6,150.00	\$6,100.00	(\$50.00)	(0.82%)
Services	\$1,477,065.00	\$1,642,173.00	\$165,108.00	10.05%
Insurance				
5720 Insurance - Auto	\$53,000.00	\$55,000.00	\$2,000.00	3.64%
5730 Insurance - Liability	\$50,031.00	\$52,066.00	\$2,035.00	3.91%
5740 Insurance - Police Liability	\$24,500.00	\$20,806.00	(\$3,694.00)	(17.75%)
5750 Insurance - Public Officials	\$10,500.00	\$11,160.00	\$660.00	5.91%
5760 Insurance - Property	\$118,000.00	\$87,096.00	(\$30,904.00)	(35.48%)
5770 Insurance - Bond	\$500.00	\$567.00	\$67.00	11.82%
Insurance	\$256,531.00	\$226,695.00	(\$29,836.00)	(13.16%)

Income Statement Comparison

Capital Region Airport Authority

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Employee Development				
5780 Education & Training	\$107,975.00	\$124,250.00	\$16,275.00	13.10%
5790 Dues & Subscriptions	\$7,223.00	\$9,023.00	\$1,800.00	19.95%
5800 Employee Events	\$9,500.00	\$9,500.00	\$0.00	0.00%
5810 Disaster Exercise	\$500.00	\$0.00	(\$500.00)	0.00%
5820 Medical Evaluation	\$3,750.00	\$4,500.00	\$750.00	16.67%
5830 Uniforms	\$49,000.00	\$31,500.00	(\$17,500.00)	(55.56%)
Employee Development	\$177,948.00	\$178,773.00	\$825.00	0.46%
Utilities, Fuel, Communications				
5840 Glycol Remediation	\$130,000.00	\$130,000.00	\$0.00	0.00%
5845 Environmental Testing	\$135,000.00	\$10,000.00	(\$125,000.00)	(1,250.00%)
5850 Fuel & Oil	\$70,500.00	\$85,500.00	\$15,000.00	17.54%
5860 Telephone	\$46,000.00	\$56,000.00	\$10,000.00	17.86%
5865 Cell Phones	\$24,700.00	\$24,600.00	(\$100.00)	(0.41%)
5880 Utilities - Electricity	\$581,600.00	\$581,600.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$95,850.00	\$102,850.00	\$7,000.00	6.81%
5890 Utilities - Natural Gas	\$101,000.00	\$120,000.00	\$19,000.00	15.83%
5900 Waste Disposal	\$18,300.00	\$29,300.00	\$11,000.00	37.54%
Utilities, Fuel, Communications	\$1,202,950.00	\$1,139,850.00	(\$63,100.00)	(5.54%)
Equipment				
5910 Computer - Hardware	\$10,200.00	\$12,500.00	\$2,300.00	18.40%
5920 Computer - Software	\$194,276.00	\$105,000.00	(\$89,276.00)	(85.02%)
5930 Computer - Network/Internet	\$12,500.00	\$14,500.00	\$2,000.00	13.79%
5935 Computer Subscription	\$36,221.00	\$0.00	(\$36,221.00)	0.00%
5940 Leased / Rental Equipment	\$41,100.00	\$41,500.00	\$400.00	0.96%
5960 Licenses/Registration Fees	\$4,840.00	\$12,140.00	\$7,300.00	60.13%
5965 Small Equipment	\$12,500.00	\$13,000.00	\$500.00	3.85%
Equipment	\$311,637.00	\$198,640.00	(\$112,997.00)	(56.89%)
Customer Service				
5360 Information Center	\$2,000.00	\$2,500.00	\$500.00	20.00%
5657 Studies / Surveys	\$0.00	\$3,000.00	\$3,000.00	100.00%
5658 Porter Service	\$0.00	\$48,000.00	\$48,000.00	100.00%
Customer Service	\$2,000.00	\$53,500.00	\$51,500.00	96.26%
Marketing & Advertising				
5970 Marketing	\$0.00	\$82,000.00	\$82,000.00	100.00%
5980 Advertising	\$0.00	\$317,295.00	\$317,295.00	100.00%
5982 Promotions / Promo Items	\$0.00	\$33,825.00	\$33,825.00	100.00%
5984 Events	\$0.00	\$18,350.00	\$18,350.00	100.00%
5986 Web Hosting / Domains	\$0.00	\$2,160.00	\$2,160.00	100.00%
Marketing & Advertising	\$0.00	\$453,630.00	\$453,630.00	100.00%
Airport Development				
5994 Consulting Services	\$0.00	\$60,000.00	\$60,000.00	100.00%
5995 Data Mining Services	\$0.00	\$9,900.00	\$9,900.00	100.00%
5996 Meetings / Airline Conferences	\$0.00	\$20,000.00	\$20,000.00	100.00%
6016 Memberships - Regional / Local	\$0.00	\$42,229.00	\$42,229.00	100.00%
Airport Development	\$0.00	\$132,129.00	\$132,129.00	100.00%
Other				
6010 Business Meetings	\$6,000.00	\$4,000.00	(\$2,000.00)	(50.00%)
6015 Memberships - Aviation Industry	\$14,000.00	\$14,000.00	\$0.00	0.00%
6020 Postage/Shipping Fees	\$3,500.00	\$4,000.00	\$500.00	12.50%
6030 Property Tax / Assessments	\$15,000.00	\$10,000.00	(\$5,000.00)	(50.00%)
6040 Signage	\$25,500.00	\$22,500.00	(\$3,000.00)	(13.33%)
6070 Wildlife Management	\$4,500.00	\$9,000.00	\$4,500.00	50.00%
6080 Miscellaneous Expense	\$2,000.00	\$5,000.00	\$3,000.00	60.00%
Other	\$70,500.00	\$68,500.00	(\$2,000.00)	(2.92%)
Expenses	\$9,446,026.00	\$10,003,165.00	\$557,139.00	5.57%
Operating Income	(\$2,885,328.00)	(\$3,071,741.00)	\$186,413.00	6.07%
Other Income/Expense				
Property Tax				
4300 Tax Revenue	\$5,800,000.00	\$6,133,959.00	(\$333,959.00)	(5.44%)

Income Statement Comparison

Capital Region Airport Authority

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Property Tax	\$5,800,000.00	\$6,133,959.00	(\$333,959.00)	(5.44%)
Grant Revenue				
6000 Grant Revenue	\$4,432,000.00	\$0.00	\$4,432,000.00	0.00%
Grant Revenue	\$4,432,000.00	\$0.00	\$4,432,000.00	0.00%
PFC Collections				
4310 PFC Revenue	\$384,000.00	\$400,000.00	(\$16,000.00)	(4.00%)
PFC Collections	\$384,000.00	\$400,000.00	(\$16,000.00)	(4.00%)
CFC Collections				
4315 CFC Revenue	\$182,166.00	\$216,000.00	(\$33,834.00)	(15.66%)
CFC Collections	\$182,166.00	\$216,000.00	(\$33,834.00)	(15.66%)
CARES Reimbursement				
4091 CARES Reimbursement for Operating Expenses	\$0.00	\$1,602,718.00	(\$1,602,718.00)	(100.00%)
CARES Reimbursement	\$0.00	\$1,602,718.00	(\$1,602,718.00)	(100.00%)
Investment Income				
4320 Investment Income	\$50,000.00	\$50,000.00	\$0.00	0.00%
Investment Income	\$50,000.00	\$50,000.00	\$0.00	0.00%
Interest and finance charges				
7010 Interest Expense	\$0.00	(\$42,000.00)	\$42,000.00	100.00%
Interest and finance charges	\$0.00	(\$42,000.00)	\$42,000.00	100.00%
Business Development				
7020 Business Development	(\$200,000.00)	(\$1,200,000.00)	\$1,000,000.00	83.33%
7026 Airline Incentives	(\$1,600,000.00)	\$0.00	(\$1,600,000.00)	0.00%
7030 Public Awareness	(\$300,000.00)	(\$42,120.00)	(\$257,880.00)	(612.25%)
7040 Marketing/Advertising	(\$1,000,000.00)	(\$300,000.00)	(\$700,000.00)	(233.33%)
Business Development	(\$3,100,000.00)	(\$1,542,120.00)	(\$1,557,880.00)	(101.02%)
Depreciation & OPEB				
7000 Depreciation	(\$3,500,000.00)	(\$4,000,000.00)	\$500,000.00	12.50%
7002 Amortization	(\$15,000.00)	(\$15,000.00)	\$0.00	0.00%
7005 OPEB Expense/Revenue	\$0.00	(\$500,000.00)	\$500,000.00	100.00%
Depreciation & OPEB	(\$3,515,000.00)	(\$4,515,000.00)	\$1,000,000.00	22.15%
Other Income/Expense	\$4,233,166.00	\$2,303,557.00	\$1,929,609.00	83.77%
N.I. Before Capital Contributions	\$1,347,838.00	(\$768,184.00)	\$2,116,022.00	275.46%
Capital Contributions				
8000 Capital Contributions - FAA	(\$3,500,000.00)	\$0.00	(\$3,500,000.00)	0.00%
Capital Contributions	(\$3,500,000.00)	\$0.00	(\$3,500,000.00)	0.00%
Net Income	(\$2,152,162.00)	(\$768,184.00)	(\$1,383,978.00)	(180.16%)

Income Statement Comparison

Administration

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Expenses				
Payroll Expenses				
5100 Wages	\$654,799.00	\$730,000.00	\$75,201.00	10.30%
5110 Wages - Overtime	\$1,199.00	\$1,000.00	(\$199.00)	(19.90%)
5130 MERS - Defined Benefit	\$215,904.00	\$169,000.00	(\$46,904.00)	(27.75%)
5135 MERS - Defined Contribution	\$19,519.00	\$6,000.00	(\$13,519.00)	(225.32%)
5137 MERS - Health Care Svgs Plan	\$8,470.00	\$12,000.00	\$3,530.00	29.42%
5140 FICA	\$49,939.00	\$56,000.00	\$6,061.00	10.82%
5150 Compensated Absences	\$10,028.00	\$11,572.00	\$1,544.00	13.34%
5170 Health Insurance	\$162,479.00	\$181,000.00	\$18,521.00	10.23%
5180 Life Insurance	\$11,062.00	\$10,000.00	(\$1,062.00)	(10.62%)
5190 Dental Insurance	\$8,243.00	\$10,000.00	\$1,757.00	17.57%
5200 Disability Insurance	\$4,802.00	\$3,000.00	(\$1,802.00)	(60.07%)
5205 Wellness/CARES Program	\$2,000.00	\$2,000.00	\$0.00	0.00%
5210 Worker's Comp	\$5,084.00	\$5,625.00	\$541.00	9.62%
Payroll Expenses	\$1,153,528.00	\$1,197,197.00	\$43,669.00	3.65%
Supplies				
5330 Supplies - Office	\$8,000.00	\$10,000.00	\$2,000.00	20.00%
Supplies	\$8,000.00	\$10,000.00	\$2,000.00	20.00%
Maintenance				
5440 Maintenance - Office Equipment	\$4,200.00	\$4,000.00	(\$200.00)	(5.00%)
5480 Maintenance - Office Foliage	\$7,500.00	\$10,000.00	\$2,500.00	25.00%
5490 Maintenance - Vehicles	\$500.00	\$500.00	\$0.00	0.00%
Maintenance	\$12,200.00	\$14,500.00	\$2,300.00	15.86%
Services				
5600 Payroll Processing	\$7,000.00	\$7,200.00	\$200.00	2.78%
5610 Benefits Processing	\$2,000.00	\$3,000.00	\$1,000.00	33.33%
5615 Hiring Expense	\$2,500.00	\$5,000.00	\$2,500.00	50.00%
5630 Prof. Svc - Audit	\$34,000.00	\$34,000.00	\$0.00	0.00%
5640 Prof. Svc - Finance	\$44,750.00	\$22,000.00	(\$22,750.00)	(103.41%)
5645 Prof. Svc - I.T.	\$156,320.00	\$100,000.00	(\$56,320.00)	(56.32%)
5650 Prof. Svc - Legal	\$50,000.00	\$50,000.00	\$0.00	0.00%
5654 Prof. Svc - Engineering	\$3,000.00	\$7,000.00	\$4,000.00	57.14%
5655 Prof. Svc - Misc.	\$25,000.00	\$35,000.00	\$10,000.00	28.57%
Services	\$324,570.00	\$263,200.00	(\$61,370.00)	(23.32%)
Insurance				
5730 Insurance - Liability	\$3,924.00	\$2,987.00	(\$937.00)	(31.37%)
5750 Insurance - Public Officials	\$10,500.00	\$11,160.00	\$660.00	5.91%
5770 Insurance - Bond	\$0.00	\$67.00	\$67.00	100.00%
Insurance	\$14,424.00	\$14,214.00	(\$210.00)	(1.48%)
Employee Development				
5780 Education & Training	\$50,600.00	\$51,750.00	\$1,150.00	2.22%
5790 Dues & Subscriptions	\$2,500.00	\$5,000.00	\$2,500.00	50.00%
5800 Employee Events	\$9,500.00	\$9,500.00	\$0.00	0.00%
Employee Development	\$62,600.00	\$66,250.00	\$3,650.00	5.51%
Utilities, Fuel, Communications				
5850 Fuel & Oil	\$1,000.00	\$1,000.00	\$0.00	0.00%
5860 Telephone	\$11,000.00	\$20,000.00	\$9,000.00	45.00%
5865 Cell Phones	\$4,500.00	\$5,000.00	\$500.00	10.00%
Utilities, Fuel, Communications	\$16,500.00	\$26,000.00	\$9,500.00	36.54%
Equipment				
5910 Computer - Hardware	\$2,500.00	\$5,000.00	\$2,500.00	50.00%
5920 Computer - Software	\$32,526.00	\$28,000.00	(\$4,526.00)	(16.16%)
5930 Computer - Network/Internet	\$5,000.00	\$7,000.00	\$2,000.00	28.57%
5935 Computer Subscription	\$7,428.00	\$0.00	(\$7,428.00)	0.00%
5940 Leased / Rental Equipment	\$3,500.00	\$6,000.00	\$2,500.00	41.67%
5960 Licenses/Registration Fees	\$1,000.00	\$2,000.00	\$1,000.00	50.00%
5965 Small Equipment	\$3,000.00	\$3,000.00	\$0.00	0.00%
Equipment	\$54,954.00	\$51,000.00	(\$3,954.00)	(7.75%)
Customer Service				

Income Statement Comparison

Administration

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
5360 Information Center	\$2,000.00	\$2,500.00	\$500.00	20.00%
5657 Studies / Surveys	\$0.00	\$3,000.00	\$3,000.00	100.00%
Customer Service	\$2,000.00	\$5,500.00	\$3,500.00	63.64%
Marketing & Advertising				
5970 Marketing	\$0.00	\$82,000.00	\$82,000.00	100.00%
5980 Advertising	\$0.00	\$277,295.00	\$277,295.00	100.00%
5982 Promotions / Promo Items	\$0.00	\$33,825.00	\$33,825.00	100.00%
5984 Events	\$0.00	\$18,350.00	\$18,350.00	100.00%
5986 Web Hosting / Domains	\$0.00	\$2,160.00	\$2,160.00	100.00%
Marketing & Advertising	\$0.00	\$413,630.00	\$413,630.00	100.00%
Airport Development				
5994 Consulting Services	\$0.00	\$60,000.00	\$60,000.00	100.00%
5995 Data Mining Services	\$0.00	\$9,900.00	\$9,900.00	100.00%
5996 Meetings / Airline Conferences	\$0.00	\$20,000.00	\$20,000.00	100.00%
6016 Memberships - Regional / Local	\$0.00	\$41,529.00	\$41,529.00	100.00%
Airport Development	\$0.00	\$131,429.00	\$131,429.00	100.00%
Other				
6010 Business Meetings	\$6,000.00	\$4,000.00	(\$2,000.00)	(50.00%)
6015 Memberships - Aviation Industry	\$14,000.00	\$14,000.00	\$0.00	0.00%
6020 Postage/Shipping Fees	\$3,500.00	\$4,000.00	\$500.00	12.50%
6080 Miscellaneous Expense	\$2,000.00	\$5,000.00	\$3,000.00	60.00%
Other	\$25,500.00	\$27,000.00	\$1,500.00	5.56%
Expenses	\$1,674,276.00	\$2,219,920.00	\$545,644.00	24.58%
Operating Income	(\$1,674,276.00)	(\$2,219,920.00)	\$545,644.00	24.58%
Other Income/Expense				
Property Tax				
4300 Tax Revenue	\$5,800,000.00	\$6,133,959.00	(\$333,959.00)	(5.44%)
Property Tax	\$5,800,000.00	\$6,133,959.00	(\$333,959.00)	(5.44%)
Grant Revenue				
6000 Grant Revenue	\$4,400,000.00	\$0.00	\$4,400,000.00	0.00%
Grant Revenue	\$4,400,000.00	\$0.00	\$4,400,000.00	0.00%
PFC Collections				
4310 PFC Revenue	\$384,000.00	\$400,000.00	(\$16,000.00)	(4.00%)
PFC Collections	\$384,000.00	\$400,000.00	(\$16,000.00)	(4.00%)
CARES Reimbursement				
4091 CARES Reimbursement for Operating Expenses	\$0.00	\$1,602,718.00	(\$1,602,718.00)	(100.00%)
CARES Reimbursement	\$0.00	\$1,602,718.00	(\$1,602,718.00)	(100.00%)
Investment Income				
4320 Investment Income	\$50,000.00	\$50,000.00	\$0.00	0.00%
Investment Income	\$50,000.00	\$50,000.00	\$0.00	0.00%
Interest and finance charges				
7010 Interest Expense	\$0.00	(\$42,000.00)	\$42,000.00	100.00%
Interest and finance charges	\$0.00	(\$42,000.00)	\$42,000.00	100.00%
Business Development				
7020 Business Development	(\$200,000.00)	(\$1,200,000.00)	\$1,000,000.00	83.33%
7026 Airline Incentives	(\$1,600,000.00)	\$0.00	(\$1,600,000.00)	0.00%
7030 Public Awareness	(\$300,000.00)	(\$42,120.00)	(\$257,880.00)	(612.25%)
7040 Marketing/Advertising	(\$960,000.00)	(\$300,000.00)	(\$660,000.00)	(220.00%)
Business Development	(\$3,060,000.00)	(\$1,542,120.00)	(\$1,517,880.00)	(98.43%)
Depreciation & OPEB				
7000 Depreciation	(\$3,500,000.00)	(\$4,000,000.00)	\$500,000.00	12.50%
7002 Amortization	(\$15,000.00)	(\$15,000.00)	\$0.00	0.00%
7005 OPEB Expense/Revenue	\$0.00	(\$500,000.00)	\$500,000.00	100.00%
Depreciation & OPEB	(\$3,515,000.00)	(\$4,515,000.00)	\$1,000,000.00	22.15%
Other Income/Expense	\$4,059,000.00	\$2,087,557.00	\$1,971,443.00	94.44%

Income Statement Comparison

Administration

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
N.I. Before Capital Contributions	\$2,384,724.00	(\$132,363.00)	\$2,517,087.00	1,901.65%
Capital Contributions				
8000 Capital Contributions - FAA	(\$3,500,000.00)	\$0.00	(\$3,500,000.00)	0.00%
Capital Contributions	(\$3,500,000.00)	\$0.00	(\$3,500,000.00)	0.00%
Net Income	(\$1,115,276.00)	(\$132,363.00)	(\$982,913.00)	(742.59%)

Budget Footnotes

Administration

2023

Posting Account	Account Description	Footnote
4300.10	Tax Revenue	Due to Lower Actual Collection in FY 2022, estimate reduction to \$5.8M.
5640.10	Prof. Svc - Finance	Increased for PFC close-out consulting servcies.
5645.10	Prof. Svc - I.T.	Increased to meet cybersecurity requirements.
5935.10	Computer Subscription	New account to track Software as a Service; these were formerly included in 5920.
5995.10	Data Mining Services	Switching vendors; adding new reporting capabilities.
7020.10	Business Development	This account replaces the account previously titled "Airport Development" and includes the old accounts of 5994 (consulting services), 5995 (data mining services), 5996 (meetings/airline conferences), and 6016 (memberships - regional/local). The account total in FY2022 was \$132,129. Increasing the account total to \$200,000 for FY2023 is necessary to accomodate the anticipated increased costs of membership fees, consulting services and other business development efforts. Additionally, the increased total will accomodate an anticipated increase in frequency of in-person meetings and airline conferences as we emerge from the COVID-19 pandemic.
7026.10	Airline Incentives	Airlines incentives to be given by credit memos.
7030.10	Public Awareness	This account will replace/combine several accounts used in FY2022 for Public Awareness/Public Relations efforts. It will primarily include items from the FY2022 accounts 5892.10 (promotional items), and 5984.10 (events), as well as a number of line items previously included in 5980.10 (advertising), most notably our community partnerships/sponsorships like MSU Athletics, Lansing Lugnuts, Lansing Regional Chamber Economic Club, Michigan Business Network, etc. The account total of \$300,000 for Public Awareness is necessary to cover the costs of our community partnerships, most of which are high-dollar yearly investments, as well as increased costs associated with promotional retail items and other public awareness events (i.e., tailgate event, etc.).
7040.10	Marketing/Advertising	This account will replace/combine several accounts used in FY2022 for marketing/advertising efforts. Most of the line items from FY2022 accounts 5890.10 (advertising) and 5970.10 (marketing/creative development) will be included. This account will include all paid advertising/media and marketing efforts, creative asset development for paid media and promotion, including video content. The account total of \$960,000 is necessary to accomodate the increased costs of paid media across the board. Billboard costs are at a historic high, and traditional media such as television and radio are effective strategies for our market and continue to see increased costs. Additionally, digital marketing and social media efforts need to increase significantly as these continue to be effective platforms for reaching our audience, and more people are active on social media than every before.

Income Statement Comparison

Airfield

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Airline				
4000 Landing Fees	\$711,566.00	\$785,291.00	(\$73,725.00)	(9.39%)
4010 Apron Fees	\$624,898.00	\$689,791.00	(\$64,893.00)	(9.41%)
4145 Non Scheduled Charter Airline Fees	\$32,653.00	\$30,500.00	\$2,153.00	7.06%
Airline	\$1,369,117.00	\$1,505,582.00	(\$136,465.00)	(9.06%)
Other				
4150 FBO / G.A. Fees	\$157,700.00	\$150,000.00	\$7,700.00	5.13%
Other	\$157,700.00	\$150,000.00	\$7,700.00	5.13%
Fuel Revenue				
4030 Fuel Flowage Fees	\$72,880.00	\$34,915.00	\$37,965.00	108.74%
Fuel Revenue	\$72,880.00	\$34,915.00	\$37,965.00	108.74%
Revenues	\$1,599,697.00	\$1,690,497.00	(\$90,800.00)	(5.37%)
Expenses				
Payroll Expenses				
5100 Wages	\$629,986.00	\$593,000.00	(\$36,986.00)	(6.24%)
5110 Wages - Overtime	\$24,202.00	\$38,000.00	\$13,798.00	36.31%
5130 MERS - Defined Benefit	\$175,680.00	\$147,000.00	(\$28,680.00)	(19.51%)
5135 MERS - Defined Contribution	\$3,901.00	\$4,000.00	\$99.00	2.48%
5137 MERS - Health Care Svgs Plan	\$12,012.00	\$12,000.00	(\$12.00)	(0.10%)
5140 FICA	\$49,806.00	\$48,000.00	(\$1,806.00)	(3.76%)
5150 Compensated Absences	\$9,880.00	\$9,507.00	(\$373.00)	(3.92%)
5170 Health Insurance	\$198,377.00	\$178,000.00	(\$20,377.00)	(11.45%)
5180 Life Insurance	\$10,834.00	\$8,000.00	(\$2,834.00)	(35.43%)
5190 Dental Insurance	\$14,388.00	\$12,000.00	(\$2,388.00)	(19.90%)
5200 Disability Insurance	\$4,010.00	\$3,000.00	(\$1,010.00)	(33.67%)
5210 Worker's Comp	\$8,134.00	\$9,000.00	\$866.00	9.62%
Payroll Expenses	\$1,141,210.00	\$1,061,507.00	(\$79,703.00)	(7.51%)
Supplies				
5250 Supplies - Machine & Equip.	\$5,000.00	\$6,500.00	\$1,500.00	23.08%
5280 Supplies - Safety (OSHA)	\$7,200.00	\$7,200.00	\$0.00	0.00%
5300 Supplies - Shop / Cleaning	\$1,500.00	\$2,000.00	\$500.00	25.00%
5310 Supplies - Shop Tools	\$4,000.00	\$5,000.00	\$1,000.00	20.00%
5320 Supplies - Snow Removal	\$105,000.00	\$105,000.00	\$0.00	0.00%
5330 Supplies - Office	\$500.00	\$500.00	\$0.00	0.00%
5370 Supplies - Misc.	\$5,500.00	\$7,500.00	\$2,000.00	26.67%
Supplies	\$128,700.00	\$133,700.00	\$5,000.00	3.74%
Maintenance				
5390 Maintenance - Building	\$30,000.00	\$40,000.00	\$10,000.00	25.00%
5405 Maintenance - Electrical	\$50,000.00	\$8,000.00	(\$42,000.00)	(525.00%)
5430 Maintenance - Fuel System	\$2,500.00	\$2,500.00	\$0.00	0.00%
5460 Maintenance - Pavement	\$175,000.00	\$175,000.00	\$0.00	0.00%
5490 Maintenance - Vehicles	\$80,000.00	\$80,000.00	\$0.00	0.00%
Maintenance	\$337,500.00	\$305,500.00	(\$32,000.00)	(10.47%)
Repairs				
5510 Repairs - Fence	\$10,000.00	\$14,000.00	\$4,000.00	28.57%
5540 Repairs - Radios & MDT's	\$3,500.00	\$3,500.00	\$0.00	0.00%
Repairs	\$13,500.00	\$17,500.00	\$4,000.00	22.86%
Services				
5655 Prof. Svc - Misc.	\$2,000.00	\$2,000.00	\$0.00	0.00%
5690 Trash Hauling	\$3,000.00	\$4,000.00	\$1,000.00	25.00%
5700 Exterminator Services	\$1,500.00	\$1,500.00	\$0.00	0.00%
Services	\$6,500.00	\$7,500.00	\$1,000.00	13.33%
Insurance				
5720 Insurance - Auto	\$29,150.00	\$30,250.00	\$1,100.00	3.64%
5730 Insurance - Liability	\$23,862.00	\$25,535.00	\$1,673.00	6.55%
5760 Insurance - Property	\$35,400.00	\$26,129.00	(\$9,271.00)	(35.48%)
Insurance	\$88,412.00	\$81,914.00	(\$6,498.00)	(7.93%)

Income Statement Comparison

Airfield

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Employee Development				
5780 Education & Training	\$5,950.00	\$14,500.00	\$8,550.00	58.97%
5790 Dues & Subscriptions	\$40.00	\$40.00	\$0.00	0.00%
5820 Medical Evaluation	\$750.00	\$1,000.00	\$250.00	25.00%
5830 Uniforms	\$14,000.00	\$14,000.00	\$0.00	0.00%
Employee Development	\$20,740.00	\$29,540.00	\$8,800.00	29.79%
Utilities, Fuel, Communications				
5840 Glycol Remediation	\$130,000.00	\$130,000.00	\$0.00	0.00%
5845 Environmental Testing	\$7,000.00	\$7,000.00	\$0.00	0.00%
5850 Fuel & Oil	\$55,000.00	\$70,000.00	\$15,000.00	21.43%
5860 Telephone	\$7,500.00	\$7,500.00	\$0.00	0.00%
5865 Cell Phones	\$8,000.00	\$7,500.00	(\$500.00)	(6.67%)
5880 Utilities - Electricity	\$65,000.00	\$65,000.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$1,500.00	\$1,500.00	\$0.00	0.00%
5890 Utilities - Natural Gas	\$12,000.00	\$16,000.00	\$4,000.00	25.00%
5900 Waste Disposal	\$12,000.00	\$20,000.00	\$8,000.00	40.00%
Utilities, Fuel, Communications	\$298,000.00	\$324,500.00	\$26,500.00	8.17%
Equipment				
5910 Computer - Hardware	\$3,500.00	\$3,500.00	\$0.00	0.00%
5920 Computer - Software	\$6,000.00	\$6,000.00	\$0.00	0.00%
5940 Leased / Rental Equipment	\$13,000.00	\$15,000.00	\$2,000.00	13.33%
5960 Licenses/Registration Fees	\$1,700.00	\$1,700.00	\$0.00	0.00%
5965 Small Equipment	\$8,000.00	\$10,000.00	\$2,000.00	20.00%
Equipment	\$32,200.00	\$36,200.00	\$4,000.00	11.05%
Other				
6040 Signage	\$10,000.00	\$10,000.00	\$0.00	0.00%
Other	\$10,000.00	\$10,000.00	\$0.00	0.00%
Expenses	\$2,076,762.00	\$2,007,861.00	(\$68,901.00)	(3.43%)
Operating Income	(\$477,065.00)	(\$317,364.00)	(\$159,701.00)	(50.32%)
N.I. Before Capital Contributions	(\$477,065.00)	(\$317,364.00)	(\$159,701.00)	(50.32%)
Net Income	(\$477,065.00)	(\$317,364.00)	(\$159,701.00)	(50.32%)

Budget Footnotes

Airfield
2023

Posting Account	Account Description	Footnote
5250.20	Supplies - Machine & Equip.	Decreased account by \$1,500 due to purchasing plow edges out of the snow removal budget.
5405.20	Maintenance - Electrical	Increased account by \$42,000 due to Primary Switch Gear Maintenance.
5510.20	Repairs - Fence	Decreased budget by \$4,000 due to the barbed wire fencing project that will be completed.

Income Statement Comparison

Terminal

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Airline				
4015 Airline Rents	\$2,045,944.00	\$2,131,978.00	(\$86,034.00)	(4.04%)
4017 Airline Per Use Fee	\$0.00	\$38,627.00	(\$38,627.00)	(100.00%)
4145 Non Scheduled Charter Airline Fees	\$625.00	\$10,000.00	(\$9,375.00)	(93.75%)
Airline	\$2,046,569.00	\$2,180,605.00	(\$134,036.00)	(6.15%)
Concessions				
4080 Concessions - Restaurant	\$19,230.00	\$0.00	\$19,230.00	0.00%
4090 Concessions - Taxi	\$18,500.00	\$11,290.00	\$7,210.00	63.86%
4100 Concessions - Rental Cars	\$638,000.00	\$608,000.00	\$38,000.00	6.33%
4110 Concessions - Advertising	\$8,172.00	\$18,500.00	(\$10,328.00)	(55.83%)
4120 Concessions - Other	\$7,000.00	\$3,800.00	\$3,200.00	84.21%
Concessions	\$690,902.00	\$633,590.00	\$57,312.00	9.05%
Other				
4140 Tenant Electric Sales	\$11,290.00	\$10,549.00	\$741.00	7.02%
Other	\$11,290.00	\$10,549.00	\$741.00	7.02%
Building / Office Rents				
4070 Building Rents	\$302,935.00	\$330,382.00	(\$27,447.00)	(8.31%)
Building / Office Rents	\$302,935.00	\$330,382.00	(\$27,447.00)	(8.31%)
Revenues	\$3,051,696.00	\$3,155,126.00	(\$103,430.00)	(3.28%)
Expenses				
Payroll Expenses				
5100 Wages	\$359,555.00	\$347,000.00	(\$12,555.00)	(3.62%)
5110 Wages - Overtime	\$10,860.00	\$17,000.00	\$6,140.00	36.12%
5130 MERS - Defined Benefit	\$80,761.00	\$83,000.00	\$2,239.00	2.70%
5135 MERS - Defined Contribution	\$961.00	\$1,000.00	\$39.00	3.90%
5140 FICA	\$20,882.00	\$28,000.00	\$7,118.00	25.42%
5150 Compensated Absences	\$5,511.00	\$5,494.00	(\$17.00)	(0.31%)
5170 Health Insurance	\$120,891.00	\$136,000.00	\$15,109.00	11.11%
5180 Life Insurance	\$5,771.00	\$5,000.00	(\$771.00)	(15.42%)
5190 Dental Insurance	\$6,844.00	\$6,000.00	(\$844.00)	(14.07%)
5200 Disability Insurance	\$4,530.00	\$4,000.00	(\$530.00)	(13.25%)
5210 Worker's Comp	\$7,117.00	\$7,875.00	\$758.00	9.63%
Payroll Expenses	\$623,683.00	\$640,369.00	\$16,686.00	2.61%
Supplies				
5280 Supplies - Safety (OSHA)	\$8,000.00	\$10,000.00	\$2,000.00	20.00%
5300 Supplies - Shop / Cleaning	\$750.00	\$750.00	\$0.00	0.00%
5310 Supplies - Shop Tools	\$1,500.00	\$2,500.00	\$1,000.00	40.00%
5330 Supplies - Office	\$450.00	\$450.00	\$0.00	0.00%
5370 Supplies - Misc.	\$750.00	\$750.00	\$0.00	0.00%
Supplies	\$11,450.00	\$14,450.00	\$3,000.00	20.76%
Maintenance				
5390 Maintenance - Building	\$150,000.00	\$150,000.00	\$0.00	0.00%
5396 Maintenance - HVAC	\$90,000.00	\$115,000.00	\$25,000.00	21.74%
5405 Maintenance - Electrical	\$70,000.00	\$55,000.00	(\$15,000.00)	(27.27%)
5410 Maintenance - Fire Exting. Syst.	\$7,500.00	\$66,000.00	\$58,500.00	88.64%
5435 Maintenance - Jet Bridge	\$35,000.00	\$40,000.00	\$5,000.00	12.50%
5450 Maintenance - Elev / Escalator	\$30,000.00	\$30,000.00	\$0.00	0.00%
5490 Maintenance - Vehicles	\$3,500.00	\$3,500.00	\$0.00	0.00%
Maintenance	\$386,000.00	\$459,500.00	\$73,500.00	16.00%
Repairs				
5500 Repairs - Conveyor Belts	\$3,500.00	\$3,500.00	\$0.00	0.00%
5540 Repairs - Radios & MDT's	\$2,000.00	\$2,000.00	\$0.00	0.00%
Repairs	\$5,500.00	\$5,500.00	\$0.00	0.00%
Services				
5655 Prof. Svc - Misc.	\$27,145.00	\$5,000.00	(\$22,145.00)	(442.90%)
5660 Janitorial Services	\$458,500.00	\$360,000.00	(\$98,500.00)	(27.36%)
5690 Trash Hauling	\$5,000.00	\$6,000.00	\$1,000.00	16.67%
5700 Exterminator Services	\$2,500.00	\$2,500.00	\$0.00	0.00%

Income Statement Comparison

Terminal

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Services	\$493,145.00	\$373,500.00	(\$119,645.00)	(32.03%)
Insurance				
5720 Insurance - Auto	\$10,600.00	\$11,000.00	\$400.00	3.64%
5730 Insurance - Liability	\$13,191.00	\$14,101.00	\$910.00	6.45%
5760 Insurance - Property	\$59,000.00	\$43,548.00	(\$15,452.00)	(35.48%)
Insurance	\$82,791.00	\$68,649.00	(\$14,142.00)	(20.60%)
Employee Development				
5780 Education & Training	\$6,775.00	\$10,000.00	\$3,225.00	32.25%
5790 Dues & Subscriptions	\$625.00	\$625.00	\$0.00	0.00%
5820 Medical Evaluation	\$0.00	\$500.00	\$500.00	100.00%
5830 Uniforms	\$6,000.00	\$6,000.00	\$0.00	0.00%
Employee Development	\$13,400.00	\$17,125.00	\$3,725.00	21.75%
Utilities, Fuel, Communications				
5845 Environmental Testing	\$3,000.00	\$1,000.00	(\$2,000.00)	(200.00%)
5860 Telephone	\$6,500.00	\$7,500.00	\$1,000.00	13.33%
5865 Cell Phones	\$3,100.00	\$3,000.00	(\$100.00)	(3.33%)
5880 Utilities - Electricity	\$445,000.00	\$445,000.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$38,000.00	\$45,000.00	\$7,000.00	15.56%
5890 Utilities - Natural Gas	\$70,000.00	\$80,000.00	\$10,000.00	12.50%
5900 Waste Disposal	\$3,000.00	\$4,500.00	\$1,500.00	33.33%
Utilities, Fuel, Communications	\$568,600.00	\$586,000.00	\$17,400.00	2.97%
Equipment				
5910 Computer - Hardware	\$1,500.00	\$1,500.00	\$0.00	0.00%
5920 Computer - Software	\$64,000.00	\$26,000.00	(\$38,000.00)	(146.15%)
5940 Leased / Rental Equipment	\$7,300.00	\$5,000.00	(\$2,300.00)	(46.00%)
5960 Licenses/Registration Fees	\$0.00	\$300.00	\$300.00	100.00%
Equipment	\$72,800.00	\$32,800.00	(\$40,000.00)	(121.95%)
Customer Service				
5658 Porter Service	\$0.00	\$48,000.00	\$48,000.00	100.00%
Customer Service	\$0.00	\$48,000.00	\$48,000.00	100.00%
Other				
6040 Signage	\$3,500.00	\$3,500.00	\$0.00	0.00%
6070 Wildlife Management	\$2,500.00	\$2,500.00	\$0.00	0.00%
Other	\$6,000.00	\$6,000.00	\$0.00	0.00%
Expenses	\$2,263,369.00	\$2,251,893.00	(\$11,476.00)	(0.51%)
Operating Income	\$788,327.00	\$903,233.00	(\$114,906.00)	(12.72%)
Other Income/Expense				
CFC Collections				
4315 CFC Revenue	\$182,166.00	\$216,000.00	(\$33,834.00)	(15.66%)
CFC Collections	\$182,166.00	\$216,000.00	(\$33,834.00)	(15.66%)
Other Income/Expense	\$182,166.00	\$216,000.00	(\$33,834.00)	(15.66%)
N.I. Before Capital Contributions	\$970,493.00	\$1,119,233.00	(\$148,740.00)	(13.29%)
Net Income	\$970,493.00	\$1,119,233.00	(\$148,740.00)	(13.29%)

Budget FootnotesTerminal
2023

Posting Account	Account Description	Footnote
5410.30	Maintenance - Fire Exting. Syst.	Decreased account by \$58,500 due to last year performed a special project that will be completed this FY2022.
5658.30	Porter Service	Eliminated porter service due to reduction in flight activity.

Income Statement Comparison

Building & Grounds

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Parking Lot				
4040 Parking Lot Fees	\$475,000.00	\$855,893.00	(\$380,893.00)	(44.50%)
Parking Lot	\$475,000.00	\$855,893.00	(\$380,893.00)	(44.50%)
Other				
4050 Tie Downs/Parking	\$19,268.00	\$6,908.00	\$12,360.00	178.92%
Other	\$19,268.00	\$6,908.00	\$12,360.00	178.92%
Building / Office Rents				
4070 Building Rents	\$491,837.00	\$225,780.00	\$266,057.00	117.84%
Building / Office Rents	\$491,837.00	\$225,780.00	\$266,057.00	117.84%
Land Rent				
4020 Land Rent	\$676,674.00	\$780,886.00	(\$104,212.00)	(13.35%)
4060 Wireless Tower	\$60,888.00	\$59,232.00	\$1,656.00	2.80%
Land Rent	\$737,562.00	\$840,118.00	(\$102,556.00)	(12.21%)
Revenues	\$1,723,667.00	\$1,928,699.00	(\$205,032.00)	(10.63%)
Expenses				
Supplies				
5320 Supplies - Snow Removal	\$10,000.00	\$10,000.00	\$0.00	0.00%
Supplies	\$10,000.00	\$10,000.00	\$0.00	0.00%
Maintenance				
5390 Maintenance - Building	\$7,000.00	\$10,000.00	\$3,000.00	30.00%
5392 Maintenance - Bldg - Global Logistics	\$5,000.00	\$5,000.00	\$0.00	0.00%
5405 Maintenance - Electrical	\$10,000.00	\$15,000.00	\$5,000.00	33.33%
5410 Maintenance - Fire Exting. Syst.	\$3,500.00	\$3,500.00	\$0.00	0.00%
5460 Maintenance - Pavement	\$60,000.00	\$75,000.00	\$15,000.00	20.00%
Maintenance	\$85,500.00	\$108,500.00	\$23,000.00	21.20%
Repairs				
5550 Repairs - Rental Car Facilities	\$2,500.00	\$2,500.00	\$0.00	0.00%
Repairs	\$2,500.00	\$2,500.00	\$0.00	0.00%
Services				
5655 Prof. Svc - Misc.	\$50,000.00	\$5,000.00	(\$45,000.00)	(900.00%)
5670 Lawn Care/Snow Removal	\$45,000.00	\$35,000.00	(\$10,000.00)	(28.57%)
5685 Services - Parking Lot Mgmt	\$0.00	\$332,673.00	\$332,673.00	100.00%
5690 Trash Hauling	\$3,000.00	\$3,000.00	\$0.00	0.00%
5700 Exterminator Services	\$1,000.00	\$1,000.00	\$0.00	0.00%
Services	\$99,000.00	\$376,673.00	\$277,673.00	73.72%
Insurance				
5760 Insurance - Property	\$17,700.00	\$13,064.00	(\$4,636.00)	(35.49%)
Insurance	\$17,700.00	\$13,064.00	(\$4,636.00)	(35.49%)
Utilities, Fuel, Communications				
5845 Environmental Testing	\$10,000.00	\$2,000.00	(\$8,000.00)	(400.00%)
5880 Utilities - Electricity	\$45,000.00	\$45,000.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$55,000.00	\$55,000.00	\$0.00	0.00%
5890 Utilities - Natural Gas	\$5,000.00	\$10,000.00	\$5,000.00	50.00%
5900 Waste Disposal	\$1,500.00	\$1,500.00	\$0.00	0.00%
Utilities, Fuel, Communications	\$116,500.00	\$113,500.00	(\$3,000.00)	(2.64%)
Equipment				
5940 Leased / Rental Equipment	\$10,000.00	\$12,000.00	\$2,000.00	16.67%
Equipment	\$10,000.00	\$12,000.00	\$2,000.00	16.67%
Other				
6040 Signage	\$7,000.00	\$7,000.00	\$0.00	0.00%
Other	\$7,000.00	\$7,000.00	\$0.00	0.00%
Expenses	\$348,200.00	\$643,237.00	\$295,037.00	45.87%
Operating Income	\$1,375,467.00	\$1,285,462.00	\$90,005.00	7.00%
N.I. Before Capital Contributions	\$1,375,467.00	\$1,285,462.00	\$90,005.00	7.00%

Income Statement Comparison

Building & Grounds

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Net Income	\$1,375,467.00	\$1,285,462.00	\$90,005.00	7.00%

Budget Footnotes

Building & Grounds 2023

Posting Account	Account Description	Footnote
4040.40	Parking Lot Fees	Budget reflects parking revenue net of expenses. For FY2023, parking management services (5685.40) reduced to \$0.00. This is consistent with budgets for years prior to FY2022.

Income Statement Comparison

Operations

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Other				
4190 Security/Fingerprints	\$10,000.00	\$5,000.00	\$5,000.00	100.00%
Other	\$10,000.00	\$5,000.00	\$5,000.00	100.00%
Revenues	\$10,000.00	\$5,000.00	\$5,000.00	100.00%
Expenses				
Payroll Expenses				
5100 Wages	\$427,285.00	\$346,000.00	(\$81,285.00)	(23.49%)
5110 Wages - Overtime	\$15,734.00	\$24,000.00	\$8,266.00	34.44%
5130 MERS - Defined Benefit	\$95,566.00	\$92,000.00	(\$3,566.00)	(3.88%)
5135 MERS - Defined Contribution	\$3,772.00	\$3,000.00	(\$772.00)	(25.73%)
5137 MERS - Health Care Svgs Plan	\$16,016.00	\$14,000.00	(\$2,016.00)	(14.40%)
5140 FICA	\$33,104.00	\$28,000.00	(\$5,104.00)	(18.23%)
5150 Compensated Absences	\$6,557.00	\$5,505.00	(\$1,052.00)	(19.11%)
5170 Health Insurance	\$98,097.00	\$64,000.00	(\$34,097.00)	(53.28%)
5180 Life Insurance	\$6,786.00	\$4,000.00	(\$2,786.00)	(69.65%)
5190 Dental Insurance	\$8,261.00	\$4,000.00	(\$4,261.00)	(106.53%)
5200 Disability Insurance	\$655.00	\$500.00	(\$155.00)	(31.00%)
5210 Worker's Comp	\$5,694.00	\$6,300.00	\$606.00	9.62%
Payroll Expenses	\$717,527.00	\$591,305.00	(\$126,222.00)	(21.35%)
Supplies				
5290 Supplies - Security System	\$9,500.00	\$10,000.00	\$500.00	5.00%
5330 Supplies - Office	\$3,000.00	\$4,200.00	\$1,200.00	28.57%
5370 Supplies - Misc.	\$1,000.00	\$1,000.00	\$0.00	0.00%
Supplies	\$13,500.00	\$15,200.00	\$1,700.00	11.18%
Maintenance				
5440 Maintenance - Office Equipment	\$2,500.00	\$3,100.00	\$600.00	19.35%
5470 Maintenance - Security System	\$12,000.00	\$10,000.00	(\$2,000.00)	(20.00%)
5490 Maintenance - Vehicles	\$6,900.00	\$6,900.00	\$0.00	0.00%
Maintenance	\$21,400.00	\$20,000.00	(\$1,400.00)	(7.00%)
Repairs				
5540 Repairs - Radios & MDT's	\$500.00	\$500.00	\$0.00	0.00%
Repairs	\$500.00	\$500.00	\$0.00	0.00%
Insurance				
5720 Insurance - Auto	\$5,300.00	\$5,500.00	\$200.00	3.64%
5730 Insurance - Liability	\$6,908.00	\$6,611.00	(\$297.00)	(4.49%)
Insurance	\$12,208.00	\$12,111.00	(\$97.00)	(0.80%)
Employee Development				
5780 Education & Training	\$22,000.00	\$23,000.00	\$1,000.00	4.35%
5790 Dues & Subscriptions	\$1,000.00	\$300.00	(\$700.00)	(233.33%)
5820 Medical Evaluation	\$0.00	\$500.00	\$500.00	100.00%
5830 Uniforms	\$3,000.00	\$4,000.00	\$1,000.00	25.00%
Employee Development	\$26,000.00	\$27,800.00	\$1,800.00	6.47%
Utilities, Fuel, Communications				
5850 Fuel & Oil	\$5,500.00	\$5,500.00	\$0.00	0.00%
5860 Telephone	\$7,000.00	\$7,000.00	\$0.00	0.00%
5865 Cell Phones	\$4,000.00	\$4,000.00	\$0.00	0.00%
Utilities, Fuel, Communications	\$16,500.00	\$16,500.00	\$0.00	0.00%
Equipment				
5910 Computer - Hardware	\$1,500.00	\$2,000.00	\$500.00	25.00%
5920 Computer - Software	\$91,000.00	\$40,000.00	(\$51,000.00)	(127.50%)
5935 Computer Subscription	\$22,293.00	\$0.00	(\$22,293.00)	0.00%
5940 Leased / Rental Equipment	\$800.00	\$2,000.00	\$1,200.00	60.00%
5960 Licenses/Registration Fees	\$0.00	\$6,000.00	\$6,000.00	100.00%
5965 Small Equipment	\$500.00	\$0.00	(\$500.00)	0.00%
Equipment	\$116,093.00	\$50,000.00	(\$66,093.00)	(132.19%)
Other				
6070 Wildlife Management	\$2,000.00	\$6,000.00	\$4,000.00	66.67%

Income Statement Comparison

Operations

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Other	\$2,000.00	\$6,000.00	\$4,000.00	66.67%
Expenses	\$925,728.00	\$739,416.00	(\$186,312.00)	(25.20%)
Operating Income	(\$915,728.00)	(\$734,416.00)	(\$181,312.00)	(24.69%)
N.I. Before Capital Contributions	(\$915,728.00)	(\$734,416.00)	(\$181,312.00)	(24.69%)
Net Income	(\$915,728.00)	(\$734,416.00)	(\$181,312.00)	(24.69%)

Budget Footnotes

Operations

2023

Posting Account	Account Description	Footnote
4190.50	Security/Fingerprints	There are currently over 900 badges in CCURE. The revenue estimate for FY2023 should be between \$10,000-\$15,000.
5290.50	Supplies - Security System	The airport currently issues over 900 airport SIDA badges. This badge population increased over 25% in FY2022 alone. This will require additional badging supplies, which have also increased in price.
5330.50	Supplies - Office	Budgeted amounts in previous years greatly exceeded usage. Reduced budgeted amount to better align with previous expenditures.
5370.50	Supplies - Misc.	Budgeted amounts in previous years exceeded usage. Reduced budgeted amount to better align with previous expenditures.
5440.50	Maintenance - Office Equipment	Budgeted amounts in previous years greatly exceeded usage. Reduced budgeted amount to better align with previous expenditures.
5470.50	Maintenance - Security System	Increased total airport issued SIDA badges by over 25% in FY2022. Will need additional badges/badge supplies in FY2023 and manufacturer has notified us that there will be a price increase in moving forward.
5780.50	Education & Training	Current anticipated costs for education and training in FY2023 are \$22,825.
5790.50	Dues & Subscriptions	Multiple Operations staff with AAAE and ACI accreditations. CRAA has agreed to pay for annual AAAE dues for these staff.
5920.50	Computer - Software	Need to increase account by \$70,000 for CCTV/Access Control System contract with SecurAlarm and \$5,000 for new Emergency Notification System.
5935.50	Computer Subscription	New account to cover Software as a Service; these expenses were previously covered under Computer - software (account 5920).
5960.50	Licenses/Registration Fees	Transferred to Statewide Radio System in FY2022. No longer need to budget for Ingham County radio costs.
5965.50	Small Equipment	Was not included in FY2022 budget, but was utilized in FY2022. Should be accounted for in FY2023.
6070.50	Wildlife Management	Budgeted amounts in previous years greatly exceeded usage. Reduced budgeted amount to better align with previous expenditures.

Income Statement Comparison

Public Safety

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Expenses				
Payroll Expenses				
5100 Wages	\$585,147.00	\$580,000.00	(\$5,147.00)	(0.89%)
5110 Wages - Overtime	\$78,734.00	\$64,000.00	(\$14,734.00)	(23.02%)
5130 MERS - Defined Benefit	\$238,389.00	\$275,000.00	\$36,611.00	13.31%
5135 MERS - Defined Contribution	\$3,803.00	\$3,000.00	(\$803.00)	(26.77%)
5137 MERS - Health Care Svgs Plan	\$10,010.00	\$8,000.00	(\$2,010.00)	(25.13%)
5140 FICA	\$49,543.00	\$48,000.00	(\$1,543.00)	(3.21%)
5150 Compensated Absences	\$9,045.00	\$9,157.00	\$112.00	1.22%
5170 Health Insurance	\$146,835.00	\$155,000.00	\$8,165.00	5.27%
5180 Life Insurance	\$10,359.00	\$8,000.00	(\$2,359.00)	(29.49%)
5190 Dental Insurance	\$10,833.00	\$10,000.00	(\$833.00)	(8.33%)
5200 Disability Insurance	\$3,807.00	\$4,000.00	\$193.00	4.83%
5210 Worker's Comp	\$6,507.00	\$7,200.00	\$693.00	9.63%
Payroll Expenses	\$1,153,012.00	\$1,171,357.00	\$18,345.00	1.57%
Supplies				
5230 Supplies - Firearms	\$4,500.00	\$5,000.00	\$500.00	10.00%
5240 Supplies - Firefighting	\$3,000.00	\$5,000.00	\$2,000.00	40.00%
5245 Supplies - LEO	\$1,500.00	\$1,500.00	\$0.00	0.00%
5260 Supplies - MCI Trailer	\$0.00	\$300.00	\$300.00	100.00%
5270 Supplies - Medical	\$3,500.00	\$4,000.00	\$500.00	12.50%
5310 Supplies - Shop Tools	\$500.00	\$500.00	\$0.00	0.00%
5330 Supplies - Office	\$500.00	\$500.00	\$0.00	0.00%
5350 Supplies - Building	\$500.00	\$1,000.00	\$500.00	50.00%
Supplies	\$14,000.00	\$17,800.00	\$3,800.00	21.35%
Maintenance				
5390 Maintenance - Building	\$10,000.00	\$10,000.00	\$0.00	0.00%
5405 Maintenance - Electrical	\$5,000.00	\$5,000.00	\$0.00	0.00%
5410 Maintenance - Fire Exting. Syst.	\$3,500.00	\$3,500.00	\$0.00	0.00%
5440 Maintenance - Office Equipment	\$200.00	\$1,000.00	\$800.00	80.00%
5490 Maintenance - Vehicles	\$5,500.00	\$5,500.00	\$0.00	0.00%
Maintenance	\$24,200.00	\$25,000.00	\$800.00	3.20%
Repairs				
5540 Repairs - Radios & MDT's	\$500.00	\$500.00	\$0.00	0.00%
Repairs	\$500.00	\$500.00	\$0.00	0.00%
Services				
5655 Prof. Svc - Misc.	\$2,500.00	\$0.00	(\$2,500.00)	0.00%
5680 Security Services	\$25,000.00	\$35,000.00	\$10,000.00	28.57%
5700 Exterminator Services	\$500.00	\$500.00	\$0.00	0.00%
Services	\$28,000.00	\$35,500.00	\$7,500.00	21.13%
Insurance				
5720 Insurance - Auto	\$5,300.00	\$5,500.00	\$200.00	3.64%
5730 Insurance - Liability	\$2,146.00	\$2,832.00	\$686.00	24.22%
5740 Insurance - Police Liability	\$24,500.00	\$20,806.00	(\$3,694.00)	(17.75%)
Insurance	\$31,946.00	\$29,138.00	(\$2,808.00)	(9.64%)
Employee Development				
5780 Education & Training	\$22,650.00	\$25,000.00	\$2,350.00	9.40%
5790 Dues & Subscriptions	\$3,058.00	\$3,058.00	\$0.00	0.00%
5810 Disaster Exercise	\$500.00	\$0.00	(\$500.00)	0.00%
5820 Medical Evaluation	\$3,000.00	\$2,500.00	(\$500.00)	(20.00%)
5830 Uniforms	\$26,000.00	\$7,500.00	(\$18,500.00)	(246.67%)
Employee Development	\$55,208.00	\$38,058.00	(\$17,150.00)	(45.06%)
Utilities, Fuel, Communications				
5850 Fuel & Oil	\$6,000.00	\$6,000.00	\$0.00	0.00%
5860 Telephone	\$6,500.00	\$6,500.00	\$0.00	0.00%
5865 Cell Phones	\$5,100.00	\$5,100.00	\$0.00	0.00%
5880 Utilities - Electricity	\$18,000.00	\$18,000.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$600.00	\$600.00	\$0.00	0.00%
5890 Utilities - Natural Gas	\$5,000.00	\$5,000.00	\$0.00	0.00%
Utilities, Fuel, Communications	\$41,200.00	\$41,200.00	\$0.00	0.00%

Income Statement Comparison

Public Safety

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Equipment				
5910 Computer - Hardware	\$700.00	\$0.00	(\$700.00)	0.00%
5920 Computer - Software	\$0.00	\$4,500.00	\$4,500.00	100.00%
5935 Computer Subscription	\$6,500.00	\$0.00	(\$6,500.00)	0.00%
5960 Licenses/Registration Fees	\$140.00	\$140.00	\$0.00	0.00%
Equipment	\$7,340.00	\$4,640.00	(\$2,700.00)	(58.19%)
Expenses	\$1,355,406.00	\$1,363,193.00	\$7,787.00	0.57%
Operating Income	(\$1,355,406.00)	(\$1,363,193.00)	\$7,787.00	0.57%
Other Income/Expense				
Grant Revenue				
6000 Grant Revenue	\$32,000.00	\$0.00	\$32,000.00	0.00%
Grant Revenue	\$32,000.00	\$0.00	\$32,000.00	0.00%
Other Income/Expense	\$32,000.00	\$0.00	\$32,000.00	0.00%
N.I. Before Capital Contributions	(\$1,323,406.00)	(\$1,363,193.00)	\$39,787.00	2.92%
Net Income	(\$1,323,406.00)	(\$1,363,193.00)	\$39,787.00	2.92%

Budget Footnotes

Public Safety

2023

Posting Account	Account Description	Footnote
5230.55	Supplies - Firearms	Budget reflects the cost of ammunition and related range supplies to ensure officers maintain firearms usage proficiency and satisfy the Michigan Commission on Law Enforcement Standards (MCOLES) annual qualification requirement.
5245.55	Supplies - LEO	Budgeted amount reflects the as-needed replacement of law enforcement duty belt equipment, to include Taser holsters.
5260.55	Supplies - MCI Trailer	Shifted these expenses into the medical supplies account.
5270.55	Supplies - Medical	Budgeted amount reflects replacement/replenishment of medical equipment to meet state of Michigan licensing requirements to maintain department and individual level Medical First Responder licensing.
5655.55	Prof. Svc - Misc.	Reflects the cost of required hydrostatic and functional air pack testing for firefighting self-contained breathing apparatus. The cost was previously paid out of the Firefighting Supply account (5240.55). It has been shifted to this account to accurately reflect the service provided.
5780.55	Education & Training	Budgeted amount reflects cost of required certification and training courses for officers. These include Firearms Instructor, state of Michigan Firefighter I/II, Medical First Responder, CPR, and Aircraft Rescue and Firefighting basic courses. Additionally, this budget reflects the cost of an annual live fire exercise as required by the FAA.
5830.55	Uniforms	Significant increase due to replacement of firefighting turnout gear and ballistic protective vests reaching end of life. Additionally, this account has been increased to account for POAM contractually required uniform cleaning.
5935.55	Computer Subscription	New account; Software as a Service was previously covered under Computer - Software (account 5920).

Income Statement Comparison

Mason Jewett Field

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Building / Office Rents				
4070 Building Rents	\$26,271.00	\$24,450.00	\$1,821.00	7.45%
Building / Office Rents	\$26,271.00	\$24,450.00	\$1,821.00	7.45%
Land Rent				
4020 Land Rent	\$94,005.00	\$90,780.00	\$3,225.00	3.55%
Land Rent	\$94,005.00	\$90,780.00	\$3,225.00	3.55%
Fuel Revenue				
4035 Fuel Sales	\$210,000.00	\$137,255.00	\$72,745.00	53.00%
5000 Aviation fuel - Cost of sales	(\$195,000.00)	(\$109,383.00)	(\$85,617.00)	(78.27%)
Fuel Revenue	\$15,000.00	\$27,872.00	(\$12,872.00)	(46.18%)
Revenues	\$135,276.00	\$143,102.00	(\$7,826.00)	(5.47%)
Expenses				
Payroll Expenses				
5120 Outside Labor	\$37,000.00	\$37,000.00	\$0.00	0.00%
5170 Health Insurance	\$3,064.00	\$3,000.00	(\$64.00)	(2.13%)
5180 Life Insurance	\$171.00	\$140.00	(\$31.00)	(22.14%)
Payroll Expenses	\$40,235.00	\$40,140.00	(\$95.00)	(0.24%)
Supplies				
5220 Supplies - Restroom	\$500.00	\$500.00	\$0.00	0.00%
5310 Supplies - Shop Tools	\$1,500.00	\$4,500.00	\$3,000.00	66.67%
5320 Supplies - Snow Removal	\$1,500.00	\$2,500.00	\$1,000.00	40.00%
5330 Supplies - Office	\$250.00	\$250.00	\$0.00	0.00%
5370 Supplies - Misc.	\$500.00	\$500.00	\$0.00	0.00%
Supplies	\$4,250.00	\$8,250.00	\$4,000.00	48.48%
Maintenance				
5390 Maintenance - Building	\$3,500.00	\$4,000.00	\$500.00	12.50%
5397 Maintenance - AWOS	\$2,500.00	\$2,500.00	\$0.00	0.00%
5405 Maintenance - Electrical	\$3,500.00	\$4,000.00	\$500.00	12.50%
5430 Maintenance - Fuel System	\$7,500.00	\$5,000.00	(\$2,500.00)	(50.00%)
5460 Maintenance - Pavement	\$10,000.00	\$10,000.00	\$0.00	0.00%
5490 Maintenance - Vehicles	\$2,000.00	\$2,000.00	\$0.00	0.00%
Maintenance	\$29,000.00	\$27,500.00	(\$1,500.00)	(5.45%)
Repairs				
5510 Repairs - Fence	\$1,000.00	\$1,000.00	\$0.00	0.00%
5520 Repairs - Hangars	\$4,000.00	\$5,000.00	\$1,000.00	20.00%
Repairs	\$5,000.00	\$6,000.00	\$1,000.00	16.67%
Services				
5654 Prof. Svc - Engineering	\$1,000.00	\$1,000.00	\$0.00	0.00%
5690 Trash Hauling	\$1,200.00	\$1,200.00	\$0.00	0.00%
5700 Exterminator Services	\$500.00	\$450.00	(\$50.00)	(11.11%)
Services	\$2,700.00	\$2,650.00	(\$50.00)	(1.89%)
Insurance				
5720 Insurance - Auto	\$2,650.00	\$2,750.00	\$100.00	3.64%
5760 Insurance - Property	\$5,900.00	\$4,355.00	(\$1,545.00)	(35.48%)
Insurance	\$8,550.00	\$7,105.00	(\$1,445.00)	(20.34%)
Utilities, Fuel, Communications				
5850 Fuel & Oil	\$3,000.00	\$3,000.00	\$0.00	0.00%
5860 Telephone	\$2,500.00	\$2,500.00	\$0.00	0.00%
5880 Utilities - Electricity	\$8,000.00	\$8,000.00	\$0.00	0.00%
5885 Utilities - H2O, Sewer	\$750.00	\$750.00	\$0.00	0.00%
5890 Utilities - Natural Gas	\$5,000.00	\$5,000.00	\$0.00	0.00%
5900 Waste Disposal	\$1,500.00	\$3,000.00	\$1,500.00	50.00%
Utilities, Fuel, Communications	\$20,750.00	\$22,250.00	\$1,500.00	6.74%
Equipment				
5910 Computer - Hardware	\$500.00	\$500.00	\$0.00	0.00%
5920 Computer - Software	\$750.00	\$500.00	(\$250.00)	(50.00%)
5940 Leased / Rental Equipment	\$1,500.00	\$1,500.00	\$0.00	0.00%

Income Statement Comparison

Mason Jewett Field

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
5960 Licenses/Registration Fees	\$2,000.00	\$2,000.00	\$0.00	0.00%
5965 Small Equipment	\$1,000.00	\$0.00	(\$1,000.00)	0.00%
Equipment	\$5,750.00	\$4,500.00	(\$1,250.00)	(27.78%)
Other				
6030 Property Tax / Assessments	\$15,000.00	\$10,000.00	(\$5,000.00)	(50.00%)
6040 Signage	\$5,000.00	\$2,000.00	(\$3,000.00)	(150.00%)
6070 Wildlife Management	\$0.00	\$500.00	\$500.00	100.00%
Other	\$20,000.00	\$12,500.00	(\$7,500.00)	(60.00%)
Expenses	\$136,235.00	\$130,895.00	(\$5,340.00)	(4.08%)
Operating Income	(\$959.00)	\$12,207.00	(\$13,166.00)	(107.86%)
N.I. Before Capital Contributions	(\$959.00)	\$12,207.00	(\$13,166.00)	(107.86%)
Net Income	(\$959.00)	\$12,207.00	(\$13,166.00)	(107.86%)

Income Statement Comparison

International Services

Period Ending: 6/30/2023

	YTD Budget 2023	YTD Budget 2022	YTD Variance	YTD Variance %
Revenues				
Airline				
4017 Airline Per Use Fee	\$25,362.00	\$0.00	\$25,362.00	0.00%
Airline	\$25,362.00	\$0.00	\$25,362.00	0.00%
Other				
4200 FTZ / F.I.S. Fees	\$15,000.00	\$3,000.00	\$12,000.00	400.00%
4340 Miscellaneous	\$0.00	\$6,000.00	(\$6,000.00)	(100.00%)
Other	\$15,000.00	\$9,000.00	\$6,000.00	66.67%
Revenues	\$40,362.00	\$9,000.00	\$31,362.00	348.47%
Expenses				
Maintenance				
5390 Maintenance - Building	\$5,000.00	\$5,000.00	\$0.00	0.00%
Maintenance	\$5,000.00	\$5,000.00	\$0.00	0.00%
Services				
5652 Prof. Svc - Customs	\$510,000.00	\$570,000.00	\$60,000.00	10.53%
5660 Janitorial Services	\$13,000.00	\$13,000.00	\$0.00	0.00%
5700 Exterminator Services	\$150.00	\$150.00	\$0.00	0.00%
Services	\$523,150.00	\$583,150.00	\$60,000.00	10.29%
Insurance				
5770 Insurance - Bond	\$500.00	\$500.00	\$0.00	0.00%
Insurance	\$500.00	\$500.00	\$0.00	0.00%
Utilities, Fuel, Communications				
5845 Environmental Testing	\$115,000.00	\$0.00	(\$115,000.00)	0.00%
5860 Telephone	\$5,000.00	\$5,000.00	\$0.00	0.00%
5880 Utilities - Electricity	\$600.00	\$600.00	\$0.00	0.00%
5890 Utilities - Natural Gas	\$4,000.00	\$4,000.00	\$0.00	0.00%
5900 Waste Disposal	\$300.00	\$300.00	\$0.00	0.00%
Utilities, Fuel, Communications	\$124,900.00	\$9,900.00	(\$115,000.00)	(1,161.62%)
Equipment				
5930 Computer - Network/Internet	\$7,500.00	\$7,500.00	\$0.00	0.00%
5940 Leased / Rental Equipment	\$5,000.00	\$0.00	(\$5,000.00)	0.00%
Equipment	\$12,500.00	\$7,500.00	(\$5,000.00)	(66.67%)
Marketing & Advertising				
5980 Advertising	\$0.00	\$40,000.00	\$40,000.00	100.00%
Marketing & Advertising	\$0.00	\$40,000.00	\$40,000.00	100.00%
Airport Development				
6016 Memberships - Regional / Local	\$0.00	\$700.00	\$700.00	100.00%
Airport Development	\$0.00	\$700.00	\$700.00	100.00%
Expenses	\$666,050.00	\$646,750.00	(\$19,300.00)	(2.98%)
Operating Income	(\$625,688.00)	(\$637,750.00)	\$12,062.00	1.89%
Other Income/Expense				
Business Development				
7040 Marketing/Advertising	(\$40,000.00)	\$0.00	(\$40,000.00)	0.00%
Business Development	(\$40,000.00)	\$0.00	(\$40,000.00)	0.00%
Other Income/Expense	(\$40,000.00)	\$0.00	(\$40,000.00)	0.00%
N.I. Before Capital Contributions	(\$665,688.00)	(\$637,750.00)	(\$27,938.00)	(4.38%)
Net Income	(\$665,688.00)	(\$637,750.00)	(\$27,938.00)	(4.38%)

Budget Footnotes

International Services

2023

Posting Account	Account Description	Footnote
4340.70	Miscellaneous	Estimate zero revenue due to indefinite suspension of incinerator operations.
5845.70	Environmental Testing	Increased due to annual stack testing and Michigan Department of Environment, Great Lakes, and Energy Consent Order compliance.
7040.70	Marketing/Advertising	Expense formerly covered under account 5980. Used specifically for advertising/marketing international services with Apple Vacations, primarily TV buys.

Capital Region Airport Authority

2023 Capital Budget (Revised 1/23/23)

#	Project Description	FY23 Total Project Cost	Funding Sources					Comments
			Federal (Note A)	State (Note A)	Mill Levy (Note B)	CARES (Note B)	CFC	
Airfield								
1	Rehabilitate Taxiway C (2,400' x 75') - Construction	\$2,109,353	\$1,898,418	\$74,917	\$136,018			AIP - 6% local match
2	Construct Taxiway (Transient Apron Entrance) - Constructor	\$980,479	\$882,430	\$49,024	\$49,025			AIP - 6% local match
3	Expand Cargo Ramp - Design	\$600,046	\$540,041	\$30,002	\$30,003			AIG - 5% local match
4	Construct De-Icing Facility - Design	\$165,743	\$149,168	\$8,287	\$8,288			AIG - 5% local match
5	Terminal Apron Rehab - Design	\$195,000	\$175,500	\$9,750	\$9,750			AIG - 5% local match
6	Expand Cargo Ramp - Construction	\$12,221,400	\$9,199,260	\$2,511,070	\$511,070			AIP - 5% local match (\$8,183,000 discretionary)
7	Construct De-Icing Facility - Constructor	\$1,625,340	\$1,462,806	\$81,267	\$81,267			AIG - 5% local match
8	Vehicle Gate Replacements - Gates 3 & 4	\$30,000				\$30,000		
Fleet & Equipment								
9	Replace Maintenance Pickup	\$55,000				\$55,000		
10	Skidsteer Replacement	\$102,000				\$102,000		
11	Chiller Rehabilitator	\$185,000				\$185,000		
12	Replace Hitech Roll Up Doors, Baggage Claim Tug drive Entrance and Exit - Domestic	\$26,000				\$26,000		
13	Incinerator Upgrades - Air Scrubber - Raise Stack Height	\$100,000				\$100,000		
14	Upgrade Current Gun Safe In CBP To Grade 5 (per security assessment)	\$19,555				\$19,555		
Mason Jewett Field								
15	Rehabilitate Taxi lane 1,2,4,6, and 7 - Construct	\$772,500	\$695,250	\$38,625	\$38,625			AIP - 5% local match
16	MJF Fuel System Upgrade (\$282,651+\$67,349 = \$350,000)	\$67,349				\$67,349		
Parking and Roads								
17	Long Term Parking Lot Rehab. Phase 2	\$310,629				\$310,629		
18	Port Lansing Road (east) - design	\$0		\$0		\$0		Unknown State funding (assume 20% match)
18	RAISE Grant - Preliminary Engineering	\$120,000				\$120,000		
19	Sanitary Sewer Extension - design	\$0				\$0		
20	Port Lansing Road (east) - construction	\$0		\$0		\$0		Unknown State funding (assume 20% match)
21	Sanitary Sewer Extension - construction	\$0		\$0		\$0		Unknown State funding (assume 20% match)
22	Port LAN Site Readiness - Utilities	\$4,473,303	\$3,578,642			\$894,661		EDA grant (20% match)
Technology								
23	Video Wall Upgrade to accept Video / Cable Feed	\$12,000				\$12,000		
24	Community Room A/V System	\$30,000				\$30,000		
25	Refresh Voice Routers	\$45,000				\$45,000		
26	Refresh CRAA-VS-03 server	\$30,000				\$30,000		
28	Replace Crash Phone System	\$38,500				\$38,500		
Terminal Improvements								
27	Terminal Floor Coverings	\$100,000				\$100,000		
Other								
A	Coffee Shop and Passenger Amenities (FY2020)					\$41,000		
B	Car Rental Parking Lot Rehab (FY2022)						\$131,700	
C	Car Rental Service Center Rehab (FY2021)						\$208,700	
D	Hot water Circulation Pumps/Motors (New)					\$50,000		
E	Mason Jewett Field Street Lighting Project (New)					\$11,000		
Totals		\$24,414,197	\$18,581,515	\$2,802,942	\$864,046	\$2,267,694	\$340,400	
Revised Capital Budget (9/26/22)		\$25,771,847	\$19,413,891	\$2,847,296	\$910,290	\$2,600,370	\$0	
Difference		(\$1,357,650)	(\$832,376)	(\$44,354)	(\$46,244)	(\$332,676)	\$340,400	

Note A: Amounts from anticipated Federal and State grants are not included in budget.

Note B: Amounts from other funding sources are not included in Operating budget.

Capital Region Airport Authority Capital Projects

2023 Budget Summary

1. Rehabilitate Taxiway Charlie – Construction - \$126,320

The total project cost is \$2,109,353; 90% will be funded by FAA (Airport Improvement Program grant), 4% by MDOT, and 6% by CRAA. This section of Taxiway C is between the approach end of Runway 6 and Taxiway C-1.

Total project cost remains the same; adjustments made to cost share. Mill levy amount increased from \$126,320 to \$136,018 (+\$9,698).

2. Construct Taxiway (Standard) Transient Apron Entrance – Construction - \$58,722

The total project cost is \$980,479; 90% will be funded by FAA (Airport Improvement Program grant), 4% By MDOT, and 6% by CRAA. The current entrance into AvFlight will be changed to a 90-degree intersection to meet current FAA design standards.

Total project cost remains the same; adjustments made to cost share. Mill levy amount decreased from \$58,722 to \$49,025 (-\$9,697).

3. Expand Cargo Ramp - Design - \$37,852

The estimated project cost is \$757,025; 90% will be funded by FAA (Airport Infrastructure Grant), 5% by MDOT, and 5% by CRAA. This design project will complete the remaining phases of the Cargo Ramp Expansion project. These two phases of the Cargo Ramp Expansion will extend the existing cargo ramp east to Taxiway Juliet. This project will create additional aircraft parking for future cargo operators.

Project cost decreased from \$757,025 to \$600,046 (-\$156,979). Mill levy amount decreased from \$37,852 to \$30,003 (-\$7,849).

4. Construct De-icing Facility - Design - \$3,780

The estimated project cost is \$75,600; 90% will be funded by FAA (Airport Infrastructure Grant), 5% by MDOT, and 5% by CRAA. The current de-icing containment facility is at capacity therefore, an extension or an additional facility will be required to support the expanded cargo ramp.

Project cost increased from \$75,600 to \$165,743 (+\$90,143). Mill levy amount increased from \$3,780 to \$8,288 (+\$4,508).

5. Terminal Apron Rehabilitation – Design - \$5,000

The estimated cost is \$100,000; 90% will be funded by FAA (Airport Infrastructure Grant), 5% by MDOT, and 5% by CRAA. This project will rehabilitate all the asphalt services on the existing terminal ramp.

Project cost increased from \$100,000 to \$195,000. Mil levy amount increased from \$5,000 to \$9,750 (+\$4,750).

6. Expand Cargo Ramp – Construction - \$594,806

The estimated project cost is \$11,896,104; 90% will be funded by FAA (Airport Improvement Program Grant), 5% by MDOT, and 5% by CRAA. This construction project will complete the remaining phases of the Cargo Ramp Expansion project. These two phases of the Cargo Ramp Expansion will extend the

existing cargo ramp east to Taxiway Juliet. This project will create additional aircraft parking for future cargo operators.

Project cost increased from \$11,896,104 to \$12,221,400. Adjustments made to funding sources, including increase in State share from \$594,806 to \$2,511,070 (State earmark). Mil levy amount decreased from \$594,806 to \$511,070 (-\$83,736).

7. Construct De-icing Facility – Construction - \$59,400

The estimated project cost is \$1,188,000; 90% will be funded by FAA (Airport Infrastructure Grant), 5% by MDOT, and 5% by CRAA. The current de-icing containment facility is at capacity therefore, an extension or an additional facility will be required to support the expanded cargo ramp.

Project cost increased from \$1,188,000 to \$1,625,340. Mil levy amount increased \$59,400 to \$81,267 (+\$21,867).

8. Vehicle Gate Replacement – Gates 3&4 - \$30,000

This project will modify the gate openings to accommodate CRAA snow removal equipment and large delivery vehicles accessing Southwest T-Hangar areas. The current gates are sallyport type and very narrow.

9. Replace Maintenance Pickup - \$55,000

The current vehicle, a 2008 Chevrolet 2500 series truck, will be replaced with a new heavier-duty 3500 series truck.

10. Replace Existing Skid Steer - \$102,000

The current skid steer is a 1991 Bobcat skid loader. The current unit is still operational and will be repurposed to Mason Jewett Field.

11. Chiller One Replacement - \$600,000

The estimated project cost is \$600,000. The Authority is seeking an FAA Bipartisan Infrastructure Law - Airport Terminal Program Grant for this project. If we are successful, 90% of the project cost would be funded by FAA, and 10% by CRAA. This project will replace a 1992 York chiller which has exceeded its useful life.

The Authority was not successful in receiving a grant to replace Chiller #1. Given this, staff has decided to rehabilitate Chillers 1 & 4 instead. The project cost has decreased from \$600,000 to \$185,000; however, the project will now be 100% locally funded. CARES amount increased from \$60,000 to \$185,000 (+\$125,000).

12. Replace Hytech Roll Up Doors, Baggage Claim Tug Drive Entrance & Exit - \$26,000

Replace the high-speed roll up doors that provide tug access to the domestic baggage claim area. The existing doors have exceeded their useful life.

13. Incinerator Upgrades – Air Scrubber – Raise Stack Height - \$100,000

The Michigan Department of Environment, Great Lakes, and Energy (EGLE) is mandating very stringent air quality guidelines for our incinerator. These guidelines may require the addition of an air scrubber and/or raising the stack height. CRAA will be conducting extensive testing over the next year to determine the best course of action.

14. Upgrade Current Gun Safe – Customs of Border Protection - \$10,000

In order to comply with new Customs and Border Protection facility requirements, the existing gun safe in the Federal Inspection Station needs to be replaced.

Project cost increased from \$10,000 to \$12,970 (+\$2,970). CARES amount increased from \$10,000 to \$12,970 (+\$2,970).

Per CBP requirements, added an insert for new gun safe to hold rifles, shotguns & handguns. Project cost increased from \$12,970 to \$19,555 (+\$6,585). CARES amount increased from \$12,970 to \$19,555 (+\$6,585).

15. Rehabilitate Taxilanes 1,2,4,6 and 7 - Mason Jewett Field – Construction - \$27,750

The estimated project cost is \$555,000; 90% will be funded by FAA (Airport Improvement Program Grant), 5% by MDOT, and 5% by CRAA. This project consists of rehabilitating five asphalt taxilanes that serve the T-hangars.

Project cost increased from \$555,000 to \$772,500. Mil levy amount increased from \$27,750 to \$38,625 (+\$10,875).

16. Mason Jewett Field Fuel System Upgrade - \$67,349

The 100LL fuel system at Mason Jewett Field has exceeded its useful life. The existing underground tanks will be removed, and a new above ground fueling system will be installed. Note: a portion of this project was funded in the FY2020 & FY2021 budgets. The FY2023 amount will complete funding for this project.

17. Long Term Parking Lot Rehabilitation Phase 2 - \$300,000

This is Phase 2 of a 3-phase project. This phase of the project is to continue the repaving and striping of the long-term parking lot. This will complete approximately ¾ of the overall parking lot project.

Project cost increased from \$300,000 to \$310,629 due unstable soil and the asphalt being too thin to mill in places throughout the project. Mil levy amount increased from \$300,000 to \$310,629 (+\$10,629).

18. Port Lansing Road (east) – Design - \$20,545

The estimated project cost is \$102,723; 80% will be funded by the state, and 20% by CRAA. This project will be the design phase of rehabilitating Port Lansing Road from Global Logistics Drive, west to Capital City Blvd. The scope of the project is to rebuild the road to Class A standards.

Changed project to “RAISE Grant - Preliminary Engineering.” Award of a Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant could provide funding to rebuild and enhance CRAA-owned roads. The new project provides for preliminary engineering services to support the grant application. Project amount changed from \$102,723 to \$120,000 (100% local funding). Mil levy amount increased from \$20,545 to \$120,000 (+99,455).

19. Sanitary Sewer Extension – Design - \$72,363

The estimated project cost is \$72,363. This project will complete the design phase of the sanitary sewer extension from Global Logistic Drive east to the Dewitt/Sheridan Road intersection.

Project deleted; this work will be covered under Project 22, Port LAN Site Readiness - Utilities. CARES amount decreased from \$72,363 to \$0. (-\$72,363).

20. Port Lansing Road (east) – Construction - \$251,455

The estimated project cost is \$1,257,277; 80% will be funded by the state, and 20% by CRAA. This project will be the construction phase of rehabilitating Port Lansing Road from Global Logistics Drive, west to Capital City Blvd.

Project deleted (see #18 above). CARES amount decreased from \$251,455 to \$0 (-\$251,455).

21. Sanitary Sewer Extension – Construction - \$227,527

The estimated project cost is \$1,137,637; 80% will be funded by the state and 20% by CRAA. This project will complete the construction phase of the sanitary sewer extension from Global Logistic Drive east to the Dewitt/Sheridan Road intersection.

Project deleted; this work will be covered under Project 22, Port LAN Site Readiness - Utilities. CARES amount decreased from \$227,527 to \$0. (-\$227,527).

22. Port Lansing Site Readiness – Utilities - \$894,661

The estimated project cost is \$4,473,303. The CRAA is seeking an Economic Development Administration (EDA) grant for this project. If we are successful; 80% of the project will be funded by the EDA, and 20% by CRAA. This project will provide utility infrastructure (water, sewer, storm, and electric) to the 37-acre Port Lansing site located on the southeast side of the airport.

23. Video Wall Upgrade to Accept Video / Cable Feed - \$12,000

This project will provide the interface required to integrate additional video inputs (i.e., cable TV or local weather) into the video wall located adjacent to the passenger security checkpoint.

24. Community Room AV System - \$30,000

This project will provide new technology to better facilitate large groups as well as provide for remote participation (i.e., Zoom or Teams) in meetings held in the Community Room.

25. Refresh Voice Routers - \$45,000

This project will replace the voice routers for our Voice over Internet Protocol (VoIP) telephone system, which have reached the end of their service life.

26. Refresh CRAA – VS-03 Server - \$30,000

This project will replace one of our virtual servers, which has reached the end of its service life.

27. Terminal Floor Covering - \$100,000

This project provides funding for the replacement of floor coverings in the concourse on an as-needed basis.

A. Coffee Shop and Passenger Amenities (FY2020):

This project includes the Coffee Shop (2nd floor), Market 24/7 (2nd floor), Terminal Lounge (1st floor), and Friendship Room (1st floor). Project cost increased from \$500,000 (FY2020 budget) to \$541,000. CARES amount increased by \$41,000.

B. Car Rental Parking Lot Rehab (FY2022):

Project cost increased from \$185,000 (FY2022 budget) to \$316,700 due to the Budget and Hertz lots having poor drainage and unstable soils. Customer Facility Charge (CFC) amount increased by \$131,700.

C. Car Rental Service Center Rehab (FY2021):

Project cost increased from \$488,000 (FY2021 budget) to \$696,700 due to cost of labor and materials. Customer Facility Charge (CFC) amount increased by \$208,700.

D. Hot Water Circulation Pumps/Motors (New):

This project was covered in the FY2023 operating budget as a repair to both pumps. The parts were not available therefore, the pumps and motors were replaced. Due to the cost of pumps/motors and the fact that the new equipment added value to the HVAC system, the decision was made to capitalize this purchase. CARES amount increased by \$50,000.

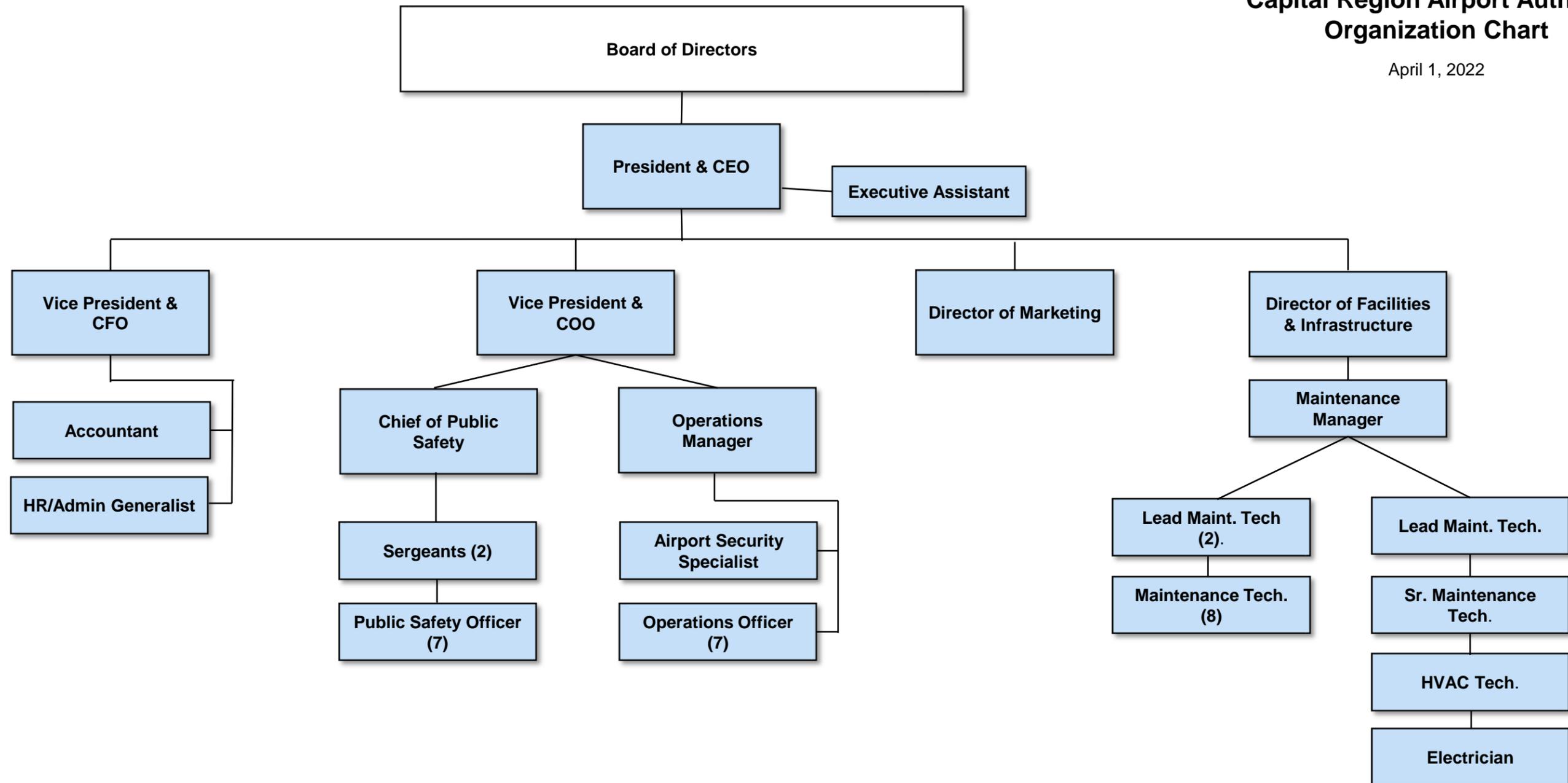
E. Mason Jewett Airport Street Lighting Project (New):

CRAA was awarded a DDA grant from Vevay Township for \$30,000 to install streetlights on Aviation Drive. The project will include five streetlights located on the south side of the road from between Eden Road and the terminal building. The total project cost is \$41,000. CARES amount increased to \$11,000.



Capital Region Airport Authority Organization Chart

April 1, 2022



**Capital Region Airport Authority
Authorized Positions
FY2023 Budget**

Title	Authorized Positions	Salary Range
Operations Officer	7	39,853 – 50,876
Airport Security Specialist	1	42,432 - 51,043
Maintenance Technician	7	41,870 – 53,476
HR/Admin Generalist	1	43,000 - 53,000
Public Safety Officer	7	43,867 – 55,993
Executive Assistant	1	33,650 - 54,380
Accountant	1	34,625 - 56,109
Lead Maintenance Technician	3	53,435 – 61,880
Sr. Maintenance Technician	1	47,518 – 62,566
Mechanic	1	50,253 – 64,147
HVAC Technician	1	50,253 – 64,147
Sergeant	2	50,024 - 63,000
Electrician	1	53,186 – 67,891
Maintenance Manager	1	64,533 - 80,666
Operations Manager	1	66,517 - 83,146
Chief of Public Safety	1	71,102 - 88,878
Director of Marketing	1	72,689 - 90,861
Director of Facilities & Infrastructure	1	74,467 - 93,084
Vice President - CFO	1	94,630 - 118,287
Vice President - COO	1	99,983 - 124,979
President - CEO	1	Contract

Total

42

Capital Region Airport Authority

Amended Resolution Revising Consolidated Rates & Charges for 12 Months Ended June 30, 2023

WHEREAS the Capital Region Airport Authority (the Authority) is authorized and empowered to establish the rates and charges as stated below, and

WHEREAS the Authority has adopted ordinance # 22-10 setting forth the methodology used to establish Airline Rates and Charges and Operating Requirements. Said Ordinance requires the fees be calculated on an annual basis, and are to reflect changes in Authority's costs; and

WHEREAS the Capital Region Airport Authority has reviewed its projected operating expenses for the Fiscal Year commencing July 1, 2022; and

WHEREAS said fee calculations have been adjusted in accordance with ordinance requirements.

THEREFORE, BE IT RESOLVED that effective July 1, 2022 for the 12 months thereafter, constituting Fiscal Year 2023, the following Airport rates and charges shall be in effect:

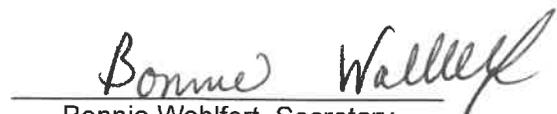
	Capital Region International Airport	Mason Jewett Field
Landing Fees	\$1.96 per 1,000 lbs.	n/a
Apron Fees	\$1.72 per 1,000 lbs.	n/a
General Aviation Parking Fees	<6500 lbs.: \$10.00/day after initial 8 hours or \$250.00/month >= 6500 lbs.: \$1.44/1000 lbs./day after initial 8 hours (Day=24-hour period or any portion thereof)	\$5.00/24 hours \$50.00/month
RON Aircraft Parking Fee (Remain Over Night)	\$150/night after initial RON	n/a
Terminal Building Rental Rates	Type 1 Space: \$50.53 per sq ft/annum Type 2 Space: \$35.37 per sq ft/annum Terminal 2 – \$461.13 per turn	n/a
Fuel Flowage Rates	\$.10/gallon	n/a
Federal Inspection Services Fees (per flight)	General Aviation/Cargo: · 12,500 lbs. MTOW or less - \$150 · 12,501-30,000 lbs. MTOW - \$300 · 30,001-100,000 lbs. MTOW - \$450 · 101,000 lbs. MTOW or more - \$600 Passenger airline: \$20 per passenger Overtime (outside M-F, 8A-4P): \$250	n/a
Incinerator Fees	1-4 bags: \$90 5-8 bags: \$180 9-12 bags: \$270 13 or more bags: \$22.50 per bag	n/a
Commercial Operators Fee (% of gross receipts)	On-Airport operators - 2.5% Off-Airport operators - 5.0%	2.5% 5.0%
Commercial Aeronautical Activities Fee	\$100 per occurrence	\$100 per occurrence
Ground Site Lease Rate	Airfield Access \$0.28 per square ft. Non-Airfield Access \$0.14 per square ft.	Airfield Access \$0.23 per square ft.
Terminal Parking Lot Rates	Short Term: First Hour \$2.00 Each Additional Hour \$3.00	n/a

Short Term Grace Period: 15 min.	Short Term Daily Max \$14.00 Long Term: Per Hour \$2.00 Daily Max: \$10.00	
Room Rental Rates (no charge for airport tenants)	<u>Community Room</u> \$40/hour; \$100/half day (4 hours); \$200/full day <u>Friendship Room</u> \$100/half day (4 hours); \$200/full day <u>Conference Room B</u> \$25/half day (4 hours); \$50/full day	n/a
Public Safety Fees	Law Enforcement Call Out \$300/officer (first 3 hours) \$100/officer (each hour thereafter) ARFF Index Increase \$250/hour (2 hour minimum per truck) Range Fee \$75/hour (2 hour minimum) ARFF Classroom \$12/hour (2 hr. min)	n/a
Crew Member Parking	\$120/year \$10/month	n/a
Badge & Related Fees	Fingerprint Fee \$15.00 Criminal History Record Check \$27.00 Security Threat Assessment \$7.00 Badge Fee \$20.00 (new & renewal) Lost Badge (1st) \$25.00 Lost Badge (2nd) \$50.00 Lost Badge (3rd) \$150.00 Badge Non-Return Fee \$250.00	n/a
Aircraft Deicing Fluid Collection/Processing Fee	\$.90/gallon applied (general aviation and charter aircraft)	n/a
Rental Car Facilities	Ready/Return Space \$10/parking space/month Service Building \$24.70/square foot	n/a

BE IT FURTHER RESOLVED that: a) the fees set forth herein apply, and may be charged to all service providers, users, vendors, contractors, employees & tenants located on, or utilizing Airport facilities, infrastructure, or property; b) the fees set forth herein, are standard fees and/or typical and may not be applicable to fees set by agreement, and/or fees for unique situations.

BE IT FURTHER RESOLVED that all prior resolutions are repealed to the extent they are inconsistent herewith.


John Shaski, Chair


Bonnie Wohlfer, Secretary

